





Business travel Reclaiming VAT: Europe's maze



British farmers Fat years for some lean for the rest



Today's surveys

Denmark

FINANCIAL TIMES

Bayer in \$200m drive to expand Chinese presence

Bayer, the German chemicals and pharmaceuticals group, is to invest \$200m in six Chinese enterprises as part of a drive by the company to establish a comprehensive presence in China.

The ventures covered by the umbrella agreement signed with the Beijing government at the weekend include plastics manufacturing the production of tanning agents and dyes, and the packaging of photographic film. Page 17

Poll blow to Hindu party: The radical Hindu opposition Bharatiya Janata party, whose supporters last year unleashed unrest and political turmoil in India after storming the Ayodhya mosque, suffered a serious setback in the most important polis since the 1991 general election. Page 16

Scientific-Atlanta, communications technology group, is to provide a private satellite network for Volkswagen which will eventually link its dealers all over Europe. When complete the network will be by far the largest in Europe with



The flight of Pable Escobar's family from Colombia has fuelled speculation that the . Medellin drug chief on the run since escaping from jail 16 months ago — is about to surrender to the authorities. His wife Victoria (pic-tured left; covered by a jacket, at Medellin almort) and his two children, Juan Pablo and Manuela, flew to Bogota and then Germany. However

at Frankfurt airport said the family members, who were questioned for four hours, would be sent back to Colombia.

Nigerian leader forms cabinet: General Sani Abacha strengthened his position as Nigeria's new head of state by junging army officers loyal to the former military ruler, Gen Ibrahim Baban-gida. He also formed a civilian cabinet which includes some respected ministers. Page 4.

Lonrino, UK-based conglomerate, is ready to complete deals worth hundreds of millions of pounds with Libya if a film shows that country to be innocent of the Lockerbie bombing, joint chief executive Tiny Rowland said. The documentary is being made by a company two-thirds owned. by Lonrho. Page 16

said it would never give up its nuclear programme until there was an agreement to make the south Asia region a nuclear weapons-free zone. Page 4

Cheisfield, UK private property company, is coming to market through a placing and intermedi-aries offer likely to value the group at between: £240m (\$355m) and £250m. Page 17

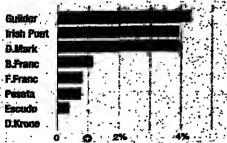
PM offers to quit: Werner Münch, prime minister of the eastern German state of Saxony-Anhalt, offered the resignation of his government following disclosures that the cabinet's west German mem-

bers had paid themselves too much. Page 3 Fears over Bertusconi broadcast: Prominent Italian left-wing and centrist politicians warned against the misuse of media power after Silvio Berlusconi used his private television channels to broadcast a 90-minute press conference outlining his political ambitions. Page 3

European Monetary System: The Irish punt moved above the D-Mark within the system, as investors bought it on the back of a stronger UK pound. The Dutch guilder remained the strongest currency but the gap between it and the Danish krone, the weakest member, narrowed to 4.32 per cent from 4.51 per cent. The Portuguese escudo slipped back to close just above the krone after heavy selling at the end of the week. Currencies, Page 29

November 26, 1993

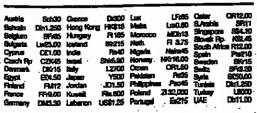
EMS: Grid



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the curren cies can fluctuate within 15 per cent of agreed central rates against the other members of the mechanism.
The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Landmine kills policemen: Ten Indian policement ravelling in a vehicle were killed by a landmine planted by suspected Maoist guerrillas in the central state of Madhya Pradesh.

Fortugal: The next 72 hours could be decisive for the Italian group as bankers and shareholders gather for a string of meetings to determine its future. Page 17



Patten will seek to push through HK reform

By Simon Holberton in Hong Kong and Tony Walker in Belling

Mr Chris Patten, governor of Hong Kong, is tomorrow expec-ted to recommend to the British government that the colony should go ahead with the first stage of his controversial electoral reform legislation.

This move comes after China blamed Britain for what it called the "failure" of the latest round of talks on Hong Kong'a future.

A terse dispatch carried by the official Xinhua news agency said the breakdown had occurred in

spite of China'a "best and thorough efforts" to reach agreement. China, which takes over the running of Hong Kong in 1997, has denounced repeatedly Mr from any negotiating table; what

China blames Britain for 'failure' of latest talks Patten's plans to broaden the

franchise for local and Legisla-tive Council (LegCo) elections due in 1994 and 1995, but this was Beijing'a first official comment on the 17th round of the talks, which ended on Saturday.

Mr Patten and his executive

council will meet tomorrow to

consider pushing ahead with his democracy legislation despite the apparent breakdown of talks. The governor, who described the latest session as "another sad and disappointing round", said the door was open for further talks.

"We are not walking away

Ulster peace

effort hit by

UK dialogue

with IRA

By Philip Stephens in London and Tim Coone in Dublin

The British government was last night struggling to salvage efforts to restore peace to Northern Ireland after a damaging admission that it had been in pro-

longed contact with the Irish

we are doing is walking firmly in the direction of our responsibilities and that we'll continue to do," Mr Patten said.

But negotiations, which began in April, are at an impasse, with both sides claiming they can go no further. Although Britain offered an 18th round, western officials in Beijing regarded it as ominous that the talks ended without an undertaking to meet again, a departure from previous practice.

Mr Patten is likely to face tough questioning on the talks when he addresses the Legislative Council on Thursday. Mr Yeung Sum, a leading pro-democ-

Disclosure prompts storm of criticism

Major accused of lying

racy activist, called on both sides to be more open. "They should come out and explain to the people of Hong Kong why there isn't another round of talks. Does that mean that the talks have come to

a stop or not?" he said. Britain had hoped to reach a first-stage agreement on less contentious issues, such as local gov-ernment elections, which are due next year. During the summer, Britain retreated from Mr Patten's original proposals for Hong Kong's democratic development, hut to date the Chinese government has made no commensurate

had hardened its position in the last two rounds, after earlier appearing willing to compromise.
One Hong Kong official said:
"There is a feeling of irritation bordering on anger about what they did between the 15th and 15th rounds." 16th rounds."

Mr Patten's administration has claimed all along that the Hong Kong government needs to legislate for local government elections due next year and for LegCo elections in 1995. An agreement on the so-called "simple" issues, which cover the 1994 polls, would have allowed more time to discuss arrangements for the 1995 elections.

Shadow of Deog darkens hopes

Colosio favoured to become Mexican president

Mexico's ruling Institutional Revolutionary party has chosen Mr Luis Dooaldo Colosio, an economic reformer and current social development minister, as its candidate for next year's pres-

idential election.
The PRI, which announced its decision yesterday, has been in power for 64 years, and Mr Colosio is the strong favourite to win next August's election, taking over from President Carlos

Under Mexico's constitution, the winner will govern the country from December 1 next year until the end of 2000.

Mr Colosio, 43, was front-runner for the succession, partly because of his loyalty to Presi-dent Salinas and partly because of his economic and political goals. He is expected to push ahead with the pro-market eco-nomic reforms and cautious political changes which marked the Salinas presidency.

Mr Colosio said before he was nominated that he would give more power to the states, tradi-tionally dominated by Mexico City. He said deregulation and economic reform bad to be extended if Mexico was to become more competitive and the political system more democratic.

As social development minister, Mr Colosio has been responsible for the government's antipoverty programme and environ-mental policy. He has travelled the country inaugurating public works projects, and has built an array of contacts at local level.

Critics say he has no clear philosophy of government and may not be able to respond adequately to short-term problems. A minister who has sat with him in cabinet says he made few significant contributions, and few of the ministers present knew what he

Mr Colosio was the only one of the candidates to have held elected office. Supporters say he will provide continuity with Pres-

Mr Colosio was born in the northern town of Magdelena,

Continued on Page 16

Republican Army.

The disclosure led to a storm of grasp opportunityPage 16 criticism from hard-line loyalists in the province, who support the through an intermediary to Sinn

union of Northern Ireland with the rest of the United Kingdom. and accusations of duplicity from UK opposition parties. Sir Patrick Maybew, the Northwith terrorists. Downing Street said there was no question of the Northern ern Ireland secretary, said he

would today make a full statement to parliament on the con-The dialogue, stretching back to last February and including an exchange as late as November 5, marks the most intensive deal-ings between the British governrespond to such overtures. ment and the IRA for at least a But ministers admitted pri-

But its disclosure cast a shadow over a forthcoming sum-mit meeting hetween Mr John in Whitehall last night about whether the present atmosphere

Major, the UK prime minister and Mr Albert Reynolds, his Irish counterpart. The summit is still pencilled in for Friday but there were doubts

would provide a background

through in their search for a . political settlement. Mr Major gave firm backing to Sir Patrick's insistence that a series of messages -- passed

Major embarks on damage limitation Business says N Ireland must

Fein, the IRA's political wing had not amounted to negotiating

Ireland secretary being forced to resign because of at least three meetings - in March, August and November - hetween the unnamed intermediary and repre-sentatives of Sinn Fein. It would have been "irresponsible" not to

vately that the weekend disclosures sat uneasily with the repeated and vigorous denials in recent weeks from Mr Major and Sir Patrick that there had been negotiations or "talks" with the IRA. They also acknowledged that the affair may have severely damaged hopes of bringing the provinces's unionists into talks on a new political settlement.

The Rev William McCrea, a Democrat Unionist MP, who made public documents confirm-



Major of telling direct lies when he met the prime minister last! week with the Rev Ian Paisely, the DUP leader.

Reaction from the more moderate Ulster Unionist party, howaver, was significantly more restained with the party's MPs saying they would wait for Sir Patrick's full statement hefore

taking a definite position. Sir Patrick said yesterday no civil servants had been involved in "authorised" contacts with Sinn Féin through a "chain" established several years ago when Lady Thatcher was prime minister. The latest process had begun in Fehruary with an approach from the IRA suggest-

its armed campaign, he said. Sir Patrick told a hastily-con-

vened press conference in Belfast that "I do not believe had I made

made no response, that if subsequent bombs were exploded and

Cootinned on Page 16

Swiss vote for introduction of value added tax in 1995

By Ian Rodger in Zurich

Switzerland's voters yesterday willingness to align fiscal and economic policies with those of other European countries. The majority for the introduc-

tion of VAT was a aurprisingly strong 65 per cent, and was unusually consistent across the cantons of this culturally diverse country.
On three previous occasions in

the past two decades, the latest only two years ago, Swiss voters rejected government proposals to replace an outmoded goods turnover tax with a universal VAT. However, the VAT issue had a

more urgent context this year than in the past. Swiss compa-nies have complained of the excessive burden of the old goods

tax at a time when they faced the VAT rate at 6.5 per cent increasing difficulties competing instead of the current 6.2 per cent

pleaded for a hroader ravenue base to meet its increased respon-sibilities. Government spending has soared during the recession, mainly to cover the costs of unemployment insurance. This in turn reflects of its more humane

declined, with revenue from the goods tax falling 14 per cent. The federal deficit is likely to exceed SFr7bn (\$4.6bn) this year, more than double the initial estimate. The introduction of VAT is estimated to bring in an estimated

instead of the current 6.2 per cent will apply from January 1, 1995.

of Swiss voters, who also gave the government qualified anthorpublic pension scheme.

They also followed government advice to veto a proposal to ban tobacco and liquor advertising.

against which the two leaders could expect to make a break-

approved the introduction of a value added tax, indicating a new

in European markets.

For its part, the government

policy towards guest workers. Government revenues hava

SFrl.7bn in new annual revenue. Voters also replied positively to vigorous appeals from govern-ment leaders for the higher of two VAT rates, opting for setting for turnover tax. The new rate Ms Vreny Spoerry, chairman of

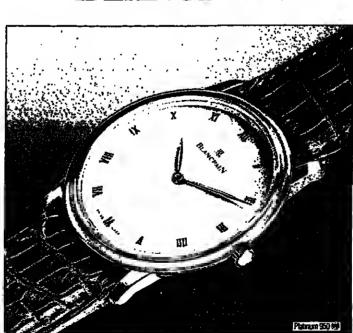
the parliamentary finance committee, said the outcome of the referendum showed the maturity ity to raise VAT hy 1 per cent in the future to help finance the

Over three-quarters of those voting rejected the proposal, advanced by a petition supported by Swiss doctors. Early results showed 163,694 in favour and 588,605 against a ban on alcohol advertising, while 167,257 were in favour and 586,027 against a ban on tobacco advertising.

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

party

firm

stands

By Dennis Engbarth in Taipel

Taiwan's ruling Nationalist Party falled to suffer an expec-

ted setback in local govern-

ment elections at the weekend,

although its share of the popular vote fell below 50 per cent

The elections, which had

been seen as a key test of the party's strength following

internal dissension and corrup-tion scandals, appeared to bolster the position of President Lee Teng-hui, who has led the

island's democratic reforms. The Kuomintang held on to 13 county and city mayoral posts - the same number as it

had previously held. Candi-dates backed by the opposition Democratic Progressive party

(DPP) won six posts, a net loss of one seat. The two others went respectively to a pro-DPP independent and a pro-KMT

independent.

Mr Hsu Hsin-liang, the DPP chairman, resigned to take responsibility for the setback

and attributed the defeat to "unprecedented levels" of vote-

buying by KMT candidates, as well as to the impact made by

President Lee, who as KMT chairman undertook an unprecedented personal cam-

paign swing across Taiwan.

However, the electorate gave
the KMT only 47 per cent of

7.6m votes cast, down from 54

pendence for Talwan and social reform policies, gained 41 per cent, up from 38 per cent

The Chinese New party, a

breakaway from the KMT,

received only 3 per cent. The rest went to independents.

Mr Hsu Shui-teh, KMT sec-

refary-general, said: "In an

international environment in which many ruling parties are

being turned out of office, we

cannot say that to retain the

same number of 13 mayoral

Mr Hsu of the DPP said Mr Lee was now in a position to

step up plans to push through a constitutional amendment

for direct presidential elections

expended much political capital" by exposing himself to criticism from the DPP in the

campaign and would enjoy less

political momentum going into

A Singapore-based consortium

led by state-controlled enter-

prises is joining together with India's Tata group to develop a \$\$250m (£106.4m) industrial

park in the southern Indian

city of Bangalore, writes Kieran Cooke in Kuala Lumpur.

The Singapore consortium.

led by state-controlled Singa-

pore Technologies Industrial

Corporation and Technology

Parks , will have a 40 per cent

a presidential race.

Industrial park

for Bangalore

and run for the post himself. But ha said Mr Lee "had

seats was a loss."

per cent in similar mayoral elections in 1989. The DPP, which advocates formal inde-

for the first time.

Shadow of Deng darkens hopes for democracy

Pronouncements by China's paramount leader, Deng Xiaoping, on Hong Kong may not have quite the same messianic force as a fattoo issued by an Iranian ayatollah but they have set the tone for an uncompromising Chinese position.

These include his warning in Sep-tember 1982 to Lady Thatcher, then British prime minister, that in the event of unrest in the colony during the transition to 1997 China reserved He also urged that the two sides

transfer. More importantly, he advised Britain's premier, fresh from her victory in the Falklands war, that sovereignty was non-negotiable. Chinese officials, taking their lead from Mr Deng's "talk", have played hardball over Hong Kong's future, first in negotiations on the Joint Declaration of 1984 in which Britain ceded sovereignty, and subsequently in discussions on the Basic Law the colony's post-1997 constitution. Mr Deng is also reported to have warned in conversation with col-

waters in the lead-up to 1997. Mr Patten'a plans to broaden the franchise for elections in Hong Kong appear, in the Chinese mind, to fall into this category. Beijing insists that the Patten formula contradicts prior Sino-British agreements. Mr Deng's Hong Kong fator has meant that from the beginning of Sino-British negotiations over the Patten formula in April this year there has been little room for compromise or noeuvre. Britain's negotiators, in 17 rounds of talks, have often felt they were talking to a brick wall.

Beijing has, on occasions, hinted at possible compromise, but sugges-tions of flexibility have proved illusory. Officials have returned time and again to a re-statement of basic principles which derive from the views expressed by Mr Deng in his meeting with the then Mrs Thatcher.

Pointedly, Mr Deng's views on Hong Kong were published on the front pages of Chinese newspapers on September 24, the day after Bei-jing falled to win the nomination for the 2000 Olympics. This was seen as more than a coincidence and

sure over remarks by Mr Douglas-Hurd, the foreign secretary, in which he had forcefully championed Syd-ney's bid. British officials in Beijing hope that in the Chinese way an "eleventh hour" compromise might be possible, but they also recognise that the signs are not auspicious. Chinese officials have for weeks been canvassing publicly the pros-pect of a breakdown of talks.

Mr Jiang Enzhu, a vice-foreign minister and China's chief negotiator, has said that there are two possibilities: success or failure.

talks by a feeling that it has not much to lose by refusing to budge: after all, Hong Kong will return to Beiting's control in three and a half years whatever Mr Patten's electoral

No Chinese official would presume to contradict (or seek to reintarpet) Mr. Deng's edict. Indeed, Premier Li Peng in his National Day speech on October 1, noted that the "recent publication of Comrade Deng Xiaoping'a important talk on the Hong Kong problem has fully expressed

leagues that Britain would resort to Defiant China determined on a tame HK

hen, in April, Britain and China embarked on talks about Hong Kong's political development, their chance of reaching an agreement was never bright. But the depth of division is underlined by the fact that the only piece of common ground to emerge between the two after 160 hours of talks is lowering the colony's voting age to

18 from 21 years. Although Mr Chris Patten, Hong Kong's governor, was quick yesterday to leave the door open to further talks, the reality facing his administra-tion and the British government is that China will never agree to increasing democratic participation in Hong Kong along Mr Patten's lines.

The immediate question for Mr Patten and his colleagues in the British government is

Britain still hopes for a negotiated deal, writes Simon Holberton

what to do next. The colony's Legislative Council (LegCo), Hong Kong's 60-strong lawmaking body, will expect to hear bow Britain plans to proceed when the governor addresses Legco on Thursday. The most likely outcome will be the splitting of Mr Patten's five proposals for democratic reform - first made a year ago

into two bills. The first - which may be presented to LegCo as early as December 8 - will encompass the so-called "simple" issues which Britain and China were unable to agree on at the weekend. These are: abolishing appointments to Hong Kong's district boards and municipal councils so that elections next year will be fully democratic; creating 20 single-member electorates for the LegCo elections

The second bill will consist of the more contentious aspects of Mr Patten's plans. These are: broadening demo-cratic participation in elections for 30 "functional" constituencies, which represent business and professional interests: and the constitution of an "electoral college" which will elect 10 LegCo members in 1995. An important consideration

second bill should be Mr Patten'a 1992 proposals unmodified, or the compromise offer the UK put to China during the summer. This decision has vet to be taken but, in the words of one of the governor's aides, "If a process of mutilation is to take place, better to start with a whole body rather than half."

The speed of presentation of the second bill will be determined by China's reaction to the tabling of the first. At the weekend Britain proposed an 18th round of talks to discuss the more difficult parts of Mr Patten's plans. If, in the face of LegCo debating the first bill, China takes up that offer then more time will be available for

The offer of more talks was mostly presentational but also reflected the UK's unchanged policy towards relations with China. The prize still to be fought for - which now appears to he beyond Britain's grasp - remains an agreement.

Since the negotiation of the Joint Declaration between 1982 and 1984 the cornerstone of British policy has been to agree "transitional" issues with the Chinese on the basis that what is agreed has a greater chance of survival after 1997 than what is not.

It is far from clear, however, if China really wants an agree-ment on the political transition of Hong Kong, or that Britain could live with what China seeks. One thing which has emerged from the talks is that, in spite of the neutering of Mr Patten's proposals during the summer, China was still not

satisfied The inescapable conclusion to draw from this is that China desires a tame legislature in 1997, one which not only excludes so-called "subversive" democratic politicians, such as Mr Martin Lee, leader of the United Democrats, but which restricts participation in elec-

The equally unpalatable fact for Mr Patten and the British government is that when the governor's legislation gets to LegCo its members will probably ensure that most of China's wishes are observed. LegCo is unlikely to agree to broadening tinnal constituencies; lt could opt for appointment, rather than election, to the electoral

The current balance of power



Chris Patten at a St John Ambulance Brigade parade in Hong Kong yesterday. The governor must decide how best to pursue his policy of more democracy

members are more likely to vote in the direction of Beijing than of London. There are about 23 members who will support Mr Pattan's democratic alternative and an equal number who will do China's bidding, in the middle are 10 members - known as the "Breakfast Club" - most of whom when pushed will incline to Beijing on the big

Time has never been on Britain's side; less so now that Chinese resumption of sovereignty is just 31/2 years away. But that reality cuts both ways: China has a clearer idea of what is at stake for itself. Possibly for that reason Mr Guo Fengmin, a senior Chinese government official, said on Friday that if there were no agreement, "the sky will not fall down. We are confident

in LegCo suggests that its Colony's companies still place faith in investment

Business takes the long view

in Hong Kong and Agencies

Hong Kong's business community last night shrugged off the apparent breakdown in Anglo-Chinese talks about the colony's political future. Governor Chris Patten has few allies among Hong Kong's Chinese and expatriate businesses. Many feel that he is attempting to do too much, too late in Britain's administration

of Hong Kong.

Managers of some of the colony's largest companies said their view of Hong Kong as a affected even if China stood by thet we, together with the Hong Kong people, can main-tain Hong Kong's stability and its threat to overturn the results of the colony's 1995 ereignty on July 1 1997.

According to one senior Brit-ish businessman: "It is not that there would be rioting and upheaval if they did that. Hong Kong people are quite prag-matic. There may be a lot of words and shouting but they know there's nothing to be gained. No one will come to rescue them from the Mother-

land [China]." However, not all business people think that the current Anglo-Chinese fight over Hong Kong is wasted. One leading Chinese businessman praised Mr Pstten for bringing the issue of Hong Kong's political development in to the open. "It is better for Hong Kong if we get this settled once and for all now," he said. "It would be

worse for us if this debate took

place after 1997.

dence will depend on how Most businessmen believe that Hong Kong can have a good relationship with China only if it works with Beijing rather than confront it. Howaver thay are confident that China will not damage Hong Kong's economy in reprisal for what Mr Patten has done. Traders in Hong Kong's vola-tile stock market believe that the market has already substantially discounted failure in the talks and Mr Patten put-

Kong can maintain its indepen-

ting his proposals to the colo-The market will be focusing on what the Chinese government says if Mr Patten does

Mr Gaidar flew to this

unpromising campaign oppor-tunity through a snowstorm

last Friday night to meet lead-

ers of the miners and heads of the republic of Komi, where

Vorkuta is situated. He came as a minister and as head of

the special commission on coal
an unwelcome responsibility

dumped on him by Mr Viktor

Chernomyrdin, the prime min-

ister - and not as a party

"The extent to which Hong take unilateral action. Here the key will be the nature of threats, if any, Beiling makes Hong Kong people act, not on about the economy.

The market is likely to suf-

fer increased selling pressure but I don't think investors will ba too pessimistic at this stage," said Mr Simon Lam of Mansion House Securities. "Even if a first-stage agree-ment cannot be reached it does

not mean that there will be no talks in the future, so I don't think the market will correct very substantially, he said. Indeed analysts said a correction was long overdue after the strong gains of the past few

The Heng Seng index edged higher last week, gaining just 10.48 points over the week to 9,274.42 on Friday.

Tata will have a 40 per cent staka while the Karnataka state government will have the

Ankara PM

in reshuffle

in the project.

Turkish Prime Minister Tansu Ciller yesterday reshuffled her cabinet, changing five minis-ters of her own True Path party, Reuter reports from

Mrs Ciller, who took office in June, made no changes among ministers of her coalition government's junior partner, the Social Democrat Populist party, the Anatolian newa agency reported.

All the True Path ministers had resigned to give Mrs Ciller a free hand to reshape her cab-

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Past and present woes combine to test Gaidar

r Yegor Gaidar, fighting for the politics of reform against worsening polls for his Russia's Choice party, at the weekend met a Soviet night-mare – and one of his own.

The first deputy premier, campaigning for national elections on December 12, arrived in the town of Vorkuta on Friday. Earlier in the week, he was mauled by industrialists struggling with his market reforms in the city of Uly-

"At the beginning of the week we met the problems of the future," said Mr Alexel Ulukayev, a Caidar adviser. "Now we meet the problems of the past."

It is a hideous past: the name of Vorkuta is a horror akin to used to living on tbnt. We Auschwitz. Created in the 1930s by the secret police, Vorkuta had two functions: to accommodate millions of political prisoners, and to mine in an area where few would voluntarily work. The Vorkuta-Pechora basin - rich in coal, oil, bauxite and precious metals was opened up by convicts or zeks, who built it in conditions which froze them alive when they dropped from exhaustion. Nikita Khrushchev's Ilberation of the zeks in the mid-

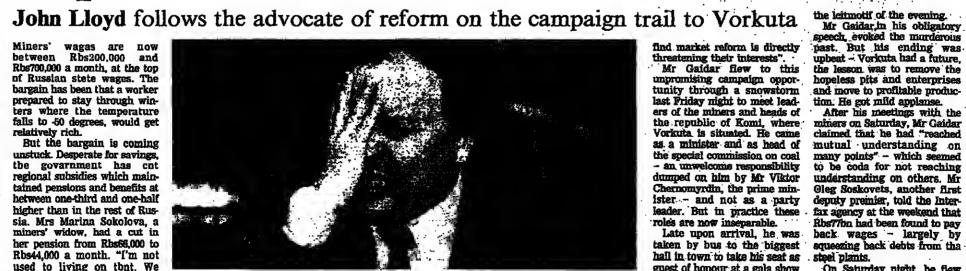
1950s meant the replacement of

coercion by attraction - the strike in 1989, [Soviet premier

Rbs700,000 a month, at the top of Russian stete wages. The bargain has been that a worker prepared to stay through winters where the temperature falls to 50 degrees, would get relatively rich. But the bargain is coming

unstuck. Desperate for savings. the govarnment has cut regional subsidies which maintained pensions and benefits at between one-third and one-half higher than in the rest of Russia. Mrs Marina Sokolova, a miners' widow, had a cut in her pension from Rbs66,000 to Rbs44,000 a month. "I'm not never had poor people here, but now we have. They stand in the doorways of shops, out of the cold, begging."

Since autumn, the government has also delayed paying the miners' wages - by up to three months. Vorkuta's 25,000 miners threatened to strike, Tha threat is taken seriously by the government - even though this is not the major coal-producing region of Russia and the miners are split. One pit has four competing unions. "When the unions weot on



Yegor Gaidar: mauled by industrialists and now facing rumblings from miners

Roman Siroziev, leader of the new independent union's strike committee. "When they went on strike in 1989, Gorbachev fell. Judge for yourself."

This is hyperbole, but with a basis in fact. The miners were promoted as the proletarian vanguard in Soviet times, and their defection from communism and support for Mr Boris Yeltsin was of huge importance for tha latter'a presidency. They have been kept sweet since 1991 by big rises attraction of bigh salaries. Nikolai] Ryzhkov fell," says Mr and by a freeze on pit closures nists or Zhirinovsky [neo-fas-

- meaning that pit subsidies now account for the largest single expenditure in the budget. Their opposition during an election would be a huge blow.

The Vorkuta men deny a political aim - in splte of gieeful headlines in the opposition press declaring that they had demanded Mr Yeltsin's resig-nation. "We have never said this," says Mr Murat Bugulov, a leader of the new independent union. "We know the risk we run of halping the commu-

cists coming to power. But the government must fulfil its

Vorkuta is among the most extrema examples of resistance to market economics. It produces for the state and is kept going by the state: any enterprise beyond a small trading company would flee from the buge extra costs of working in the Arctic. Mr Nikolai Pobov, a lawyer working for the miners' unions, says that "the miners helped create Yeltsin and supported his reforms: now they helieve in our future". It was it comes to."

leader. But in practice these roles are now inseparable. Late upon arrival, he was taken by bus to the biggest hall in town to take his seat as guest of honour at a gala show in celebration of the first half century of the official existence of Vorkuta.

> It was an uncomfortable event not in itself, for it was well staged and jolly, but for the echoes of the place's ghastly past which could not he suppressed. A singer from the border guards (a KGB division) gave a fine rendering of an awful song, "Vorkuta is

the lesson was to remove the hopeless pits and enterprises and move to profitable production. He got mild applause.

After his meetings with the miners on Saturday, Mr Gaidar claimed that he had "reached mutual understanding on many points" - which seemed to be code for not reaching understanding on others, Mr Oleg Soskovets, another first deputy premier, told the Interfax agency at the weekend that Rbs77bn had been found to pay back wages - largely by squeezing back debts from tha

On Saturday night, he flew on to Kuzbass - the larger coal basin in southern Siberia, in which strike threats have also been made and to which Vor-kuta delegates have gone for support. A strike threat from last Wednesday still stands and talks between the national miners' leaders and Mr Gaidar resume in Moscow today.

A patched solution is the best bet. But the past, and Vorkuta", which contained present nightmare of Vorkuta such sentiments as "the frost is not lightly exercised. "In the is cold" and "our history is a end," says Mr Bugulov, "they sad one" juxtaposed with "but have to decide: do they want our hearts are warm" and "we - us to exist or not. That's what



By Judy Dempsey in Berlin

Mr Werner Münch, tha prime minister of the eastern German state of Saxony-Anhalt, yesterday offered the resignation of his entire government follow-ing official disclosures that west German members of his cabinet had paid themselves too much.

He said that ministers would remain in office as a caretaker administration until new elections can be held.

The resignation of the conservative-led Christian Democratic Union government, which is in coalition with the sents another blow to Chancel-lor Relmut Kohl, whose own federal government in Bonn comprises a similar coalition. Last week he was forced to accept the withdrawal of Mr Steffen Heltmann, the justice minister of Saxony, as candidate for the presidency. He had been Mr Kohl's chosen candidate for the post.

It is also a setback for the other established political parties. All of their ratings among east Germans have plummeted following a series of corruption scandals in western Germany, as well as disenchantment

with the status quo because of high unemployment in the five eastern states.

Mr Münch, a former member of the European Parliament and university lecturer, told a news conference in Magde-burg, the state's capital, that neither he nor other ministers had received "at any time illegal payments... This resigna-tion can only be explained as a step to prevent further damage to our families, our state and our governing bodies."

Tha state audit office in Saxony-Anhalt reported at the weekend that the west German politicians who had moved to

the state as ministers after unification had together overpaid themselves by as much as DM900,000 (£357,000) since they took up their posts in mid-1991. It added that the ministers, including Mr Münch, had inflated their salaries with

ances, which had swelled their income by DM200,000 in the past two years. Officials in Saxony-Anhalt said last night that, by offering the resignations now, the CDU and the FDP might be trying to limit the damage in time for federal and state elections

excessive entertainment allow-

Next Sunday's local government elections in the eastern state of Brandenburg, headed hy the Social Democrats, are likely to provide reliable indications about the mood among east Germans

The west German cabinet ministers named for excessive payments also include Mr Horst Rehhurger, the Free Democrat economics minister, regarded as responsible for attracting private investment into the region; Mr Hartmut Perschau, interior minister; and Mr Werner Schreiber, social affairs minister. Press review, Page 4

Geneva talks on Bosnia

In a last-ditch attempt to revive talks on Bosnia's partiion, leaders of the republic's warring partles today meet European Union foreign ministers in Geneva.

The meeting aims to establisb a platform for fresh talks, centring on a phase-out of sanctions on Serhia and Montenegro in exchange for territo-rial concessions by Bosnian Serbs to the Moslems.

Five people were killed and five wounded in Sarajevo yesterday when a shell exploded in a city street, showing there was no sign that the violence might end or that Serb, Croat and Moslem leaders would suc-ceed in reaching a political settlement for the republic's divi-

Before leaving for Geneva, Mr Alija Izethegovic, the presi-dent of Bosnia, urged tighter United Nations sanctions on Serbia if the Bosnian Serbs refuse to hand over land.

"If the Serh side does not return territories, sanctions should be tightened and not lifted," he told a news conference in Sarajevo, which is

besieged by Serh forces. The EU initiative is a revitalised version of a deal, mediated by envoys Lord Owen and Thorvald Stoltenberg, which collapsed in September when Bosnian Serbs refused to meet Moslem demands for 3-4 per cent more territory in order to create a viable state.

ln an ominous signal for the Geneva talks, Mr Radovan

Karadzic, Bosnian Serh leader said at the weekend his forces, which control 70 per cent of aosnia, would insist on the lifting of sanctions on Belgrade before conceding any land.

Serb leaders who previously endorsed the Geneva plan to hand over 20 per cent of their land show no trace of intend-ing to fulfil their pledge. In fact, their troops are seizing more Moslem-beld land in northeast Bosnia.

They are apparently confident sanctions will be lifted anyway. However, Serhian esident Slobodan Milosevic is likely to press his Bosnian proxy, Mr Karadzic, to band over land in an attempt to get the sanctions eased before elections on December 19. Press review, Page 4

Berlusconi's broadcasts raise worries

By Haig Simonian in Milan

Prominent Italian left-wing and centrist politicians yesterday warned against the misuse of media power after Saturday's decision by Mr Silvio Berlusconi to use . his private televisinn channels to broadcast a 90-minute press conference outlin-ing his political ambitions.

Prime-time viewers of Canale 5. the most popular of the three channels owned by Mr Beriusconi's Fininvest group, were dumbfounded to find an advertised feature film replaced by an unedited broadcast of Mr Berlusconi'a political debut before the foreign press association in

Rome the previous day. Earlier on Saturday, the schedule on Rete 4, another Fininvest channel, was changed to make way for the same event. Togethar, the three Fininvest channels regularly account for the lion's share of

Italian viewing figures. The summary use of the two channels confirmed fears among Mr Beriuscoul's critics, who last week warned of possible abuse of his media interests. Yesterday. Mr Vincenzo Vita, of the left-wing Democratic Party of the Left, said it highlighted the "risks connected to Berlus-

coni's presence in hroadcasting".
Mr Giorgio Napolitano, president of the
lower house of parliament and a senior
member of the left-wing Democratic Party of the Left, pointed to the risks inherent in any leading businessmen getting into politics. In such circumstances, "the institutions [of the state] must take responsi- [and vote] to approve the hudget on condi-bility to guarantee the maximum balance—tion that parliament is dissolved immedi-

/X:

Occhetto tries to break free from communist past

old leader of Italy's Party of the Democratic Left (PDS), bas launched a charm offensive.

Fresh from his party's success in the first round of local elections last Sunday, he is now trying to convince Italians, and the international community at large, that the PDS is no longer a prisoner of its communist past and that it could form the credible core of a future government.

The lira lost ground early last week because speculators reacted with alarm to the prospect that former communists might dominate Italy's next government. Thus, the first stage of Mr Occhetto's offensive was his call early in the week to the financial markets for calm.

This he followed by indicating his willingness to help the government of Prime Minister Carlo Azeglio Ciampi to ensure the passage of the 1994 budget legislation vital for Italy's international credibility. He also submitted himself to a critical grilling from European Union ambassadors on his party's economic policy.

As he talks about PDS strategy, in the same imposing offices that once housed the defunct Italian Communist party (PCI), Mr Occhetto seems to have dropped his often criticised ambiguity. He has sensed the whiff of power, and he is obliged to

define what the PDS stands for. The budget will he a key test: the Ciampi government will resign if the legislation fails to pass. Mr Occhetto wants to avoid this at all costs. He would prefer the PDS to abstain and avoid associating with a discredited Christian Democrat-led majority. "But", he says, "if the old centrist majority disappears in parliament, we are prepared to assume our responsibility

The leader of Italy's PDS must convince the world his party could form a credible government, writes Robert Graham



Although 2.500 amendments have been retain parliamentary immunity privileges tabled in parliament, he believes the hudget will pass in time, before the end of December. He argues for early dissolution, saying, "This parliament has reached the

many people there who no longer repre-sent the electorate to whom they are However, Mr Occhetto has been closer to the Ciampi government than is often recognised. Three PDS ministers were chosen by the prime minister, but withdrawn hy Mr Occhetto hecause the four-party

coalition backing the government voted to

limits of its credibility. There are too

Occhetto: closer to the Clampi government than is often recognised

to avoid corruption enquiries, Mr Occhetto describes this vote as "morally unacceptable". However, the withdrawal of the ministers, only 10 hours after being sworn in, enabled him to head off a potential storm.

He clearly feels better equipped to oppose internal criticism and is open in the way he "appreciates" the present government's efforts to reduce Italy's huge public sector deficit.

A PDS-hased government, he says, would "continue the restructuring of public finances and the reorganisation of the

civil service". The idea of a "spendthrift" left, feeding a large public sector, was over. Funds needed to relaunch the economy would have to be found without increasing deht levels. He says much can be done by selling off the state's buge stock of property, worth L30,000bn (£12bn). A late convert to privatisation, Mr Occhetto says he will not oppose the plans already under way. However, the PDS would seek to give more direction to industrial policy and encourage more research. His main concern is joh creation, and this is where a progressive government would place more emphasis. He endorses the idea of "solidarity contracts" - in the form of job-sbaring or a reduced wo king week - to get round the reces-

This is a long way from the prevailing party ideology in 1988, when he was first elected bead of the Communist party, it is also a remarkable evolution from the founding days of the PDS in Fehruary 1991, But he is not surprised: "There had long heen a social democrat strain in the PCL., that had similarities with Germany's SPD."

he party proudly wears its label of the Left and has been admitted to the Socialist International. Yet, when pressed to define the nature of the modern Italian left, Mr Occhetto is without a quick slogan; nor does he refer to the welfare state. Endorsement of the pro-posed 1994 budget would mean rolling back welfare benefits and pension privileges, A sore point, too, is the unresolved rivalry with former fellow members of the hardline Reconstructed Communism with nearly 10 per cent of the old membership. He is selling himself as the leader of the

first party to hreak with the past. He insists that the party has not been involved in systematic corruption and blames the Christian Democrats and Socialists as the worst offenders. Aut he is cynical about the real culprits being punished. "In this country you catch the rob-bers, not the assassins," be observes with wry bumour.

Although some 112 PDS affiliates have fallen foul of corruption investigations, this has yet to affect voter support. The PDS is attracting some 16 per cent of the vote nationwide.

To obtain power, Mr Occbetto was astute enough to realise early the need for alliances: "It has required great patience to get this idea across. We are a moderate force, the only one capable of drawing the

disparate forces on the left together."

The PDS is the sole party with a national organisation, inherited from the Communist party. Through this, the PDS has established a series of local alliances with the Greens, Radicals, left-wing Catholics, former Socialists, even some Communists, and some dissident Christian Demo-

"The country is not yet ready for an Anglo-Saxon division into two parties," he says. "The next elections will be fought between two hig coalitions on the left and the right; the moderates in the centre [essentially the ruling four-party coalition] will divide hetween those ready to govern with the left and those ready to govern with the right."

He has got a head start by laying the ground for such a coalition on the left in local elections. He now has to mould this at the national level.

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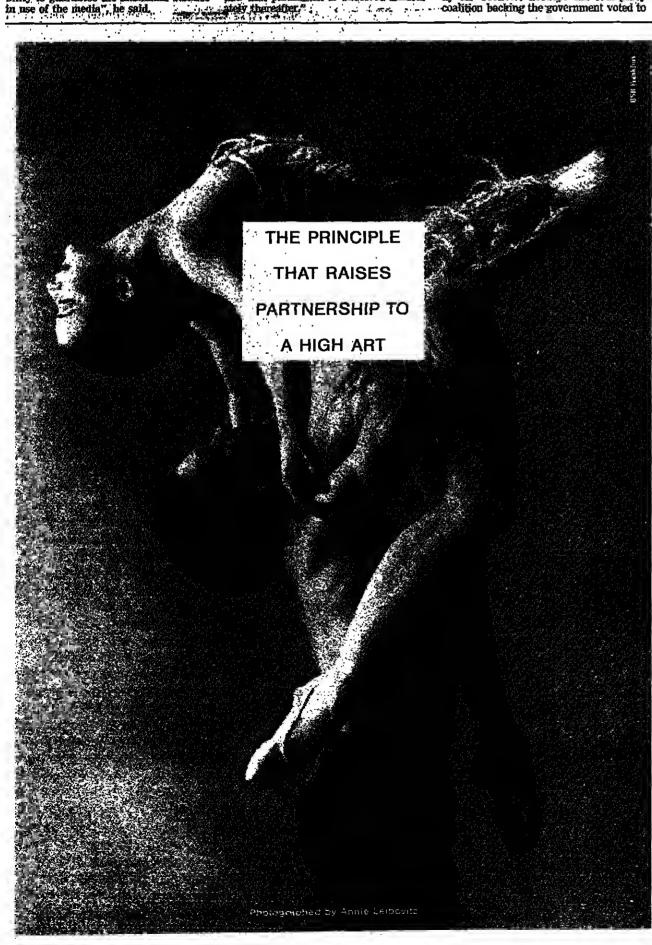
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Israel hopeful

Israeli ministers yesterday played down talk of a crisis in the autonomy negotiations with the Palestine Liberation Organisation, writes David Horovitz in Jerusalem. PLO Chairman Yassir Arafat, who spoke on Saturday of an "impasse", said he was ready to send delegates back to the negotiating table tomorrow.

Israeli ministers conceded that, less than three weeks before

the Israeli army is due to withdraw from the Geza Strip and the

Jericho area of the West Bank, there were still deep differences

with the PLO over several substantive issues. The most crucial concerns the planned army redeployment in Gaza. The PLO wants all troops withdrawn; Israel insists on maintaining a pres-

Nevertheless, Israel's environment minister, Mr Yossi Sarid,

declared confidently. There are difficulties, but they are not

ence to ensure the security of 5,090 Jewish settlers in the Strip.

of PLO deal

Mahathir row with Keating intensifies

By Kleran Cooke in Kuala Lumour

Blunt-talking Australian politicians have often ruffled the sensitivities of neighbouring governments in southeast Asia. But, now, just as Australia is making a big push to become more interlinked with the dynamic economies of the region, the country's straighttalking prime minister, Mr Paul Keating, has provoked a row with Malaysia.

Mr Keating has been critical of Malaysian Prime Minister Mahathir Mobamad's nonappearance at the recent Apec nmit, and Malaysia struck back at the weekend.

Dr Mahathir had said that be did not attend the summit because certain countries, mainly the US and Australia. were trying to railroad Apec structured along the lines of the European Union.

Please don't ask me any more questions about Dr Mahathir," Mr Keating said to the Australian press corps. "I couldn't care less, frankly. sick of ... questions about Dr

Mahathir... Apec is bigger than all of us... Australia, the US, Malaysia, Dr Mahathir and any other recalcitrants."

At the weekend, Mr Mohamad Rachmat, Malaysia's information minister, announced that Malaysia would be banning Australianmade TV programmes and advertising material and that Malaysia's state-controlled broadcasting service would be reporting only negative news about Australia.

This," he said, "is to tell the Australian government and media that what was said by Keating was not only an insult to our prime minister but also to the Malaysian people and to the country." He insisted that Mr Keating publicly apologise. Dr Mahathir, himself not averse to the occasional undip-

lomatic verbal thrust, said that be was disappointed with Mr Keating but chose to lay most of the hlame on the Australian media: "Some newspapers made me out to be a difficult person and very unpopular and that Malaysia was about to burst into racial violence."

of Asia was meaningless.

Nigeria's military ruler

cers including nine brigadiers is seen as a decisive blow to

Gen Babangida's remaining

support in the armed forces. A

resbuffle to September under the interim government had failed to curb pro-Babangida

factions at the senior level or to quell unrest in lower ranks.

known as the executive council, includes several supporters

of Mr Moshood Ahiola, who

emerged the unofficial winner

of the annulled presidential

election in June. The cabinet is

headed by Gen Abacha and the

chief of geoeral staff, Lt Gen Oladipo Diya, who comes from

the pro-Ahiola south-west, and

lack manners? It is difficult for us to love Australia." While the Malaysian media and political opposition also

"How", he asked, "can Austra-lia claim to be part of Asia

when Australian journalists

joined in the war of words, the row will probably be resolved by diplomacy. Mr Keating, due for an offi-

phy than its history." Australian exports to the gion have been growing rapidly. Two-way trade with Malaysia rose more than 30 per cent in 1992-93 to A\$2.3hn

southeast Asia the central point of his government's eco-nomic and foreign policy. "For

the first time," says Australian

Foreign Minister Gareth

Evans, "Australia is paying

more attention to its geogra-



Mahathir: 'It is difficult for us to love Australia'

(\$1.6bn), with Australia showing a healthy surplus. Australian investors are involved in several big projects in Malaysla, particularly in the mining and petrochemical sectors. But Australia's relations

with its Asian neighbours are never easy. Relations with Indonesia have only recently improved. A few years Malaytralian TV series which

depicted life in an Australian embassy. Kuala Lumpur said the series was modelled on Malaysia and was very insulting. "It's a clash of styles" says a Malaysian academic who studied in Australia, "Austra ha's politicians and its press can say anything they want. We have to be a lot more careful about what we talk about Australians are going to find life very difficult as Asians."

nationalists, who fear that the

nuclear programme which has already been "capped" or put at a

down in size, as part of a deal.

standstill may be "rolled back" or cut

Last week'e move in Washington is

the most significant step to resolve

the dispute since the aid cut-off. How-

ever, it is not clear if a bill to lift the

embargo against Pakistan would be

Air France losses grow

Air France, the state-owned airline, will this year lose FFr7.5bn (\$1.26bn) and see a further decline in its world market share, Mr Bernard Bosson, the transport minister, said at the weekend,

writes David Buchau in Paris.

With estimates of its 1993 losses steadily worsening from the FFr3.5bn deficit forecast in April, Mr Bosson told the Senste "this shows how quickly the company has been sinking". He also said it had been Prime Minister Edouard Balladur's personal decision to reject the "800 straight redundancies" contained in the austerity plan of Mr Bernard Attali, the former Air France president, who resigned after the government gave in to striking airline staff. The prime minister would countenance only "a few dozen" layoffs, Mr Bosson said. Mr Christian Blanc, Air France's new president, is re-negotiating the Attali plan with the unions.

Brazil near debt accord

A large majority of Brazil's foreign bank creditors support the \$52hn debt agreement due to be signed in Toronto today, writes Richard Waters in New York.

By the end of last week, creditors accounting for 86 per cent of the debt had backed the deal, said Mr Bill Rhodes, vice-chairman of Citibank. With more European and Japanese banks expected to communicate agreement by this morning, the proportion should reach 90 per cent, he said. The deal needs 95 per cent support to be triggered but banks supporting the deal are confident it will go through Brazil has yet to reach an agreement with the IMF, on which the bank deal depends. Economic reforms outlined last week are intended to form the basis for such an agreement.

'Roll up sleeves' - Kohl

Chancellor Helmut Kohl yesterday called for "unconventional solutions" and new labour practices to pull Germany out of its

worst post-war recession, Reuter reports.

Harking back to Bonn's "economic miracle" of the post-war years, he told a business conference that Germans should "roll up our sleeves in the current recession and structural crisis, just as we did with great success in the 1950s".

"We need a healthy economy [with] secure and competitive jobs," he told the conference organised by the German Chamber of Handicrafts in Karlsruhe.

Shipowners in dispute

European shipowners yesterday sought to take the heat out of a dispute-with their customers over freight rates across the North Atlantic, writes Charles Batchelor in London.

European Unioa ministers will later today review a special examption granted to shipowners which allows them to group together in "conferences" to agree prices on certain routes. Bel-gium, as president of the European Union, is to file a motion confirming the examption for conferences.

Shippers have protested that the pact between large shipowners such as P&O, Nedlloyd and Hapag Lloyd has been used to push

The shipowners counter that before the agreement was reached freight rates for a standard container had fallen from \$1,600 to less than \$900.

Border deaths probed

The Venezuelan government is investigating reports reaching Caracas at the weekend that 19 members of the Yanomami tribe died and many became seriously ill from mercury poisoning, writes Joseph Mann in Caracas.

5.345

Pakistan refuses to stop nuclear programme

Keating: Tam sick of questions about Dr Mahathir'

By Farhan Bokhari in Islamabad

Pakistan said yesterday it would never give np its controversial nuclear programme until there was an agreement to make the entire region a nuclear weapons-free zone. Mr Sardar Assel Ahmed Ali, the country's foreign minister, made the statement during an abortive debate in parliament which ended in disar-

By Paul Adams in Lagos

General Sani Abacba

strengthened bis position as Nigeria's new bead of state at

the weekend by purging army officers loyal to the former mil-

itary ruler, Gen Ibrahim Bab-

angida. He also formed a civil-

tribal loyalties and includes

The moves show Nigeria's

military ruler, who selzed

power on November 17, com-bines ruthlessness and persua-

sion in dealing with opponents.

Following last week's forced retirement of Lt Gen Aliyu Mohammed as head of the

army, the removal of 17 offi-

some respected ministers.

ray when opposition MPs led by former Prime Minister Nawaz Sharif. stormed out of parliament in protest at a government attempt to obstruct open discussion on the nuclear issue. The government cited security rea-

Pakistan has admitted its ability to build a homh, but claims its programme is strictly peaceful,
"The present peaceful programme will an almost empty house after the oppo-The government of Prime Minister

Benazir Bhutto has coma under fierce attack from opposition critics in the PML (Pakistan Muslim League) who are demanding a full explanation of the country's nuclear policy. Their demands have gathered pace since last week's reports that the Clin-

continue," the foreign minister said to ton administration wants to introduce new legislation which would end the military and economic aid cut-off against Pakistan.

That cut-off was introduced three years ago following allegations that Islamabad had acquired the capability to produce nuclear weapons. Pakistan denies the charge. But last week's reports from Washington have raised fresh concerns among Pakistani

Army purge strengthens | Medellín drug chief may surrender to authorities

By Sarita Kendall in Bogotá

The flight of Pablo Escobar's family from Colombia has fuelled speculation that the Medellin drug chief is about to surrender again to the authori-

Escobar has been on the run months ago. Last week the prosecutor

general said official protection for Escobar's wife and children would be withdrawn. Recently an anti-tank rocket was fired at the family flat and there have been numerous attacks on Escobar's property and

Family members were allowed to fly to Germany yes-terday, but it appeared they would be sent back to Colombia if no other country offered A recent attempt by other

relations to find asylum in The German Interior Miniswho were questioned by police for four hours, were not wel-

come and would not be allowed to enter Germany. Local television and radio in Bogotá had said the family'a departure to a refuge abroad was part of an arrangement with the government that

included the surrender of Esco-

With the discovery of dozens of his hideouts and the loss of so many of his henchmen following an extensive police hunt, it has become difficult for Escobar to stay ahead of the authorities. Most of those who escaped

from fall with him have either Escobar clearly has enough supporters to shelter him. Although the Medellin cartel

no longer has the structure to deal and transport huge volumes of cocaine, Pablo Escobar is still a powerful figure whose recapture, surrender or death would haved enormous symbolic importance for the government.

reforms that western creditors includes as foreign minister Mr **INTERNATIONAL PRESS REVIEW**

Babagana Kingibe, interior minister Mr Akex Ibru and

education minister Dr Iyorchia

The finance minister, Mr K I

Kalu, served in the same post

in the mid-1980s, earning

respect as an advocate of mar-

ket reforms. Together with Mr

appointment as central bank

governor, Mr Don Etlebet, who

is retained from the interim

government as oil minister.

and Mr Adamu Ciroma.

another former finance minis-

ter, Gen Abacha has an eco-

nomic team which, if allowed

free rein, could achieve

Japan

Capital punishment made a rare arance in the Japanese press highlighting the new fashion for public debate of sensitive matters symbolised by the open style of the Hosokawa government.

Reports by Amnesty International and other human rights groups in the Daily Yomluri and Japan Time. say that up to four convicted murderers were hanged on Friday, the first executions under the new government. The most recent three were hanged.

Curiously, as the Japan Times the death penalty if it is not "cruel". an ambiguity which gives human rights groups a field day. Just as oddly, the Justice Ministry never announces executions, beyond telephoning families a day later, in an attempt to keep hangings out of the press. Neither do the authorities inform those on de row, so they live every day thinking

On this, the government is a secretive as ever, despite the Hosokawa effect. The information only comes out thanks to Amnesty's diligence in keeping in touch with families of those under penalty of death, of which 55 remain

Amnesty admits in the Yomiuri that it still had difficulty over the weekend in persuading people to sion petitions against capital punishment, Still, the coverage accorded to the executions by the normally compliant Japanese press. could indicate emergence of public opinion on the subject.

Serbia

If Vecemie Novosti, the Belgrade daily in the grip of Serbian President Slobodari Milosevic, is to be betieved, UN sanctions on Serb-led Yugoslavia will be lifted any day

Headlines promise Serbs a swift improvement of the gran economic



Bosnian mother and child: hoping for an end to war

situation, heralding a "winter without ganctions". The United Nations 18 months ago slapped sanctions, including an oil embargo, on Belgrade for supporting the violent partition of Bosnia.

But Novosti, the biggest ion newspaper, boasts how Serbia has been vindicated, with the west finally coming round to the Serbian side. There is no mention that sanctions will be lifted only if Bosnian Serbs hand over land to their Moslem toes.

The alleged promise to allow the delivery of heating oil and petrol to Serbia coincides with parliamentary elections due to be held on December 19. While the independent no

Sorba or weekly Vreme more realistically inform Serbian readers on the current chances for a peace settlement and lifting of sanctions few people can afford to buy them Recent surveys indicated only 5 per cent of the population buy newspapers; most people rely on the seemingly omnipotent Television Serbia for Information. Pro-Milose papers are heavily subsidised by

the cash-strapped government. loath to miss an opportunity to demonise their independent competition, Belgrade press under Mr Milosevic dismissed their rivels as "traitors to Serbia" when Borba and Vreme recently received a badiy-needed delivery of newsprint European Community Humanitarian Organisation (Echo).

Germany

Mr Stellen Heitmann, Chancello Helmut Kohl's chosen candidate for the presidency, might finally believe the gods are on his side He and his aides were dreading the days after his decision to pull out of the race for the country's highest office. But the media has been distracted by scandal in the in eastern Germany. Finding a consensus candidate

resignation of Mr Heitmann, an east German, ran a close second in Sontag to Berlin's Tagesspiegel - to the story about the resignation But the press has made clear

it is not actting at the east Germans in fact, it is the Wassis, the west ins, who come in for stick, since the key positions in cony-Anhait's government are held by west Germans. This seems to rule out the conspiracy theory, held by many in the east German press, that all Ossis are seen by

incompetent and inerticulate. The fact that any notion of a media conspiracy against Ossis might be misplaced can be of little comfort to Mr Heltmann. It has been clear in the press in the past three weeks that the governing Christian Democratic Union, which endorsed him as its presidential candidate. was getting cold feet. The conservative Frankfurter Aligemeine Zeitung has been cheering for Mr Roman Herzog,

president of the constitutional court. Not just because he is more careful and articulate than Mr Heitmann: but because the COU's rank and file were fed up with the way Mr Kohl and Mr Peter Hintze, general secretary of the CDU, had foisted the Saxon upon the party without any discussion. By early last week, publications ranging from the weekly tern magazine and the liberal daily

Sticklentsche Zeitung to the left-wing Frankfurter Runds were all in agreement that it was time for Mr Heitmann to go, The east German press has expressed anger about the way Ma

Heltmann was folsted upon them

too, and the way the campaign discredited the presidency. In a sober leader, the Dresden-based sische Zeitung said it was time to repair the damage. This would probably mean Mr Kohl forgoing his chance to have an Ossi It wrote: "Ostkandidate Ade" -easterner candidate, Adieul

United States The ground of American culture

shifted last week as America's most powerful theatre critic wrote his last iew. Mr Frank Rich, who for 13 ers has been the New York Times' chief theetre critic, will leave that position on Wednesday to become columnist for the Times, an accointment which is among the highest honours for a Times staffer. Mr Rich, who is 44, will write a twice-weekly column on American society and culture.

. Mr Rich has been replaced as . chief theatre critic by Mr David Richards, 53, who has served as the Times' Sunday theatre critic since 1990, after nine years as theatre critic of the Washington

The position of Times chief theatre critic is traditionally a powerful one which, under Mr Rich's tenure, has taken on new heights of influence. Though his name has been largely revised amono theatre folk, he samed the respect of his college in the press; local and national coverage of his move has been surprisingly decorous.

ese and theatre community alike are adopting e wait-and-see attitude towards Mr Richards, whose graceful writing is widely admired.

Contributors: William Dawkins in Tokyo, Laura Silber in Beloiade. Judy Demosey in Berlin, and Karen Fricker in New York



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McGuinness talks of weekly exchange Ministers fear tension could be heightened

ublin and unionists knew of IRA contact

The furora over the British government's admission of secret contacts with Sinn Fein, the political wing of the Irish Republican Army, was tempered by the disclosure yesterday that the Irish government, the Ulster Unionist Party (UUP) and the Democratic Unionist Party (DUP), knew meetings were taking place.

The first contact between UK offi-

cials and Sinn Fein, which is seeking a united Ireland and the withdrawal of British troops from Ulster, took place in September 1990 at the request of the British government, according to the republican party.

Mr Martin McGuinness, the Sinn-Féin chief of staff, told BBC Televi-sion yesterday that this meeting led fairly intense contact between the British government representatives

IRA history

littered with

again the following year in

England. But the most direct.

formal talks between a govern-

ment and republicans came in

June 1972 when Lord White-

law, as Secretary of State for Northern Ireland, held abor-

tive talks on a ceasefire with

During 1974 and 1975, under

tha then Labour government;

senior officials regularly met

Sinn Féin leaders at Laneside.

a large government-owned

Informal and formal meet-

d unease in Ireland. Mr

ings alike have generally

Garret FitzGerald said in his memoirs: "The contacts that

had taken place had had the

effect merely of prolonging

violence by delading the IRA

into believing that a British

government would eventually

house to the east of Belfast.

republican leaders.

and ourselves and culminated this year in intensive contacts". - He said "face-to-face" dialogue was halted in July this year at the time of the House of Commons vote on the Maastricht treaty – inferring such links might have compromised the UUP's crucial support for the government over closer European ties. Mr McGuinness said that since the

a weekly basis and sometimes on a daily basis". Mr Ken Maginnis, the deputy leader of the UUP said yesterday. "It is my understanding that for some time the IRA has been talking about a ceasefire and has spelt out its price for that."

vote contact has continued since "on

He said that the UUP knew these contacts had been taking place since last March, and that through "on-go-ing liaison" with the government "by

June we suspected what was happen-It was then that Mr James Molyneaux, the UUP leader, "made his feelings known to the prime minis-", he said, and contact with Mr McGuinness was broken, before the

Maastricht vote in July.

Mr Maginnis said the UUP's position since then, has been to offer a seat at the negotiating table to Sinn Féin in return for a verifiable cessa-tion of violence. "We didn't stick our necks out without knowing what we are dealing with," he said.
The Rev Willie McCrea MP, of the Democratic Unionist Party said yes-terday that the DUP has had "documentary evidence" of the British gov-

four weeks. Sources, meanwhile, within Sinn

ernment-IRA contacts for the past

leader, decided to make the contacts public two weeks ago, hecause of leaks by unionist politicians and to repudiate a statement by Mr John Major that it "would turn his stom-ach" to talk to the IRA.

The Irish government was yester-day playing down its own knowledge of the contacts. A government spokes-man said only "It is up to the parties concerned to comment".

However, Mr Albert Reynolds, the

Irish prime minister, hinted in the Irish parliament (Dail) earlier this month that his government had been having its own contacts with Sinn

This was later confirmed by Mr Brian Lenihan, chairman of the Irish parliament's foreign affairs committee. A week ago he was quoted in a Duhlin weekly newspaper saying that

of Ulster.

with Sinn Fein "through intermedi aries" and had been aware for some time of similar contacts by the British

"Contact has been going on for months...The contact is not immediate but the government is aware that contacts are made. Messages are received and are passed on. If we are to acheive peace, these contacts are

government.

necessary," he said. Mr Lenihan, who is a senior figure in the ruling Fianna Fail party said: "We must realise the importance of contact between the two governments on the one hand and paramilitaries on the other. This does not put obstacles in the way of the constitutional par-ties. In fact, the two efforts complement each other... History is a record of coming to terms with terrorists and setting them to embrace the demo-

summit, still pencilled in for Friday of this week. Mr Reyn-

the summit.
The two leaders will seek to the government's constitureassure the unionists with a communique restating Dublin's willingness to drop its constitutional claim to Northtake grassroots protestant ern ireland and to accept the protestant majority's veto over changes in the status of the

> Mr Reynolds wants to complement that with a statement designed to reinforce the pressure on Sinn Féin to come in from the terrorist cold - a

olds was not told of the British government's contacts with the IRA hut does not want the issue to sour the atmosphere at

"framework for peace" which would recognise the aspirations of the nationalist community while offering guarantees to the unionist.

But Mr Major will find it hard if not impossible now to maintain contact with Sinn Féin. The need to reassure Mr Molyneaux will make still harder the compromises essential to any political settlement. In her recent memoirs Lady Thatcher warned her successors of the intractability of Northern Ireland. Distrust mountlog to hatred and revenge was never far beoeatb the political surface. "Those who step on it", she concluded, "must do so gingerly". Mr

Major no longer needs telling.

Britain in brief



MoD plans house sale to offset cuts

Britain's Ministry of Defence (MoD) has drawn up plans to sell off almost 70,000 houses occupied by armed forces persound to offset the deep cuts imposed by the Treasury in the £23hn defence hudget.

The scheme, due to be announced as part of Tues-day's Budget, is expected to raise about £500m in the financial year heginning in April 1995. It is seen by ministers as a crucial element in attempts to fight off a threatened rebellion by backbench Tory MPs over the scale of forthcoming defence cuts.

It represents also the start of a new wave of new asset sales planned hy government departments to square the circle of the sharpest squeeze for a decade on public spending with commitments to preserve rrucial hudgets.

Controversy over Levitt case

The Serious Fraud Office knew Mr Roger Levitt would not go to jail when it accepted the offer of a guilty plea by the disgraced financial services salesman in return for all other charges against bim being dropped.

The SFO said on Friday that Mr Levitt's sentence of 180 hours of community service was a matter for the judge alone. Mr Levitt pleaded guilty to deceiving Fimbra, the insurance industry regulator, over the collapse of the Levitt Group with dehts of £34m. Fraudulent trading carries a maximum seven-year jail term.

Sharp warning for Labour

A sharp warning that Britain's opposition Labour party risks relapsing into the complacency which has lost it the last four general elections is issued

today by the Fahian Society.

Ms Glenys Thornton, acting general secretary of the centrist Lahonr pressure gronp, says in a society pamphlet published today that the party's unwillingness to confront change threatens to paralyse attempts to create a strategy appropriate to the 1990s rather

than the 1960s or 1970s. In a thinly-veiled criticism of Mr John Smith's leadership. Mrs Thornton says Labour needed to build a political strategy which harnessed its traditional collective instincts to the cause of modernisation.

Job fears ease slightly

Fears among British workers that they might lose their jobs over the next 12 months fell slightly in November according to the latest MORI/IRS survey for the Financial Times.

Fear of redundancy and unemployment had risen sharply in the previous month to 53 per cent of those in full-time or part-time work. However, this month the figure fell-back to 47 per cent. Anxiety about prospects is most common among women part-time workers and the voung.

Bank launches credit card

MBNA, the US bank which recently set up its UK beadquarters in Chester, has launched a credit card undercutting most of its rivals by at least four percentage points.

It is offering an introductory annualised percentage rate rate of just 13.9 per cent APR to those transferring the balance from their existing card to its UK Scenic series Visa cards. The rate is fixed until July 31 1994.

Last Durham pit to close

Miners at Wearmouth, the last pit in the Durham coalfield, voted yesterday to accept closure of their colliery, where British Coal halted production on Wednesday.

The closure, on December 10, will bring to an end deep mining in an area of oorth east England where coal has been dug for almost two thousand

Féin said Mr Gerry Adams, the party the Irish government bad contacts Major embarks on damage limitation

Mr John Major's administration has been failed talks severely embarrassed by the The history of the IRA's revelations of its contacts with campaign is littered with Sinn Fein, the political wing of abandoned initiatives between the paramilitary group held serving politicians and repub-lican leaders, writes Richard responsible for much of the carnage over the last 25 years.

Donkin. Although there is nothing Discussions since the early new about contacts between 1970s have been veiled in British governments and represecrecy because of the sansitivsentatives of Sinn Fein, the disity of the Unionists and succlosure of the latest links has cessive Irish governments. fuelled criticism of Mr Major'a Lord Wilson, when leader of handling of policy in Northern the Labour opposition met IRA leaders in Dublin in 1971 and

The prime minister and his government faced a barrage of criticism at the weekend after months of painstaking efforts to nurture a climate of reassurance to allow the resumption of talks on a political settle-

ment in the province.

Opposition leaders joined hard-line Ulster unionists in accusing Mr Major and Sir Patrick Mayhew, tha Northern Ireland Secretary, of lies at worst and skilful duplicity at

Mr Ian Paisley's Democratic Unionist Party appeared confident that it now had the ammunition-to blow up efforts by London and Dublin to agree a constitutional framework for Ulster which would marginalise the terrorists. But Mr Kevin McNamara, the opposition Labour party's spokesman on Northern Ireland, suggested there was no a serious quesThe Sinn Féin 'talks' have given ammunition to the government's critics, writes Philip Stephens

tionmark over Sir Patrick's

integrity. British ministers acknowledged the disclosure of the talks - just a week after the damaging leak in Dublin of the Irish government's draft proposals for a political settlement would poison further the atmosphere of distrust which permeates Northern Ireland

Downing Street insisted that no direct lies had been told. Mr Major's constant disavowal of negotiations or talks with Sinn Féin was technically accurate. Replies through intermediaries were not quite the same thing. That, in the famous words of

a former cabinet secretary, is what is known as being economical with the truth. But Mr Major hopes the publication later today of all the documents which passed

Sinn Féin will begin to repair Significantly, the message from Downing Street was that he had fully approved the contacts and would stand firmly

between his government and

by Sir Patrick. Tha prime minister would also press ahead with efforts to end the violence and to put in place a durable political settle-

Officials said the documents would show that the government had been as constant in its approach in private as in public. It had offered a place at

the negotiating table to Sinn Fein, but only after a permanent end of to violence. Government officials were unapologetic about the contacts - Mr Major's view was that the government not possibly ignore the possibility that the IRA was serious about an

That possibility was taken seriously by British intelli-gence and by the Irish govern-ment and Mr John Hume, the leader of Ulster's mainly Catholic and nationalist SDLP. As one British official said

recently most of the terrorist organisations which plagued the West since the 1970s - from the Red Brigades to the PLO had given up. Even Libya appeared reluctant now to sponsor terrorists.

So "We have to allow for the

possibility that the IRA has Sir Patrick hopes that the mainstream Ulster Unionists led by Mr James Molyneaux will accept the contacts did not amount to anything approach-

But trust - or rather the absence of it - has always been the deciding factor in efforts to restore peace to Northern Ireland. No-one in London could argue that the latest revelations would not arouse further suspicion and bostility

ing a conspiracy to undercut

tional guarantee on the future

His fear must be that if the

DUP led Mr Paisley manages to

opiulon with him, then Mr

Molyneaux also will be

dragged towards complete disa-

vowal of a search for a compre-

There were one or two hope-

ful signs yesterday. Conserva-

tive MPs strongly committed to

the preservation of Northern

Ireland's place within the UK chose not to attack the prime

minister. Mr Norman Lamont,

the former chancellor of the

exchequer, said it would have

been wrong not to respond to the IRA. Mr Molyneaux.

briefed in advance of the reve-

lation, appeared ready to

reserve judement.

hensive settlement.

Mr Major and Mr Albert Revnolds, the Irish prime minister, will try rebuild confidence at their forthcoming



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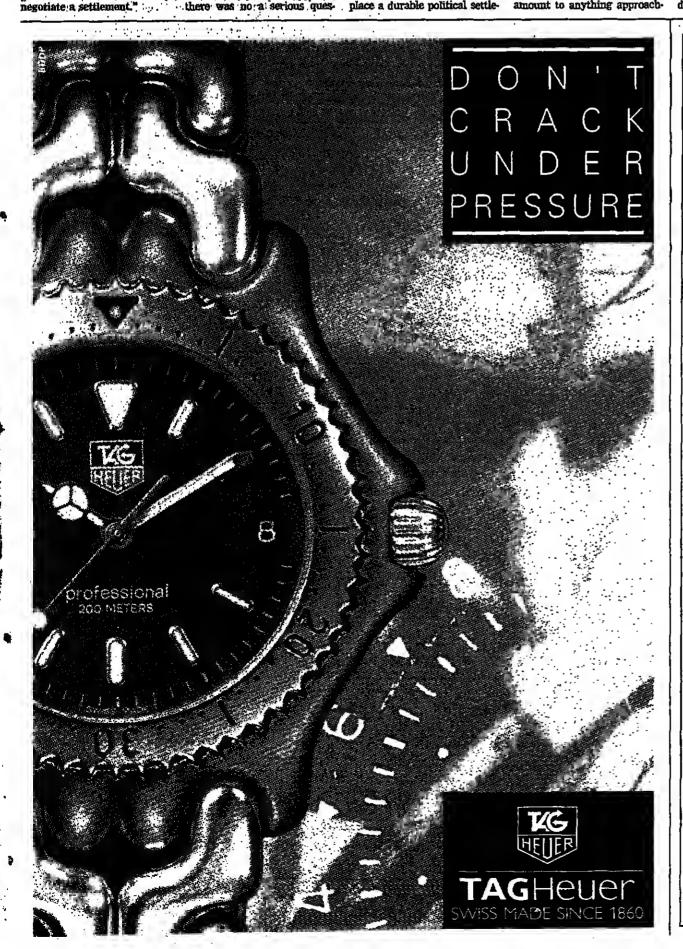
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Reclaiming VAT around Europe

Michael Skapinker looks at the obstacles to recovering taxes on business services

tay in London and you can get back the value added tax you pay on your hotels and meals. In Amsterdam, you can claim back VAT on your hotel hill but not on meals. In Paris you lose it all. Anyone who believes the sin-

gle market and the European Union are established facts has never looked at the tortuous procedures business travellers have to go through to reclaim VAT on business services.

In principle, someone travelling on business from one EU country to another can reclaim VAT spent on certain services. The first difficulty is establishing which services.

The UK and Cermany are generous to business travellers, allowing them to reclaim VAT expended on hotels, car rental and other transport, petrol, meals, professional fees, conferences, trade ahows and training courses. Countries such as France, Ireland and Italy are less open-handed.

Most EU countries allow

business travellers from outside the Union to reclaim VAT. Some, like Italy, do not allow non-EU citizens to reclaim unless their own countries offer reciprocal arrangements. For those who have managed

to understand what can be reclaimed, the bureaucratic battle has only just begun.

Hotei	Car Rental	Petrol	Meals		Transport	Professional Fees	Conference Trade Shows	Training Courses
10	-	-	20	Austria	10	20	20	20
-	19.5*	19.5	-	Belgium		19.5	e	19.5
•		25	-	Denmark		25	25	25
	-	_	-	France	-	18.6	18.6	18.6
15	15	15	15	Germany	7 or 15	15	15	15
	-	-	-	Greece	-	-	-	-
-	-	-	-	tretand	-	21	21	21
	-	-	-	Italy	-	19	19	19
3	15	18	3	Luxembourg	3	6	a	6
ā	17.5	17.5		Netherlands	6	17.6	17.5	17.5
•		-	-	Norway	-	-	-	-
-	-	-	-	Portugal	-	16	16	18.
15 or 16	15	15	15 or 18	Spain		15	` 15	15
12	21"	21	21	Sweden	21	25	25	-
17.5	17.5	17.5	17.5	UK	17.5	17.5	17.5	17.5
One half of	vat is eligible	for recipies					Source: Meridien	VAT Recision

There is no central clearing house for VAT reclamation. Nor does the EU have a single working language. Applications in Denmark must be completed in Danish, in Greek in Greece and Dutch in the

Even then for those who do manage to fill in the forms in the correct language, there are traps everywhere. Amoog the most common is failing to get the right invoice for services: invoices must specify what VAT was paid.

Another mistake is to have an invoice made out to the company's subsidiary in the country in which the expense

\$ 15 \$ 24 \$ 10 \$ 0 \$ 7 \$ 18 \$

@ 20 @ 24 @ 6 @ 2 # 9 @ 20 E 5 E 4 @ -1

LIKELY WEATHER IN THE LEADING BUSINESS CENTRES

was incurred. Instead, invoices must be made out to the company in the business traveller's home country. Understandably, given the

complications, many compa-nies do not bother to reclaim. They write off VAT paid in another country as part of the cost of doing business abroad. That was the attitude taken by management consultants Arthur D. Little until a year ago. William Stormont, a director of the consultancy, says: 'Our travel bill was very large,

UK Customs and Excise publishes a VAT refunds booklet called notice 723.It is available free from HM Customs and hut reclaiming VAT is a very Excise, VAT Overseas Repayments, Custom House, PO Box labour Intensive exercise 34. Londonderry, Northern Understanding the attitudes in each of the countries was quite

a deterrent as far as we were concerned," he says.

The consultancy turned to Meridian Vat Reclaim, one of

several companies now special-ising in making claims. In one

year, Arthur D. Little has

received £4,500 back after com-

missions. Stormont admits it is

not a fortune, but adds that

every bit helps in these diffi-

"city centre" was far from cen-tral, travellers will be pleased to learn that the service has finally penetrated Rome's heart. The link, built for the 1990 soccer world cup, was always a disappointment to budget-

rail link between Rome's

Flumicino airport and the

ore than three years after discovering that the

conscious tourists, as trains stopped about a mile short of the city centre at the suburban station of Ostlense. The obligatory taxi ride into town added L10,000-L15,000 to the rail ticket, now L7,000 (£2.80). That meant the journey was still only about one third the

price of taking a taxi all 16 miles from Flumicino, but added a great deal of inconvenience. Having to change from rail to taxi (or hike the 10 minutes to the nearest underground stop) meant Ostiense was a drag, particularly after the popular direct bus service from the airport to Rome's main Stazione Termini railway terminus was suspended soon after the new rail link opened. Ostiense also acquired an unfortunate early stigma after many taxi drivers either boycotted the new terminal or

Last Saturday everything changed. Now, 15 trains a day run non-stop between Flumimini, in the heart of town. The

made fictitious claims abont

"rail strikes" or "problems on

the line" to persuade passen-

gers to continue all the way to

Airport train finally reaches Rome's centre

new service, between 7am and 6.50pm, is costller than its forerunner, at L12,000 one way. But the air conditioned and 1st class only coaches come as a godsend to those wanting to avoid venal taxi drivers or rush-hour traffic.

Better still, Alitalia, Italy's tate airline, has inaugurate four check-in and ticket desks alongside Stazione Termini's platform 22, from which the new service departs. Passengers with hand baggage only

can check in on the spot before hopping on the train for the 30-minute ride.

The only drawback with the new train is the frequency, only once an hour each way. Italy's state railways, which has already broken new ground with Alitalia by inaugurating new Florence Finmicino and Naples-Finmicino services, claims a more frequent schedule is impossi-Meanwhile, the old rail link

continues as before, though the modernistic steel and marhle air terminal at Ostiense has been closed. Travellers can still use the Ostiense suburban station on the other side of the tracks for the airport train. wever, as it now continues to other suburban stops before terminating at Tiburtina to the east, it may be more conve-

Haig Simonian

TRAVEL ADVICE

Italian air traffic controllers are expected to strike today and tomorrow for a couple of hours early each morning. Flights leaving Italy are likely to be disrupted before midday, but airlines expect few delays for in-coming journeys.

BELGIUM: Difficulties caused by the general strike last week, which involved air traffic controllers, have now been solved. Flights of TAT, British Airways' French regional carrier, are expected to be back to normal following last week's delays caused by pilots' union

NIGERIA: The Foreign and Commonwealth Office says the political situation remains uncertain. There is a high inci- harassment are increasing. dence of street crime and armed robberies, especially in Lagos and southern states. Travelling outside cities after dark is unsafe.

El SALVADOR: Although the civil war has ended, there is-still lawlessness. Many victims are being murdered in the course of robberies, especially where they resist. Travel after dark should be avoided.

Outbreaks of cholera occur periodically. Travellers are advised to contact the British Embassy (98-1763, 98-1769 or 98-1455) for the latest news. CHINA: China remains generally a safe place, but muggings in the main cities and sexual

Visitors should guard their money and valuables in public areas. Women-travelling alona should be careful.

Our limited representation and the poor local communications make it hard to guarantee quick help for citizens in difficulty outside Beijing (especially in Tibet). Those travel-ling outside Beijing should make a note of the full address, telephone and telex numbers of. -the British Embassy, Beijing, and the British Consulate General. Shanehal

MONGOLIA: Visitors travelling through or to Mongolia must have a valid visa and register with that polica authorities aftar thair arrival. Street crime is rising. Visitors should remain vigilant

main streets of any town. Wherever possible use regular Domestic flight schedules are uncertain because of shortages of aviation fuel and a lack of advance booking facilities. There are also doubts as to air-

craft safety because of poor

and not travel alone off the

servicing.
Additional information from
Travel Advice Unit, Consular
Department, Foreign and Commonwealth Office. Clive House, Petty France, London SW1H 9HD. Tel: 071-270-4129:

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MONDAY

06:30 European Business Today

07:15 European Business Today†

12:30 FT Reports†

22:30 European Business Today†

TUESDAY

06:30 European Business Today†

07:15 European Business Today†

07:45 FT Reports*

12:30 West of Moscow† Petting the Bear. Will further EC concessions to Russia damage business in Western Europe?

13:15 FT Reports*

15:45 FT Reports*

18:45 FT Reports*

22:30 European Business Today†

23:45 FT Reports*

WEDNESDAY

06:30 European Business Today†

07:15 European Business Today†

12:30 FT Reports†

22:30 European Business Today†

* Euronews

(If viewing in the UK deduct one hour.)

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THURSDAY

06:30 European Business Today

07:15 European Business Today†

07:45 West of Moscow*

12:30 West of Moscow† 13:15 West of Moscow*

15:45 West of Moscow*

18:45 West of Moscow*

FT Reports† Tunnel Vision. Will Britain lose competitive edge by failing to

link up to the Channel tunnel? EUROPE SUSINESS

- a surrey of leading business opinion across Europe.

(For your copy of the Executive Summary call: 44 (0) 245 493046) 22:30 European Business Today†

FRIDAY

06:30 European Business Today†

07:15 European Business Today†

12:30 FT Reports† 20:30 FT Reportse

22:30 European Business Today†

SATURDAY

03:30 West of Moscowe 13:30 West of Moscowe

SUNDAY

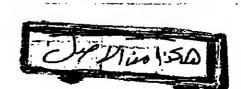
17:30 FT Reportse

22:30 FT Reports †

04:30 FT Reports •

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Daniel Green reports on an airline's pursuit of punctuality

Travellers leaving Hong Kong on Cathay Pacific should consult their watches more closely than usual. The carrier has introduced a "doors close on time" policy in an effort to reduce the number of late departures suffered by just about every eirline at the crowded airport.

The principle is that the check in desk closes half an hour before scheduled departure. The gate sbuts with 10 minutes to go.

Passengers arriving after the deadlines will not be allowed 00 board. Anyone who has checked in but not arrived et the gate 10 minutes before departure will have their luggage taken off the aircraft the latest computer labelling technology allows the bags to be found quickly.

The problem Cathay is try-punctuality improved dramat-

ing to solve is that delays on more if the take-off slot is

missed. One late passenger can leave the other 400 people on e Boeing 747 sitting on the tarmac for an hour or more.

Left behind

"Some passengers have been lulled into feeling they can turn up et the last minute for flights. They would not turn up like that for a bullet train from Tokyo to Osaka, or for a theatre performance," says Mr Tony Tyler, general manager of Cathay Pacific Europe.

"We are going to upset some people but the silent majority will applaud us."

The scheme's first few months of operation have seen

ically, and 300 passengers left behind in Hong Kong.

No one left at the departure gate has complained, claims Mr Tyler. He admits, though, that some people trying to check-in less than 30 minutes before scheduled departure were upset at being barred

"At [Hong Kong's] Kai Tak airport, there is no way they could get from check-in to the aircraft in time," he explains.

Cathay may be facing a lone

"We have a very good punc-tuality record," insists BA.

Tips on tipping at the table in London

Nicholas Lander offers an answer to a perennial riddle but then, when you pay with e

credit card, incorporates the

latter et the top of the slip but

leaves the service box empty

making it very easy for you to

This is an iniquitous habit

pay the service charge twice.

that can prove very costly to the business traveller.

· A percentage called *ser-

vice" appears on the bottom of

your bill. The percentage must

be displayed on the menu (10,

12.5 or 15 per cent). This is an

expensive system for the res-taurateur because Netional

to be paid on this additional

amount. For this reason it is

usually replaced by

Optional service charge". A

misleading phrase because you

are often left feeling that it is

not optional at all. It as been

criticised by the Department of

Trade and Industry but is

CONTRACTS & TENDERS

sadly only too common.

How big e tip should you leave in a UK restaurant? Many British diners are unsure and visitors from countries with fixed service charges are often com-

pletely bewildered. There is no uniformity to the service charges in UK restaurants. Restaurateurs offer a bewildering set of options at the bottom of their bills.

These fall into four main cat- Prices include service and VAT. In the UK, all menu prices include VAT by law. But the phrase "service and VAT - Insurance contributions have included", the one most commonly used in the rest of Europe, usually appears only in hotel restaurants and coffee shops and the most expensive

restaurants. Even in the latter, pay attention. One of London's finest restaurants, La Tante Claire, quotes service inclusive prices longhaul flights out of Hong Hong can easily be an hour or

struggle to persuade the tem-porally challenged to change their ways: British Airways, which also flies from Hong Kong, will oot be following Cathay's lead.

"We see no reason to change our policy."

• "Service charge is oot

included, gratuities at the cus-tomers discretioo". This is the

phrase used by e large oumber

of restaurants and one that

creates confusion and embar-

shares them out on a points

There is no advantage in

leaving cash other than in

amali restaurants or as an

extra appreciation of excellent

Many restaurants are trying

to raise the service charge to

15 per cent but this, unless the

service is exceptional, is exces-

sive. If service is optional, 12.5

per cent is an adequate reward

for attentive service.

via their wage packets.

rassment for the customer.

COMPANY MEETINGS: Ex-Lands, Harcourt House, 19 Cavendish Square, W., 11.00

Squara, W., 11.00
Dorling Kindersley Hidgs., Purkament Chamber, Crown Office Row, Inner Temple, E.C. 9.30
G.R., @idgs.), Chartened Accountants' Hall, Moorgate Place, E.C. 10.30
Cuseans Most Houses, The New Conneught Rooms, 61-65 Grest Queens Street, Holborn, W.C. 12.00
Whilegets Leisure, Crost Eastern Hotel, Unerpool Street, E.C. 12.00
BOARD MEETINGS:
Finds: Whichever system is adopted, almost every UK restaurant today pools all tips and service charges and then system (based on experieoce Finale: Control Techniques and ability) to the waiting staff

SEP Industriel Sheetbank Prop. Tst. Interims: Associated Nursing Services Associated Nursing S Bortsudeks Bristol Evening Post EFM Indoxes Tail, Gartmore Sectiond Gartmore Value Kalesnazzoo Manydown Shield Disgnostics Tope Estates

III TOMORROW

DIVIDEND & INTEREST PAYMENTS

Db. (No.5) Class A1 FRN 123 \$2.37 Co. Class A2 33 \$1.62.05 Do. Class A3 33 \$1.62.05 Communey Hospitals 4.5p Corta-Cycledi Inv. Tst. 2.25p Corta-Cycledi Inv. Tst. 2.25p EL TODAY
ABed Irish Biss. Und. FFRV's \$271.25
Avonsids 1.9p
Senic of Montreal CS0.26
Blockleys 0.5p
Blun Carde Inds. 3.75p
Db. 104% Bds. 2013 2537.50
Chyster Fn. 134% Nts. '94 \$662.5
Chubu Eact. Power 81% Bds. '01
Y61250 Do. Class AS 131 S183,50 Communay Hospitals 4.5p Conta-Cyclical Inv. Tst. 225p Co-openitive Bank 9.25% Non.Cm. tred. Pl. 4,825p Chopper (James) 9% Lm. 94/99 (4.50 Chopper (James) 9% Lm. 94/99 (4.50 Chopper (James) 9% Cm. Pl. 2.1p CUI 7st. 0.5p Y81250 Delry Farm Intl.(Bermuda Reg.) \$0.0155 Db. (Hong Kong Reg.) HK\$0.119815 Db. (Lersey Reg.) \$0.0155 Ex-Lands 0.35p Forts 8%% Bds. '97 £418.75 ECU Tst. 0.5p

Duriop Plantations 8% Cm. Pl. 2.1p ECU Tat. 0.5p Esopotatinana 71/% Nta. 98 142.29 Esopotatinana 71/% Nta. 98 142.29 Esopotatinana 71/% Nta. 98 142.29 Esoting Geared Inc. 8 Assers Inv. 6.3-13 3% Pig. Prt. 6.3p Retning (R) Night. 6V Prm. Cap. Und. FRN's \$203.44 Frisbury Auguse Esta. 11% 1st Mig. Db. 114 65.50 Geared Income Inv. Tst. 1.75p Giosgow Income Inv. Tst. 1.75p Giosgow Income Inv. Tst. 1.75p Great Western Francal \$0.23 Halfus Bidg. Soc. FRN 198 676.35 Db. FRN 198 626.38 Nays 3.8p Homer France 8 Mig. Backed FRN 130 6204.49 Hong Kong Inv. Tst. Ip Hopkineone 6.5p How 0.375p Fortu 834% Bds. '97 £418.75
Hepworth 5.5p
Housing Fin. 111/4/W Deb. '18 £5.75
Luciss Inds. 4.5p
NTT 94/4/W Nis. '98 5488.75
NNC 6.2% Bds. '02 Y620000
Northern Rock Bidg. Soc. 111/4/W Sub. Bds. 2000 £588.75
Redland Stig. Fund. 10%/4/6 Otd. Bds. '01 £108.75
Sanyo Elect. FRN's '98 Y78125
Sinder 3.7p
Tay Hennes 4.65p
Tay Hennes 4.65p
Taye Inds. FRN's '97 Y81107

Lister 5% Cm. Pt. 1.75p

25.25

EL TOMORROW Adsons 79% CV. Rd. Pt. 3.875p Affect-years 51% Cvr. Pt. 1.925p Do. 79,% Cvr. Pt. 2.525p Automated Security 6% Cv. Rd. Pt. 3p Burilers Inv. Tst. 0.8p Do. 3.6% Cm. Pt. \$1.75 00. 35% Cm. Pt. 1.13 Bank of Scot. 91% Non-Cm. Irred. Pt. 4.625p Do. 9%% Non-Cm. Irred. Pt. 4.876p

Do. Undered Var. Rate Nts. 174.90 BBA 6.75% Cm. Rd. Cv. Pf. 3.375p BNB Resources 1.5p Bradford & Bingley Bidg. Soc. FRN's Bristol (City of) 111/5% Rd. 108 £5.76 Britt. Aerospece 3.3p Britt. Alcan Aluminium 10%% Db. 111 E5.1875 BTR Nylex A\$0.05

BTR Nylax ASO.05 Canning (N.) 71/94 Un. Ln. 88/83 23.75 Capital & Counties 81/96 1st Mig. Db. 95/2000 23.4375 Chase Manhetton FRN '97 \$88.47 Chemical Bit Filg. Rata Cap. Nts. '94 276.35

Landon & Manchester 1-29
Landon & Manchester 1-129
Manchester United 12-59
Manchester United 12-59
Manchester United 12-59
Manchester United 12-59
Marzenine Cap. & Inc. Tst. '01 Inc. S.59
Marzenine Bit. 14% Sub. Un. Un. '02-07'
C7
Add-States 3p
Minstergate 10% Cm. Pf. 5p
Minst O.S.X. Lones FRN '97 Y78,930
Nat. West. Bit. Primary Cap. FRN C
S85.31
Do. Undated Variable Rata Mrs. \$107.43
Nationwide Bidg. Soc. FRN '98 (2nd 1)
C26.38
NCR 4% Old. Un. S2/88 C2 726.35 City of Oxford Inv. Tat. 1.2p Cinyhithe 919% Sub. Crv. Una. Lr. 2000/ 01 84.75 Collubrational Mig. Seca. (No.5) Mig. Backed FRN '27 C138.64 Do., No.7) Clase A1 FRN '25 SSS.41 Db. Clase A2 '28 C162.05 Db. Clase A3 '28 C164.55 NCR 4% Old. Ln. 93/98 52 Do. 81/1% Old. Ln. 93/98 54.25

UK COMPANIES

MR-Date Management, Farmers & Fletchers, Livery Half, 3 Cloth Street, E.C. 12.00 North American Gas Inv. Tst., The City of London Club, 18 Old Broad Street, E.G. 12:30 Practical Inv. Co., 111 Cannon Street, E.C. 12,30 St. Ives, St. Ives House, Lavington Street. S.E. 10,00 BOARD MEETINGS:

Finels: Bank Counting & London live. Tat. Environmed Young (H.) Intering Angio United Cape Dawson Intl. Eastern Electricity Eastern Electricity
ALI Grp.,
Johnson Matthey
Metrobect Inde.
Monks hrv. Tet.
Philip Herris
Rothmuns Intl.
Royal Tet. Gov. &
Wessen Intl. Worth INE.

E WEDNESDAY DECE
COMPANY MEETINGS: ESDAY DECEMBER 1 New Brunswick FRN "94 C\$13.27 NHL (1) Secs. Def. Int. Mig. Backed FRN "28 C21421 "28 C2 14.21 O.K. Bazaars | 1929) 6% Gross Cm. 2nd P. R.D.6 Osnory Ests 12.5% -96 C17,143.47 Paterson Zochons 7.5% Cm. Pt. 3.75p Do. 10% Cm. Pt. 5p Peel 5%% CV. Non-Vrg. Pt. 2.635p Ragby Gtd. FRN '97 \$8,823.06 Do. FRN '98 S8,923.06 Record 1.15p

Ricardo 3.8p RMC Capital 8%% Cv. Cap. Bds. 2006

Hopkinson 0.5p How 0.375p Hunting 8.25% Cz. Pt. 4.125p Hunting 8.25% Cz. Pt. 4.125p Hunting 8.25% Cz. Pt. 111 27.50 ISA Ird. 0.55p Huny & Sime ISIS Tst. Cv. Annuhy 5p Janana Matheson (Bermuda Reg.) 50.068 Do. (Jersy Reg.) 50.068 Jove Inv. Tst. Income 2.9p Lee Valley Warer 811% Rd. Db. 52/54 C3.43 Pf. 3p Stockard Sekers 4% Cm. Pf. 2p 13.43 Linton Park 10½% Un. Ln. 92/97 £4.36549

Thomtons 2.4p 3: Intl. Gtd, FRN '94 E15.27 Same 6 728 287.36 Loyds Bk Primary Cap. Lind. FRN (Series. 2) \$88.89 London & European 101/4% Un. Ln. '93 \$271.25 T.T. Fin. 113,46 Gtd. *18 ES.65625 Ventual Inv. Tst. Inc. 1.58p Wells Fargo FRN 2000 \$46.67 West Tst. 2.5p WPP 0.35p

Castle Communications, 62 Threadneeds Street, E.C. 12.00 Whitney Mackey-Lewis, 55-85 Whi Street, W., 3.00 BOARD MEETINGS; Finalia Huntingdon Intil.

Gibbon Lyons Gra Yorkshire Water II THURSDAY DECEMBER 2

COMPANY MEETINGS: Beckman (A.), Durrents Hotel, George Street, W., 12.00 Street, W., 12,00
Investors Capital Tst., 1 Charlotte
Square, Edinburgh, 12,30
BOARD MEETINGS:
Finals:
Grand Metropolitum Henson Leeds Grp.

Argyll Orp. British Bio-Technology Field Grp.

Reskof 1.3p
Royal Bu, of Con. Flig. Rate Dbs. '05
\$28.89
Russell (Mex.) 0 5p
St. Mowden Props. 8.5% Cm. Rd. Pt.
2nd Pl. 4.25p
Survas Bk Sub. FFN 2800 \$884.72
Scantronic Cv. Rd. Pt. 3.625p
Scotlish Tv. 2.1663p
Scotlaw Tv. 1% Cv. '08 \$166.15
Senior Eng. 1.25p
Scdaw Cv. Rd. Pt. 4.25p
Speciallyses 10% Cv. Un. Ln. 2000 \$4.19
Sphere kv. Tst. Inc. 8 Res. Cap 0.75p
Do. Strare Package Units 6p
Stering Publishing 6% Cv. Cm. Rd. A
Pt. 3p

Stondard Sehers 4 to City 2 to Sun Alliance 5.25p Do. 71/4 Cv. Sub. 108 ES3.75 Tate 8 Lyle Cv. Rd. Pf. 3.625p Telefonica de Espane 4% Cv. 103 \$135.56 3 mg. Grd, FHN 94 1:15.27 Throgmorton Tst. 123% Db. '10 25.15825 Db. 7.25% Cv. Un. '83 23.625 TMC P.I.M.B.S Fifth Fin. Ord. Class Nts. Issue 6 '28 (87.36 TMC P.I.M.B.S. Issue 1 '30 0154.06 Do. Seventh Fin, A Issue 8 '31 0123.34 Do. Class 8 '31 0168.29 TR City of London Tet. 1,239 TR Smaller 101/4 Db. '16 05.25 TSB HB Samuel Bk Co. Perp. FRN 9271.25

MEDNESDAY DECEMBER 1
Ahmanson (H.F.) \$0.22
Amencan Brands \$0.4925
Amencan General \$0.275
Acaroo \$0.10
Austin Read 2p
Beachus (H. No. Co. 1855 0) \$66

Metro Radio Grp. Royal Bank of Scotland

Do. Series B \$0,5438
Do. Series C \$0,4219
Do. Series C2 \$0,1406
Do. Units \$0 5626
Db. N.C Dollar-Denominated Pf. D1
\$0.4313 S0.4313
Db. Series 02 \$0.1437
Db. Rep. D Pl. Units \$0.575
Cannang (W.I 2.94p
Cater Allon 5 % Cm. Pl. 1.75p
Db. 4.2% 2nd Cm. Pl. 2.1p
CNA Gallo 5% Gross Cm. Pl. 80.05 Crods Intl. 2.95p Crocks Inst. 2,95p
Dotta 4.2p
Eastle 0.3p
Floring Claverhouse Inv. Tst. 1,25p
Floring Claverhouse Inv. Tst. 4%% Perp.
Db. 12 125
Foliose 0,575p
Do. Norv-Vrg. 0,575p
Ford Motor \$0.40
Db. BDR \$0,02
Foreign 8 Col. Inv. Tst. 7/4% Db. 89/

Do. 41/4 Perp. Db. £2.125 Do. 41/45 Perp. Db. 52.125
Furtau Y3
Do. EDR Y3
Garton Eng. 1.125p
General Cons. Inv. Tot. 41/46 A Cm. Pf.
C1.4875
Genifinance 11.49% Ln. 707 £57.45
Goodman Fielder A\$0.06
Govern Onemat Inv. Tst. 5% Cm. Pf. 1.75p
Great Portland Esta. 9.5% Cv. Un. Ln.
2002 £4 75 2002 £4.75

2002 C4.75 Greencore 9.5% Cv. Un. Ln. '95 C4.75 Hambros Inv. Tst. 3 W% Cm. M. E1 225 Hants (P) Twith Cm. Pt. 2 525p Db. 5% B Cm. Pt. 2.8p Honeywell S0.24 Honeywell \$0.24 lbstock Johnsen 0.5p lilingworth, Morris 7% Non-Cm. Pf. 1.225p Inco \$0.10

Ingersoll-Rand \$0.175 httl. Stock Exchange 714% Mtg. Db. 90' os chase 95 £3.625 Jardine Strategic (Bermuda Reg.) \$0.04 Db. Liersky Reg.) \$0.04 Jones (A.) 57% Cm, Pf. 2.275p Kleinwart Charter Inv. Tst. 4% Cm. Pf.

Kleinwort Charter Inv. Tst. 4% Cm. Pf. 52
Lamont 3.5p
Law Debenbure 4%% Db. 52.25
Logal 8 General 6.5p
Lewis Lit Partnership 5% Cm. Pf. 1,75p
Db. 7 %% Cm. Pt. 2,625p
Lombard North Central 6% Cm. 1st Pf. 2,1p
Db. 5% Cm. 2nd Pf. 1,75p 2.1p Do. 5% Cm. 2nd Pf. 1.75p London (County of) 214% Cns. 00.625 Do. 3% Cns. 00.75 Minerate Dis & Res. Fund \$0.22 Monka Inv, Tst. 11% Db. 2012 05.50

Govett American End. Fund Scape Grp. Severn Trent Tinaley Robor Wrazhem & Fest Den, Water E FRIDAY DECEMBER 3 COMPANY MEETINGS: Beco Hidgs., Institute of Directors, Pali Mal, W., 12:30 Highland Distilleries, Royal Scottish Automobile Club, Blythswood Squore, Glasgow, 12.00

8 Club, Paxton Road, Tottenham, N. TR Fer East Income Tst., 3 Finsbury Avenue, E.C., 12.00 Wetherspoon (LDJ, 760 High Road, Finchiey, N., 11,00 BOARD MEETINGS:

interims; Explana Hidge. Company moutings are arrued general meetings unless otherwise stated. Please note: Reports and accounts are not normally available until approximately so; weeks after the board meeting to approve the preliminary results.

Quality and Customer/Supplier

DEC 7 & DEC 15

DECEMBER 14

Monsanto 5% Gtd, Ln. 192/97 €2 50 Do. 6'4% Gtd. Ln. 192/97 €3.125 Murray Smaller Markets -1 1% Cm Pl 2.05p Natl. Home Loans Scot. F87 195 \$1 64

OKG Remotable Bes. '97 588 Ordano 8 Quebec Rad. Cap. Sik. CS3 Db. 5% Perm. Db. C2.50 Perny 2 75p Reed Ind. 4% Pc Cn. Rd. Pl. 1.575p Db. 5½% Cm. Rd. Pl. 1.925p

Db. 5% Cm. Rd. Pl. 1.925p RMC 6.5p RMC 6.5p RPH 4% Cm. Pl. 1 4p Do. 8% Cm. Pl. 2 8p St. James Place Capital 1.5p Save & Prosper United Inv Inc. 13 5p Scottisch Mortgays & Tst. 1.35p Sony Corp. Y25 Suffolk Water 7% Rd. Pl. 96/98 3 5p Sun Aliance 5.25p TR Smaller Co's Inv. Tst. 45/% Cm. Pl. 1.575p Union Cartado \$0.1875 Union Cartado \$0.1875 Union Cartado \$0.1875 Util Kingdom 31/98 War Ln. \$1.75 USLIES 80.31 Weat 7% Cm. Pl. 2.45p Wright (J) (Wearving) 45/% Cm. Pl. 1.515p

THURSDAY DECEMBER 2 Anglo Amer. Inv. Tst. R0.87 B.A.T. Inds. 1214% Un. Ls. 03/08 26 125 BMSS 1.5p Cadoury Schweppes ADR \$0.2772 Enterprise Oil 10346 Un. Un. 113 £5.315 MR Data Management 3.46p New Central Witwatersand R0.72 Trace Computers 0.9p

E FRIDAY DECEMBER 3 Aberlorth Split Lovet Tst, Inc. 2p Do. Units 2p Serry Sirch & Noble 2.1p Beton 6 67p Bupa France 1099% Sub. Gtd. '18 EW Fact 1.76p Europe Oual Inv. Tst. 1 85p Do. Income Shs. 2,76p Fuji Bk Intl. Fin. Undated Sub. Gtd. Ver. Nts. \$1,036.39 Gallette \$0.21 Gliette \$0.21 Laird 4.2p Lloyds Chemists 5 25p Moss Bros. 1.5p Refuge 10.35p St.ives 4p Shiloh 1p Umed Newspapers 7,5 Yorldydo 2.2p

TELFORD

THE FINANCIAL TIMES PLANS TO PUBLISH THIS SURVEY ON MONDAY 13TH DECEMBER REVIEWING TH PROGRESS AND PUTURE OF TELFORE ON THIS SPECIAL DAY

Tellord has the jurgest concentration of Japanese industry located in any lown in Europe, as well as many successful companies from all over the world. This success story will be of particular interest to 139,000 servor businessment to the time of the time. in the UK who read the weeksby FT. To find out how to reach this importan

Paul M Jeffer Tet: 021-454 0922 Fax: 021-455 0969 George House, George Road Edebaston Birmingham B15 1PG

Data yourse FOACRC British Business

FT SURVEYS

TV CABO

TENDERS INVITED FOR PROVISION OF A CABLE TV DISTRIBUTION SYSTEM IN THE DISTRICTS OF LISBON, OEIRAS, AMADORA, OPORTO AND COIMBRA

PORTUGAL

- 1 Interested national and international companies, with recognised experience in this industry, are invited to present proposals.
- 2 Apply for the Document of Specifications to CABO TV PORTUGAL, SA, Rua Soeiro Pereira Gomes, 7, Escritório 13, 1600 LISBOA, by fax 351-1-7959237, not less than 20 days before the final date for presenting proposals.
- 3 The cost of the Document of Specifications is PEsc.: 600.000\$00, plus VAT. An english translation is available at an additional cost of PEsc.200.000\$00.
- 4 Proposals must be received by CABO TV PORTUGAL, SA before 6 pm on January 28th, 1994, at the address above.
- 5 The proposals will be opened at CABO TV PORTUGAL, SA at the address above, by 10 o'clock on January 31st, 1994.

CABO TV PORTUGAL, SA

This position of Commodities Trader with a leading U.S. Investment

house requires an individual with a through understanding of

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management, including trading risk management instruments,

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encompass trading commodity products, managing a portfolio of

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commodity mading strategy. Applications are invited from candidates

aged between 25-35, educated to MBA level with minium four years'

industry-related experience. Salary negotiable Please write in strictest

confidence, enclosing full CV, to Box B1926, Financial Times, One

Southwark Bridge, London SE1 9HL.

COMMODITIES TRADER

COMPANY THE ROYAL BANK OF CANADA U.S. \$350,000,000 Floating Rate

Debentures due 2005 in accordance with the Terms and Conditions of the Debentures, the interest rate for the period 30th November, 1993 to 31st December, 1993 has been fixed at 3%% per annum. On 31st December, 1993 interest of U.S. On his vicenties, issenses to U.S. \$2.744791 per U.S. \$1,000 nominal emount of the Oebentures will be due for payment. The rate of interest for the period commencing 31st December, 1993 will be determined on 28th

December, 1993.
Agent Benk and
Principal Paying Agent
ROYAL BANK OF CANADA EUROPE LIMITED

INVITATION FOR BIDS Bid submission date 13 January 1993

1. The Turkish Electricity Authority (TEK) invites sealed bids from Bidders with adequate knowhow and experience for the supply of 2 mobile substations and tractors and 2x100 Ion trailer capacity.

2. A complete set of Bidding Documents may be purchased by Bidders on submission in person or a written application to:

TURKISH ELECTRICITY AUTHORITY General Management Department of Foreign Trade Inonū Bulvari No: 27 Kat: 3 Oda No: 032 Bahçelievler Son Durak ANKARA/TURKEY Telex: 42249 Telephone: (90) 212 69 15/Ext. 3317

Telefax: 90(312) 213 88 70-74

which should be accompanied by the receipt of payment of a noo-refundable fee of 480,-USD or 6.500.000,- TRL to the following address:

TURKISH ELECTRICITY AUTHORITY General Management Department of Finance Inonu Bulvari: No 27 Kat: 4 Bahçelievler Son Durak ANKARA/TURKEY

All Bids must be accompanied by a bid security in en acceptable form of not less than 3% (three percent) of the bid price and must be delivered

TURKISH ELECTRICITY AUTHORITY General Management Department of Foreign Trade Inonū Bulvari: No 27 Kat: 3 Oda No: 03057A 06460 Bahçelievler ANKARA/TURKEY

on or before 12.00 hours on 13 January 1994

Bids will be opened to the presence of those Bidders or their representatives who choose to attend at 14.00 Hours on 13. January 1994 office.

TURKISH ELECTRICITY AUTHORITY General Management Procurement Commission Inöoû Bulvari: No 27 Zemit Kat A Blok Bahçelievler ANKARA/TURKEY

5. The Turkish Electricity Authority is exempt form the Law No: 2866 (of the Republic of Turkey)

CONFERENCES & EXHIBITIONS

DECEMBER 6 & 7

Emerging Structures in Energy Industries Convexed by the RIIA. The British Institute of Energy Economics and the International Assoc for Energy nomics. Sponsored by Coopers & Lybrand, Texaro, and the International Petroleum Exchange, Ileld at Chatham House, Enquiries: RHA Conferences, The Royal Institute of International Affairs, Chatham House, 10 St James's Square, SWIY 4LE Tel: 071 957 5700 Fax: 071 957 5710

DECEMBER 8 & 9

Product Liability Seminar
Protect pour company/clicat from
lifegation to the USA. One day seminans
on Product Liability by leading US
Attorncy plus a representative from the
linetine of Safety Analysis.
For further details phone Linda Nash on:
Tel: 071 323 2722
LONDON/MANICHESTER

LONDON/MANCHESTER DECEMBER 7 & 8

Pensions - 'A Time for Change' The aim of the conference is to provide a forum to discuss key issues of current corum to discuss key issues of current concern to persion fund administrators and their advisors, review the implications for the industry of the Goode Committee's report and examine investment strategies to a climate of low inflation. Enquiries: Financial Times: Enquiries: Financial Times: Tel: 071-814 9770

Fac: 071-873 3975/3969

DECEMBER 7 & 8 Second City of London Central

Banking Conference Chris Stala, Jan Pleuderleith, Phillipe Mourel, Manuel Guinten, Rei Masunaga, Robert Guy and Rachel Lomax contribute to this the second Coyforum and Central Banking conference supported by the World Gold Council. mation from: Marc Lee Tel: 0225-466744 Fax: 0225-442903

DECEMBER 7 & 8 World Telecommunications The conference will examine regulation in a competitive market, the challenges and problems of privatisation, as well as the opportunities that liberalisation are providing for equipment man Enquiries: Financial Times: Tel: 071-814 9770

LONDON DECEMBER 9

Fac 071-873 3975/3969

The UK Economic Recovery Key drivers for business planning in the mid 1990s The flonley Centre's unusual economic conference follows hard on the beels of the budget, giving delegates the opportunity in bear the Centre's assessment of short and the alluminarium prospects for the UK Economy, Cost £25 + VATContact: Anna Harman Tel. 071

Fax: +44-455-890821

LONDON

residential setting. Contact: Richard Parris, Vertical Systems Intercede Ltd. Tet:+44-455-250266

FEBRUARY 7 In the Public Sector

Relationships
Major Department of Trade and Industry
acmiusis to be held as part of the This conference will provide a practical futum to review the opportunities fut selling services to the public sector and enamine how a successful sod enduring "Managing in the 90% " programme with prescutations from prominent speakers. Contact: Services Ltd. partnership can be built between the public and private sectors to the advantage of both.

improving the value of i.T.

This conference presents practical solutions to the problems of evaluating the impact of I.T. on business performance.

methods for measuring the business

LONDON

Tel: 0602 455285 Fax: 0602 817137 BERMINGHAM & SWINDON Enquiries: Figancial Times:

investments

Fex: 071-873 3975/3969 **5kills Focus Annual Conferenca** Encouraging Individuals & Employers to Train: social and **FEBRUARY 8 1994**

economic perspectives.

One day conference sponsored by the Employment Department. Will examine: factors that encourage or discourage training: policies and strategies that will encourage increased training: Fee £88,17 inc VAT.

Contact: Yvonne Orengo, Policy Studies Institute: 071 387 2171 ext 205 Fax: 071 388 0914

MANCHESTER

Contact: Business Intelligence Tel: 081-544 1830 Fax: 081-544 9020 DECEMBER 14-15 Information Highways

An intense two day analysis of advances lu networking to support business, processes and communication needs of cuterprises. Reviews: systems implemented seroes a diversity of appropriate producing rectifications. networking feebnologies; client-server, multimedia; betwork management; data werebuusing; technical presentations; product evaluations and user case studies. Hossed by US (asbassy, London.

Tel: 0895 256484 Fax: 0895 813095 DECEMBER 18

Survive! Business Continuity Survive! Business Continuity
Workshop
Dae to popular demand, Survivel is rerunning this intensive, one-day workshop
cuvering the priacipal elemants of
business continuity planning. Attend to
gain a high-level view of the vital steps
iavolved, from project infilation through
testing, developing and maintaining the
plan. For more details about the workshop
and Survivel, the disaster recovery group.
Contact: Angela Bunt,
Tel: 081 871 2546 Fax: 081 871 3806

Tel: 081 871 2546 Fax: 081 871 3866

JANUARY 18 1994

Profiting from Risk

A one day cusference tackling the principles and practises of financial risk. Topics cover the dynamics of exposure management from entisting bad bebt, through traders and training, to the competitive advantage of better risk management and the logistics of an IT solution. The Brewery

STI Conference Division:

Contact File 112-24/MS/SIO/2

JANUARY 24-26 1994 Business Process

Continuing series of monthly seminant for encountries and managers charged with designing and implementing BPR initiatives. Presented by a lending US practitioner, we offer a practical how-todo-it' perspective in an intensive

MARCH 7, 8, 9 1994 Devising B Regional Transport

Strategy
A conference looking at a South East A conference tooking at a South East Transport Strategy in a national context. Promoted by SERPLAN, speakers and Rt. Hou Jubu MacGregor DEE MP, David Curry MP, Issues incl land use, investment criteria, private finance, road charging. congestion, demand management, regulatory control, DRIVI, green issues & London's transport needs. Contact: lain Dale, The Waterfront Partnership Tel: 071 730 0430 Fax: 071 730 0460

INTERNATIONAL **DECEMBER 1-3**

Meeting of European & American Cities to Discuss Experiences in Strategic ves from Ibca Representatives from Iberoamerican and European cities to take part. For further information please telephone: Barcelona 2000 Strategic Plan Bruc 21 47²³, E-08010 BARCELONA Tel: 34 3 318 7051 Fax: 34 3 3174835

BARCELONA

Profiting from Alliances: Profiting from Alitances:

NAFTA and Global Information
Executive reminers provide a unique opportunity to discuss and learn more about new business apportunities and alliances; Topica Profiting from Alliances in NAFTA and Investing in the foliotal Information Megamarket, S4ID, Nam to Ipm.
Contact: Marcar Management Seminars Fax 1-415-637-7721;

Tel: 1-415-637-7721

Tel: 1-415-637-7711 SAN FRANCISCO DECEMBER 14 & 15

The Outlook for Natural Gas in the 1990s This year's meeting will provide a high-level forum to review developments in key markets, consider producer strategies and examine the financing of gas projects. Enquiries: Financial Times: Tel: 071-814-9770 Fax: 1/71-873 3975/3969

MIDLANDS TO ADVERTISE IN THIS SECTION PLEASE CALL JANET KELLOCK ON 071-407 5755

Nothing succeeds like succession

Sir David Plastow, chairman of Inchcape, offers advice on how to plan for board succession

or anyone fascinated with the way that apparently well-run and successful companies can suddenly come to grief without warning, the past few years have been a time of above-average interest.

Several large organisations have hit trouble in spectacular fashion. Some collapsed altogether while others survived, but with their corporate reputations dented. Global recession, personal

greed, over-inflated egos, the lust for power and plain incompetence at a senior level bave all contributed. But another cause has been the lack of effective boardroom succession planning. Some otherwise excellent board

achieving their business goals that they are blind to the problems they can face if the balance of their board is upset.

What happens when the chairman slips under the proverbial red bus. or when several board members who should already have retired decide simultaneously that struggling each month to the boardroom for meetings is getting too much for them? Either way, the board can nnexpectedly find its composition changed beyond recognition. Gaps may appear in the board's spread of competences. Shareholders may

But these problems can be avoided. What is needed is a clear set of rules and commitment from the directors that they will follow

The key is fixed retirement ages Different age limits may suit different companies but 60 for executive directors and 65 for non-executives has worked well for the boards on which I have served. Equally important is the need to maintain a balance of ages. If retirement is compulsor at 65 and the directors are in their early 60s there are problems

The succession policy should also make it clear that ooo-executives are appointed for fixed terms, with oo automatic



Calling in a headhunter reduces the likelihood that directors will nominate one of their cronies

should be neither jobs for the boys

nor jobs for life. The ideal term is an initial three years, with another three-year period if all is going well, followed by annual reviews. Whatever standard appointment periods are agreed, it is important that they are there for all to see. This does away with uncertainty and the embarrassment caused when directors have to tell a colleague the time has come to step down.

Inevitably there will still be cases where a director will say: "Joe has never been fitter, and he is as bright as a button. How can we possibly let him go just because be is 65?" This attitude must be met head-on by the board. Unless they resist the temptation to make exceptions the benefits of a carefully structured succession policy are lost.

And when directors do leave, bow should their replacements be recruited? During their careers company directors build up an impressive network of contacts. Some directors think that because they have this network they know best when it comes to choosing candidates to join the board. Unfortunately they are usually

That is why it is essential for a headhunter to be called in. This ensures that the widest possible range of candidates is considered and reduces the likelihood that directors will, possibly for the wrong reasons, nominate one of

their cronies. It is equally important that the nominations committee should have the support of the whole board in the final selection.

all this lies with the chairman who, taking a look in the corporate mirror, should have an agreed period in office and eventual replacement. As an extension of this, one of the first things I did in my present role was to ask our senior non-executive director to take responsibility for organising my replacement if that ever became necessary, for whatever reason.

Directors who fall to recognise the need for effective succe planning at board level are storing up trouble for the future. Some may get away with it but there is a real risk, as we have seen. that it will all end in tears.

Next Monday: James Hann of Scottish Nuclear on managing time.

Christopher Lorenz looks at pressure to trim head offices

Size isn't everything

rom General Electric and Dow Chemical in the US to British Petroleum and ICI in the UK, countless large Anglo-Saxon companies have nois-ily reduced the size of their head offices in the last few years. .

But according to the authors of a comprehensive new study many corporate HQs in Britain are still bloated, bureaucratic and, above all,

Too often, says the study, they confuse three separate roles: advising top management; co-ordinating and controlling the company's con-stituent businesses; and supplying those units with a wide range of

optional advice and services – for which too few HQs charge fees. These damning findings contra-dict the widespread view that UK companies are graduating smoothly to a more efficient world of slimline HQs, where everything from information technology and taxation to pensions and purchasing is "outsourced" to external suppliers.

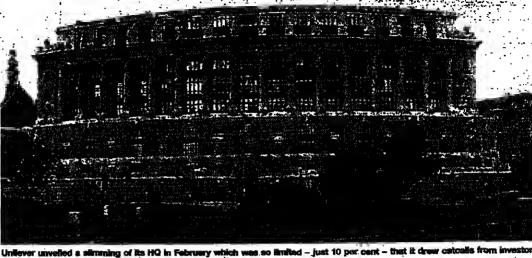
The two-volume study, which was conducted by the Ashridge Strategic Management Centre* among 107 companies with between 2,000 and 200,000 employees, suggests that some "corporate centres" - the fashionable term for HQs - are costing more than 1 per cent of sales. That often represents more than 10 per cent of pre-tax profits.

The obvious implication is that every company - not just large multinationals with HQs costing more than £300m a year - should scrutin-ise carefully the size, scope and operations of its head office.

But HQ reviews should not just concentrate on cost-cutting, emphasise the authors of the report. David Young and Michael Goold. The aim should be much more ambitious; to increase the value which the centre adds to the company as a whole. To do this, they argue, head office activities should be tailored more effectively to the company's particular strategy, structure, husiness portfolio, and top management style. In most cases that will mean further cutbacks, but in some it will involve an increase.

The Ashridge team's other findings include: That the head offices of financial

services companies tend to be three times as large as for consumer or industrial companies. This is partly because most do not distinguish clearly between HQ functions and services to their businesses. · That, even after some cutbacks,



the HQs of privatised companies are, on average, six times as large as for others. Young and Goold attribute this partly to their tradi-tionally centralised way of operating, but also say that such companies have yet to experience real

external pressure.

That "outsourcing" is less widely practised than all the hype would suggest, although it is certainly increasing, nor has it necessarily. led to a reduction in cost.

 That the shifting of corporate centre staff out into operating businesses, or to separate service units, may often be a sensible way of subjecting them to market pressures. And that companies should "benchmark" their head offices against others, but only with care. A company with a relatively integrated - or interdependent - set of businesses, similar to Shell, should not try to model itself on one with businesses that share few linkages, such as BTR. The former may need a sizeable head office, the latter a mere skeleton.

Surprisingly, only two HQ func-tions are common to all 107 companies surveyed: financial reporting and control; and company secretarial/legal. Only four others exist in the HQs of over 80 per cent of multibusiness companies: treasury; taxation; pensions/pay administration; and "strategic development" - a term used to cover economic analysis and forecasting, strategic planning, and mergers and acquisitions.

By contrast, less than half the HOs in the survey include such recruitment, industrial relations, research and development, and purchasing. Some companies define such activities as lying outside HQ - a variation in definition which

limits the survey's value somewhat. The idea that companies need to: increase the value of their head offices, rather than simply cut costs, is shared by most which have recently slimmed them. But this does not mean that their redesigns came easily; outside pressure was

> reviews been adequate the first time around. . For instance, ICI cut its HQ a decade ago, only for the numbers to creep up again through the rosy 1980s. The sudden threat of take-over by Hanson in 1991 then prompted the chemical company to split itself into two, and in the process take a more radical look at the

often required. Nor have many

role of HQs than it had done before. Trevor Harrison, who has just retired as head of planning at ICI, agrees that "we ought to understand more about the value a head office adds - I got very interested in that when Hanson was around". The traditional view that "the role of any HQ is to support the board" is no longer adequate, he adds. Unilever is showing signs of a

more rapid rethink in February it unveiled a redesign and slimming of its HQ which was so limited - just

10 per cent - that it drew catcalls from investors in the City of London. "One of the less successful aspects was our mismanagement of expectations," admits Michael Fox. who headed the review team.

"I don't believe we've got it right," he adds. Its HQ "will be subject to continual review - none of the posts in it is guaranteed for over a year". But he stresses that "it's not a numbers game - it's a question of ensuring that the centre serves the businesses

Another instance of a company reviewing - and cutting - its HQ several times in quick succession came to light at a conference this month organised jointly by Ashridge and the Strategic Planning Society. Humfrey Smeeton, a director of Ocean, described what he called the "balls-aching detail" of a two-stage process by which the industrial services group has reduced its head office by more than half, to 62 people, over the past

14 months. One of the sparks for Ocean was a "ready reckoner" which Ashridge has produced to halp companies make quick comparisons between the size of their head offices. It gives different weightings by company size, sector and geographic spread. As Ocean found, it concentrates the mind wonderfully.

*Effective Headquarters Staff £30 The Headquarters Fact Book £120.

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THE MONDAY People Page

A belief in the power of reason

Louis Schweitzer tells Kevin Done and John Ridding about the Renault/Volvo debate

rapid rise through the elite ranks of the French civil service - he was chief of staff to Laurent Fabius when he was prime minister in the mid-1980s – and hy the middle of last year it had brought him to the top of the French

state-owned car group.

But for several weeks he has been left twisting in the wind as Volvo, Renault'a Swedish partner, has been forced to endure a shareholder rebellion which threatens a planned marger between the two groups.

Shareholder resistance has already forced Volvo to postpone a vote on the deal. Investors will now deliver their verdict on December 7.

The merger is one of the most ambitious ever attempted in the auto industry. It would also remove Swedish control of the country's biggest industrial group at a time when the country is already gripped by self-doubt, and is teetering on the edge of joining the European Union.

Schweitzer is a keen theatre-goer, hut he refuses to draw any business lessons from his recent attendance of a performanca of The Persians - Aaschylus' account of how the Persians invaded Greece only to be humbled and sent

'It is in everyone's best interests that. Volvo should not lose its identity, nor its homebase. That would be crazy, that ... would not be sound management. You must keep a strong base in Sweden, technically and in manufacturing."

Schweitzer is clear that a no-vote from Volvo's shareholders would not only rule out a full merger but, just as important, it would jeopardise the existing far-reaching alliance between the. two groups consummated in January 1991 with the exchange of sizeahla

cross shareholdings.

"If there is a no, it is clear that the momentum that makes people co-operate would be lost. The momentum

(Antalya Pamuklu

Dokuma Sanayi T.A.Ş.)

backdrop of modern art and model cars Schweitzer still appears at ease in the face of such high stakes. But the challenges of the merger represent unfamiliar territory. The leader of a state-owned industry, he is confronted with a rebellion by small shareholders and institutions. A man of reason, he has become embroiled in an increasingly emotional debate in which he believe the facts have become increasingly

The scale of the opposition from Swedish shareholders has caught Schweitzer by surprise. "The dehate becama rather emotional. It became so loud it was deafening; and the issues were not being addressed *

Schweitzer's response has been to argua his case as dispassionately as possible. In a series of interviews with Swedish television and newspapers and frequent visits to Volvo, the Renault chairman has sought to provide reas-surance on the principal points of resis-tance to the deal: the timetable for privatisation of the merged group, and the French government's retention of a golden share in the new company.

He has emphasised the industrial logic of the deal which he regards as vital for both companies in the face of the increasingly competitive interna-tional automobile industry. Economies of scale, shared buying and R&D expenditure are necessary, he says, to help ease the burdens of new product devel-

Having made his case, he now stands firm. "This is it, it is decision time," he says. "We have presented a fair deal, Feelings sometimes overcome reasoning in a debate; now I hope that reasoning can overcome the emotions,"

The emphasis on the power of reason to win an argument reflects his background and education. Like other "enarcs" - graduates of the Ecole Natlonale d'Administration, the training



M DERSONAL FILE

Born: Geneva 1942 Educated: Ecola Nationale d'Administration, Paris

Academic qualifications: graduated in law; Diploma from l'Institut d'Etudes Politiques

1970: Inspecteur des Finances 1981: chief of staff to Laurent Fablus 1982: Professor at l'Institut d'Etudes Politiques de Paris 1992: Renault's chief executive officer, chairman of tha board

ground for the elite of the French government service - Schweitzer has a training in logic and debate. "He has an excellent analytical mind," says Pehr Gyllenhammar, Volvo's chairman.

It is not easy, however, for Schweitzer to put his message across. "It is not natural for Renault to go to AB Volvo shareholders. I have no reason to say I know Swedish shareholders better than

If all goes to plan, however, they will become his ahareholders from the beginning of January. As head of the industrial operations of the merged company, Schweitzer will be in charge of its day-to-day operations. Later in the year it is due to be privatised.

ut how will a product of the French administration and pub-French administration will lic sector industry adjust to the private sector? In particular, how will he deal with restive Swedish sharehold-

Schwaitzer is sanguine about the prospect. "It is one of the peculiarities of the French system that this happens," he says, pointing to the experience of Jacques Calvet, the head of rival car builder Peugeot-Citroen, and Michal Pébereau, head of Banque Nationale de Paris which was successfully privatised last month, Both had backgrounds in financial administration.

Moreover, Schweitzer argues that Renault has long been operating as a private sector company. "The real change occurred in 1985 when Georges

Besse (then chairman) declared that Renault should aim to become the most profitable European volume carmaker."That was achieved last year." says Schweitzer. "Renault will stay profitable throughout this recession," he claims. "That will be the ultimate test - that in the worst downturn in history we can still make money. I think that is rather commendable.

As for shareholders, even restive Swedish ones, Schweitzer is relaxed, "Ohviously there is a difference hetween having one shareholder or 1,000 shareholders, hut management principles remain the same." He argues that sensitive decisions such as those relating to expanding or closing plants will be taken on commercial grounds and would not be put to shareholders. If the merger does not go through, Schweitzer helieves the challenges

would be the same, but harder to deal with, "All debates leave scars, and the scars would remain. We would have to turn to limited partnerships with other groups, which could give some solution to the problem of insufficient volumes. He points to the existing collaboration with Peugeot in V6 engines and gear-boxes, "But it wouldn't be as good."

The delays of recent weeks are already a source of irritation. A product of France's fast track, Schweitzer believes in moving quickly. "Speed is of the essence," he said when the merger was announced. A no vote in eight days' time would force him to pull over

Internationally . . .

How Dede **Brooks** made a bid for Sotheby's summit

The rise and rise of Diana D. Brooks has reached its only possible summit - this 43-year-old banker, invariably known as Dede, now runs Sotheby's, the world's largest fine art auction house, which oext year celehrates 250 years of existence, writes Autouv Thorncroft.

Last week it was announced that she was taking over from Michael Ainslie as president and chief executive officer of Sotheby's Holdings, Only Alfred Tauhman, the chairman and chief shareholder, wields more power and his major coocero has always been his shopping mall empire. Despite its prestige, Sotheby's is little more than a diversion for Tauhman.

Dede Brooks (top right) joined Sothehy's in 1979 from Citibank, Her skills were first devoted to the financial side in New York and she masterminded the deals which brought to Sotheby's such lucrative estates as the Impressionist pictures of the late Doris Havemeyer. But remorselessly she snapped up the top managerial jobs and only last April was made president and ceo of Sothehy's

international auction husiness. Since then she has been touring the world, spending much time in Landon which both for historical and geographical reasons, is vital for Sothehy's future. New York may have replaced London as the main auction centre hut London is the key to Europe; and it is on the continent, as well as in the Far East, that Sotheby's seeks

Her final apotheosis is not expected to limit Dede Brooks' travelling. A tall, lively woman, who somehow manages to enjoy a happy marriage to a venture capitalist and look after two children, she has boundless energy and enthusiasm. She likes to mix freely with her



staff and is totally lacking in side or superiority. Her own art collection is eclectic ranging from antiquities to atin American art.

Dede Brooks' timing at

reaching the top could prove impeccable. Sothehy's has been hit badly by the recession, and in its nine months' figures for 1993 it was still registering a loss. But recent successful jewels auctions in Switzerland and art sales in New York should ensure a profit in the final quarter of the year. It is a smaller Sothehy's work force that Dede Brooks leads hut all the signs are that she will oversee an upturn in its

Sinegal's extensive cut-price philosophy

A mixed reception awaits Jim Sinegal, 57-year-old American founder of the Costco cut-price retailing chain, when he arrives in London today for the opening of Britain's first warehouse club, writes Richard Tomkins, Shoppers may be delighted at the impact he will have on British retailing. Other store chains would sooner he had stayed at home.

Doubtless the controversy is something Sinegal would have preferred to avold, for as one of the less flamboyant US business executives, he shuns publicity. He is also unusual in extending the cut price philosophy to his own role in the company: notoriously, his desk is out in the middle of the work area at Costco's Seattle headquarters, separated from the rest of the workspace only by a low divider, and he answers his own phone. His salary is just \$514,547 - a

pittance for the boss of a company with annual sales exceeding \$16bn.

The low profile notwithstanding, few make the mistake of under-estimating Sinegal, For 3 years be worked for Sol Price, the man who invented the warehouse club concept wheo be set up the Price Co chain in 1976. Sinegal looked an upstart when he decided to go his own way and set up Costco in 1983. But Costco emerged as the most succes operator in the field, and earlier this year proved the point by taking over Price Co though Sinegal, true to form, had the grace to call it a

Attali's soft landing at Banque Arjil

Bernard Attali, the ex-head of Air France, who recently fell from governmeot grace when his austerity plan for the loss-making state carrier provoked a hitter strike, has parachuted comfortably into the job of chairing the supervisory board of Banque Arjil, an investment bank controlled by Jean-Luc Lagardère and his Matra-Hachette conglomerate, writes David Buchan.

Attali's arrival at Banque Arjil was far more gentlemanly than his departure from Air France, and was apparently at the suggestion of the person he is replacing at the investment bank, his old friend, Philippe Camus, The latter decided he could do without the banking joh and devote more time to the two more senior posts he occupies in the Lagardère empire director general of Matra-Hachette, and head of the Lagardère group's financial committee.

loterested though he may he in finance - he headed the GAN insurance group before going to Air France - Bernard Attali will hardly find the part time supervisory job at Banque Arill fully occupying He might therefore find time to write up his airline experiences. After all, Instant books run in the family. Twin hrother Jacques is rumoured to be hammering away at his memoirs on his ill-starred time in London at the European Bank for Reconstruction and

ANNOUNCEMENT FROM SUMER HOLDING A.Ş.

As a part of the privatization programme Sumer Holding A.Ş. offers for sale its Antalya Cotton Textile Joint Stock Company by sealed tender and sale negotiations procedure.

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- 1- The information Document and sale specifications of the above company is available for a fee of TL 250,000, at the General Directorate of Sumer Holding A.S., at the address below.
- 2- The offerors are required to provide an irrevocable, unconditional (payable at first demand) tender bond for an amount of 3.000.000.000 Turkish Liras and valid for a period of at least six months to the below address of the General Directorate. Offers prepared in compliance with the sale specifications should be submitted to the Correspondance Department of Sumer Holding A.S. General Directorate at Çankırı Caddesi No. 2 Ulus/ANKARA, not later than 3 P.M. on January 20, 1994. Delays in post shall not be accepted.
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DENMARK

With a 12 per cent unemployment rate, Denmark is seeking to expand Its economy by large-scale public works. Its Social Democrat-led coalition is also pledged to keep taxes low and to protect the country's cherished welfare state. Hugh Carnegy reports

Descending with a bump

After a heedy year in the international headlines, Denmark is facing grim reality

A referendum in May to accept the Maastricht Treaty creating the European Union, reversing a dramatic initial rejection in June 1992, hrought to an end a period in which the country had enjoyed unaccus-tomed levels of attention as it held the future of the community in its hands.

Now, just as Denmark has slipped down the European agenda, so has the issue of Europe been supplanted at home hy the more mundane hut daunting problems of a faltering economy, an unemployment rate of some 12 per cent of the workforce and the strains these have placed on the country's highly-developed

Nor are more cheerful diversions in view: earlier this month, the Danish football team failed to qualify for next summer's World Cup Finals in the US, shattering the national euphoria which followed its unexpected victory in the European championship a few weeks after the first Maas-

In tune with the change in mood, the four-party coalition of Prime Minister Poul Nyrup Rasmussen, led by his Social Democratic Party, has made the regeneration of economic growth and "bending down the curve" of unemployment the over-riding aim of the govern

The government, which includes the Centre Democratic Party, the Radical Lib-eral Party and the Christian People's Party, took office in January following the collapse of a Conservative-Liberal coalition led by Mr Poul Schlüter. Mr Schlüter had held together a non-socialist government for 10 years but was finally forced to resign in the face of a scandal over the treatment of a group of Tamil refugees in which he was found hy a judicial inquiry to have misled the

bolding the presidency of the European Community, Mr Nyrup Rasmussen's initial pri-ority was to ensure the approval of Maastricht in the second referendum, held after Denmark won a series of optouts from the treaty's provisions at the EC's December summit in Edinburgh. But the Social Democrats, many of whose own supporters were anti-Maastricht, had no special enthusiasm for the loftler goals of European Union.

Since the referendum was won, the government has been happy to let slip the issues of institutional reform within the EU, preferring not to return to them in earnest until the next Intergovernmental Conference in 1996. Instead, Mr Nyrup Rasmussen has advocated that the EU concentrate on the issues that are also his chief domestic concern - how to engender growth and tackle unemploy-

At home, the change in government did not produce any change in Denmark's dogged determination to maintain the

Folketing (parliament). With Denmark at the time

> value of the krone as an anchor that has helped achieve an inflation rate of just over one per cent. Although granted exemption from the goal of European Monetary Union under the Edinburgh accords, the coalition is committed to making the krone a core currency when new arrangements for the European Monetary System are eventually made. in spite of repeated speculative buffetings during Europe's currency turbulence of the past year, and some damage to exports, Mr Nyrup Rasmussen's government has spurned the devaluation route taken by Sweden and the UK, two of

The krone was one of the currencies given a wider 15 per

Denmark's most important

export markets and competi-

cent ERM band in August, but has since fallen relatively little against the D-Mark and interest rates have fallen to their lowest levels in two decades, But the coalition has struck out on a markedly different economic path from its prede-

Backed hy a large current account surplus and a low builget deficit, the government has adopted a policy - at least tem-porarily - of fiscal expansion. In the summer it enacted Denmark's most far-reaching tax reforms for decades, cutting the top rate of income tax over the next five years from 68 per cent to about 63 per cent and the lowest rate from about 51 per cent to 43 per cent. These will be partly financed hy "green taxes" on energy, water and packaging. Coupled with a

boost to public spending, targetted on infrastructural pro jects, the measures will inject e projected DKr12bn into the economy next year, equivalent to 1.2 per cent of gross domestic product.

This will inflate the budget deficit to about six per cent of GDP. But the government estimetes it will push up GDP growth to 2.9 per cent in 1994 and start to achieve the target of turning round the relentless rise of unemployment.

At the same time, the coalition has pledged to defend and improve the welfare state, firmly rejecting the opposition argument that Denmark's high benefits and minimum wage levels are a barrier to employment growth. The govern-ment's epproach has been to set up job-sharing and job-rotation schemes and to look to the extension of education and retraining but not to attack not the wage and benefits struc-

"The welfare state gives a don't helieve we would he better off with lower benefits." says Ms Karen Jespersen, the

minister for social affairs. The government parties are betting that this approach will be popular with voters and will pay off when the next general election is held, probably in the autumn of 1994.

The Social Democrats in par-ticular have placed their faith in Denmark's traditional consensus around the maintenance of the welfare state. "I think people in Denmark very strongly want the welfare state," says Ms Jespersen. "Of course there is a dilemma when people call for tax cuts. But Danes accept you have to pay taxes to sustain the wel-

fare system." A better-than-expected performance by the Social Democrats in this month's local elections was seen within the party as evidence that it is on the right track. But it is facing sharp opposition from the centre-right opposition, spear-beaded by the Liberal Party under Mr Uffe Ellemann Jensen, the fiery former foreign

popularity since the change of ling to the east - and they government, notably among should be allowed to move to younger voters, overtaking the the east. But we have to accept

Conservatives in the opinion polls as the main opposition party. The party made easily the higgest gains in the local elections. The Liberal aim is to achieve a Folketing majority with the Conservatives and the

right-wing Progress Party at the general election. Although clearly wary of stepping outside the welfare consensus", it insists that the government is ducking vital structural reforms in the economy, has over-estimated its growth projections and risks pitching the country into a financial crisis such as it experienced in the early 1980s. Mr Ellemann Jensen says

the government has not threat to west European competitiveness from Asian econo-mies and more especially from the low-cost emerging economies of central and eastern Europe. Beyond domestic economic policy, he is also sharply critical of the government for not playing e more active role preparing the EU to meet

the changes in our systems this calls for. We are reaching the point where the welfare system and the public sector

. ...

risk tipping the boat." These arguments find a strong echo in the industrial community. Mr Hans Skov Christensen, head of the Feder ation of Danish Industries. points out that the average wage in Poland of DKr6 per-hour is under a 10th of 1the minimum wage of DKr65 per hour in Denmark. "We have to totally reconsider the system," he insists. "We need more wage flexibility to keep production here in areas where we are better, we need to improve the service sector and we need much more ambitious research

and development efforts. The signs are that Danish voters will be presented with a sharper choice of policy alternatives than they have been accustomed to when the election comes around. But if the coalition can indeed bend down the unemployment curve next year while sustaining the the electorate is unlikely to prefer the harsher medicine prescribed by the opposition.



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■ POLITICS

Jobs are the biggest issue

When Mr Poul Nyrup Denmark's prime minister on January 25 this year, his elevation capped a meteoric rise through the political ranks by the former trade union econo-

A member of parliament since only 1988, Mr Nyrup Rasmussen took over at the head of the Social Democratic party in 1992 in a controversial but successful challenge to the leadership of Mr Svend Auken. Within nine months, the resign nation of the Conservative-led coalition of Mr Poul Schlüter, which fell after 10 years in office amidst a scandal over the treatment of Tamil refugees, allowed the 49-year-old Mr Nyrup Rasmussen to form his own coalition with the small Radical Liberal, Centre Democrat and Christian Peo-

With the aura more of a technocrat than a politician, he has sometimes seemed ill at ease in the prime ministerial hot seat. But once over the hurdle of last May's second referendum on the Maastricht Treaty establishing the European Union, he has waxed in confidence.

In a conversation with the PT, Mr Nyrup Rasmussen discussed the principal political challenge facing his govern-ment - how to tackle the double digit rate of unemployment while simultaneously fulfilling the Social Democratic pledge to defend and sustain Denmark's highly developed welfare state.

"You should never forget that our unemployment rate is caused firstly hy the lowest business cycle comaback we have had for many, many years," he says. "We have not been in such a situation since the end of the 1950s. That is why I say that time is working for the government in that the economic growth rate is coming up now. Our so-called economic wise men evaluate that ws will succeed in 1994 in forcing the unemployment curve down again. But it is a very long job. We can force it down in 1994 but it takes years to



reinforce employment. A hig fiscal stimulus next year and a range of measures such as job rotation and jobsharing have been adopted by the government. But the prime minister firmly rejects the notion that the long term solu-

fundamentally in adult education and training as the way to go. In my mind the debate about competition between the unemployment benefit rate and the minimum wage is not relevant in this country." At the European level, Mr

POUL NYRUP RASMUSSEN, prime minister, outlines the principal objectives of his Social Democrat-led government in an interview with Hugh Carnegy

tion to unemployment lies in radical restructuring of Denmark's labour market, with its high jobless benefits and high minimum wage levels.

"I don't believe a bit in that argument, for many reasons. One is that it is not well documented that relatively high unemployment benefits have: been e barrier to ohtain jobs for the lower pald. I believe

Nyrup Rasmussen talks of a "New Deal" initiative by the EU to increase Europe's commitment to education, research and development and labour flexibility. But, again, he is suspicious of calls for deep, free-market reforms.

There is no connection directly in the different counnlation - be it by law, be it by

collective agreements - and the unemployment rate. So when it comes to making the labour market more flexible, it seems difficult to devetop a European strategy which covers the significant differences in the different member coun-

well documented single exam-ple of structural problems directly related to regulations on the labour market - but if you take the UK you see that the unemployment rate is very high but the regulation degree is very low. So it is not that

The recent rise in popularity of the Liberal opposition party, which calls for just such structural reforms, bas sharpened the domestic political debate in Denmark in recent months. Local elections and opinion polls have suggested a polarisation of support around the Social Democrats on the one hand, and the Liberals, led by the energetic Mr Uffe Elleman Jensen, the former foreign

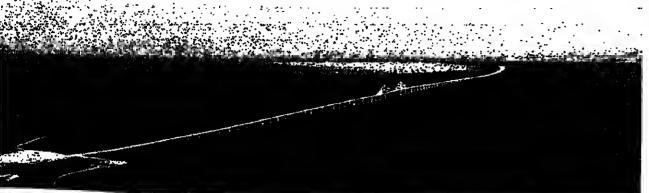
minister, on the other. If the trend hardened, it could lead to the marginalisation of the handful of small parties that have traditionally held the balance of power in Denmark - and could deprive the Social Democrats of vital coalition support. Mr Nyrup Rasmussen is therefore keen to stress the merits of Denmark's

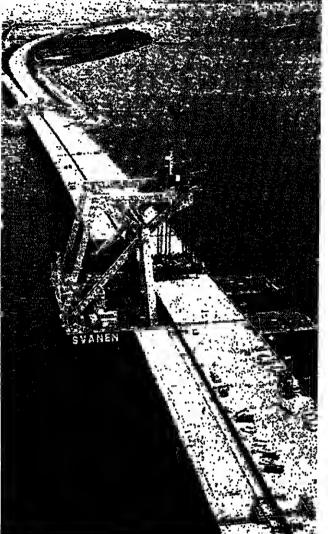
consensus tradition. "This trend is not preferable because the tradition here is to have a plurality of political parties. So I would regard it as a serious loss in political life if this trend became stronger. We have always based ourselves upon talking together and listening together. This country was the first country of all - in September 1899 - to create a consensus on the labour market, with the first independent labour court, with the first place where you establish collective agreements. This country still has the lowest potential conflict degree in the labour market. It is an inbuilt tries between the degree of reg- factor in the explanation of our welfare society.



Hugh Carnegy describes the scope of Europe's biggest bridge building programme

Roads over northern waters





Completing the Storeback West Bridge on May 26, 1993

lthough Denmark is a small country, its land peninsula has always meant thet any non-air journey between the main centres required at least one ferry crossing. By the end of the decade, however, that will

Within the next four years DKr20bn project to build a bridge and tunnel between the is set to be completed, providing for the first time a direct road and rail link between the capital Copenhagen and the country's other main centres such as Odense, Esbjerg, Arhus and Aalborg. When construction began in

1988 of the link across the 18km-wide Storebaelt, or Great Belt, channel, the then minister of transport, Mr H. P. Clan-sen, summed up its signifi-cance: "We will have a completely new Denmark with the fixed link across Storebaelt. We shall no longer speak of east and west Denmark, but of Denmark as a whole. This project will be more significant to the population of Denmark and the business sector than any other traffic project has

But Storebaelt is only the first step in a series of huge hy Denmark to transform its transport links both internally and to its neighbours.

If outstanding political obstacles are overcome, construction will begin next year on the hagen to the Swedish city of

the project.
The joint Swedish-Danish consortium set up to huild the combined 16.8km road/rail tunnel and hridge link is due 10 invite construction tenders early next year. But, on the Swedish side, the Centre party, which holds the environment portfolio in the government, is continuing to object chiefly on environmental grounds, despite support for the project from the coalition leaders, the Moderate party, and the main opposition Social Democrats.

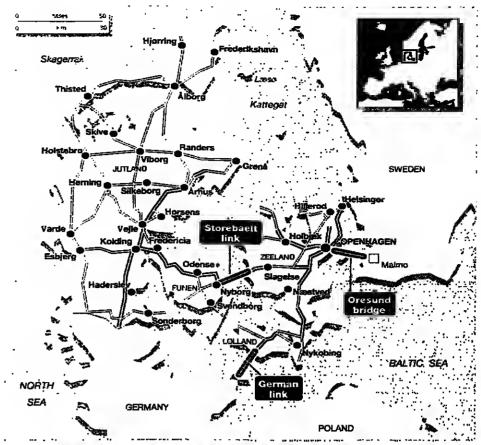
In Denmark, the Radical Lib eral party is objecting on the grounds that the cost of the project is unlikely to be met by the planned method of repay meot. The budgeted cost of the link is DKr17bn, including DKr12bn for the tunnel and bridge. DKr3bo in land costs on the Danish side and DKr2hn on the Swedish side.

The coosortium coocedes that these costs are likely to rise by up to DKr700m as a result of construction strictures demanded by Sweden's Water Rights Court this month to ensure the eovironmental impact of the bridge is minimised, particularly on the sensitive subject of impeding vital salt water flows into the already badly polluted Baltic.

The pay back on the costs is scheduled to come from DKr300m a year shared by the Danish and Swedish state railways and the rest to be raised in vehicle tolls. But the project's hackers have run into something of a Catch-22. Their financial plans rely on a rather modest estimate of 10,000 vehicle crossings per day.

More vehicle crossings would raise the toll income, but the two governments are under tional undertakings on exhaust emissions by allowing excessive traffic on the bridge. Mr Henning Hummelmose

the chief executive of the Oresund company, nevertheless believes the project will go "I think we have reached the point of no return. I don't think that the environmental questions or the financlal questions can stop the project. So much political prestige bas been invested that it must go through."





to about 62 per cent and the

bottom rate from 51 to 43 per

income tax will not he clawed

back in 1994, although higher

energy and other "green'

taxes will equalise the revenue

loss by 1998, when the reform

The government expects the

boost to demand to lead to a

surge in real private consump-

tion by almost 4 per cent and a

2.9 per cent increase in GDP

next year. Other forecasters

are more cantious, hut agree

that demand will rise signifi-

cantly. The industries Federa-

will be fully implemented.

East Tunnel under the Storebaelt; the completed link will 'create a new Denmark

he government and private forecasters are in agreement that in 1994 there will be a return to economic growth after seven vears of near-stagnation, culminating with a year of zero tural problems, but we do.

As regards the longer term, however, the views of the government and the business community diverge.

In a recently-published medium-term outlook, the government foresees an average annual increase in gross domestic product hetween 1995 and 2000 of 3.3 per cent, with private sector production increasing even faster, at about four per cent a year.

A.P. Moller, the discreetly-run, strangely-structured shipping group that is Denmark's his gest business concern, has this year undergone a change in chief executive for only the second time in its near 90 year

On the eve of his 80th birthday in July, Mr. Maersk Mc-Kinney Moller stepped aside from the day-to-day running of the group founded in 1904 and headed until the 1960s by his father, the late Mr A.P. Moller. Into his shoes stepped Mr

Jess Soderberg, 49, who assumed the task of leading an enterprise with total annual turnover of some DKr50bn across a range of busine spanning shipping, shipbuilding, oil and gas, air transport and retailing.

But although the chief executive is no longer a member of the cootrolling family, few people inside or outside the Moller empire expect dramatic shifts to follow the change at the top. "Although the skipper has changed, there has been no change in the crew and we remain on the same heading, said a Moller executive unable to resist a seafaring metaphor. Indeed, Mr Mc-Kinney Moller has not left the scene. He remains chairman of the Copenhagen stock exchange, the A.P. Moller group, with

But the business community fears that a return to growth structural rigidities in the doesn't seem to see the struc or perhaps even negative said Mr Hans Skov Christensen, the director-general of the Federation of Danish Industries, who suspects, too, that European recovery will have a different character than previ-

ous post-war recoveries. West Europe, but much of the increase in production which this generates will take place in East Europe, where wage costs are only about one tenth,

or less, of wage costs in countries such as Denmark. "We

Demand will strengthen in

Economic optimism is very tentative, writes Hilary Barnes

Fog in the middle distance

international boom we used to see," he said.

However, Denmark, says the government, bas a better starting point for sustained, non-inflationary growth than most other European countries. It has a surplus on trade in goods and services which is almost seven per cent of GDP (not even Japan can beat that) and a surplus on the current balance of payments account

shall not see the same kind of of just over three per cent of idly coming down to average GDP.

Malmö. Discussions have also

begun with Germany and Sweden on building a fixed link

from the south eastern Danish

island of Lolland, across the

Once in place, the Oresund

bridge will, in concert with Storebaelt, give Sweden a direct land link for the first

time, not just to Denmark, but

to Germany and the rest of

continental Europe. This link

would be made even quicker and more direct by a Femarn

bridge. Denmark expects a sig-

nificant boost to its economy from its own improved links

and from increased through-

Storebaelt has slipped about

one year behind schedule

chiefly because of problems

encountered while tunnelling.

But the rail link, which will

run for most of the crossing in

the tunnel, is due to open by 1996. The road link is scheduled to open a year later, run-

including the world's longest

single suspension bridge span

raised hy the state-owned Sto-

rebaelt company through inter-

national markets, backed by

state guarantees, it will be paid

for hy a commitment from the

state railways to pay DKr825m

a year for 30 years to use the

Much greater controversy

and uncertainty surrounds the

Oresund link. Although the

Danish and Swedish govern-

ments signed a treaty to huild

it in 1991, minority parties in

the two governments currently

in office have raised objections,

link and from vehicle tolls.

The DKr20bn cost has been

of 1,624 metres.

Femarn straits, to Germany.

Inflation is the lowest io Europe at just I.2 per cent over the 12 months to September. Hourly wage rates have increased by only about two per cent this year, and after the trauma of speculative attacks on the krone in the spring and again in July this year, which forced the Central Bank to raise interest rates sharply, interest rates are rap-

European levels again.

boost to domestic demand via

Government finances are in deficit, showing the effects of the long recession and high unemployment, but the general government financial deficit this year will be about 4.4 per ceut of GDP, which is below the average for the EU. The strong external position is being exploited by the government to give a substantial

Mogens Lykketoft, the finance minister, estimates that the stimulus to GDP growth from fiscal policy will be about 1.3

per cent.

The fiscal boost will come more particularly from a reform of the tax system, passed by the Folketing last sommer. This reduces the country's exceptionally high marginal income tax rates (the top rate will go down from 68

returned to building and open

ating VLCC (very large crude

ordered six 300,000-tonne double-hulled tankers, three of which have already been built.

from Odense. These were the

cash in on new marine regula-

However, the element in A.P.

puncture.

tion, for example, predicts a GDP growth of 2.5 per cent and increase in private consumption of 3.0 per cent. The npswing will generate a few extra jobs, but neither the onshore services, including government oor other forecasters expect unemployment container trains in the US and to fall hy more than about Moller has also recently 20,000 to around 330,000 from

carrier) oil tankers. It has Mr Lykketoft's medium-term report emphasises that after 1994 fiscal policy must switch to containing the government first of their type to be built in the world as Moller seeks to deficit in order to ensure a sustained low real rate of interest, a necessary condition tions on "environmentally-friendly" tankers that are designed to be resistant to of obtaining strong growth in the business sector.

350 000, or 12.5 per cent (sea-

snnally adjusted), this

In the same report, Mr Lykketoft's ministry asserts that marginal changes in minimum wage levels and the country 's high unemployment benefits (benefit is 90 per cent of wages up to a ceiling which is 90 per

cent of the average wage for skilled workers) will not have a significant effect on demand for lahonr, and drastic changes "are not acceptable in a society of the Danish kitte as Mr Lykketoft told the FT.

For Mr Skov Christensen however, what is at stake is not the social welfare system This has to do with survival. he said. Without action on minimum wages, the steady increase in transfer incomes (between 24 and 25 per cent of

Drastic changes to the benefits system would not be popular in a welfare state like Denmark

the population aged 16-66 live off transfer incomes now) will both undermine government finances and export-competitiveness.

The Danish Employer's Association, the sister organiagtion to the Federation of Industries, put some figures on what it regards as neces-sary if mnre jobs are to be generated for the less skilled population groups. The gener-ous transfer incomes - such as nnemployment benefits which currently place a floor on the hourly wage rate of DKr67, must be redoced to that the minimum wage can

fall to DKr50, it said. At that level, the Danish minimum wage would be just eight times the average wage in Poland.

A rare change of command group's twin parent companies D/S Svandborg and D/S 1912

Profile: A. P. MOLLER, Denmark's top company, has a new boss

(both controlled by the Moller family) and the boards of key companies within the group. "I will stay informed ... I will often be in this building, although in another office," he told staff at Moller's Copenhagen headquarters when he handed over to Mr Soderberg. Analysts in Copenhagen

seem reassured by Mr McKin-ney Moller's move, anticipat-ing a smooth transition under Mr Soderberg, formerly chief financial officer. Furthermore, a reputation for being well managed has helped deflect investor concern over the complex and arcane structure of the Moller group, and its reluctance to speak publicly about

its busines Although the parent companies, with a market value of some DKr40bn, together make up about one quarter of the market capitalisation of the



Maerak Mc-Kinney Moller: founder's son bows out at 80

30,000 employees, does not publish consolidated accounts. This is because of its structure under which A.P. Moller itself is an unlisted partnership.

mation they must publish by avoiding share issues which would require a detailed pro-spectus. in the 89-year history of the group, the only issue by



Jess Soderberg, 49, only the third

The parent companies have kept to a minimum the inforhealth".



the parent companies was a bonus issue in 1973. But there is no arguing with the share performance. They have surged by some 50 per cent this year, with D/S Svend-borg B shares fetching a cool DKr170,000 each. The market's judgment is clearly that A.P. Moller's businesses are. In the words of an analyst, "in good This is despite a nasty slide in profits in 1992 in the shipping business. The dominant Tankers and Liners in Partnership unit saw net profits tum-ble to DKr1.05bn from DKr1.5bn, on slightly reduced turnover of DKr19.5bn - and the figures were worse after transfers from the parent com-

Analysts put most of this down to weakness in the worldwide shipping market. They believe Moller's evolution over the past 15 years into the world's leading container carrier will pay off when the cycle turns up again.

Moller has continued to invest heavily throughout the recession, this year ordering five ships from its own Odense Steel Shipyard capable of carrying 4,800 standard 20-ft containers. It has established a number of "hub" container terminals around the world allowing it to develop an integrated north-south and east-west route network with extensive

Moller which increasingly underpins group profitability is

the oil and gas division, which last year produced profits of DKr808m on turnover of DKr3.3bn. The group has a 39 per cent share in Danish Underground Consortium, the sole operator of Denmark's North Sea oil and gas. This year DUC signed a contract with the state to double gas deliveries to 7hn cubic metres a year from 1997. "Forty per cent of Moller profits will come from oil and gas in the long term." said a Copenhagen ana lyst. "That is the cash cow."

Hugh Carnegy

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Peter Zobel: profits are more

important than market stere

force this reputation.

with which he is carrying

through the merger only rem-

All the main management

and parsonnel were in their

new positions in the organisa-

tion within four months of the

acquisition. In the final

months of 1993 the superfluors

members of the staff were

being identified, conversion of

the computer systems was

under way, the staff associa-

tions (trade unions) were being

reorganised to fit the new cor-

In the first half of 1994 new

products will be introduced.

the conversion of the data pro-

cessing systems is due for com-

ums will be implemented

pletion and increases in premi-

The reorganisation may not

have been simple, but, says Mr

Zobel, it is nothing compared

with the difficulty of eliminat-

ing the cultural differences and

the them-and-us syndrome - "a

hell of a problem," he says.

Codan is known for a strong

team spirit, an image built up

porate structure.

Architect of a new structure

The Danish insurance industry lowing the mess which Baltica companies, but there were is undergoing a process of and Hamia mada of their husirecovery after the shocks of 1992, when the country's second largest insurance group, Hafnia, collapsed and the largest group, Baltica, came close to suffering the same fate.

The man who has emerged as the architect of the restructuring of the industry is Mr Peter Zobel, chief executive of Codan, a company founded by Mr Zobei's family but in which the UK's Sun Alliance is now the dominant shareholder. Undaunted by the fact that

Hafnia was twice the size of Codan, Mr Zobel made a successful bid for Hafnia in March this year, turning Codan into

In the face of widespread doubts among insurers, he urged higher premiums and up they went

the country's largest accident Insurance group (Baltica remains larger in life assur-

A few months later he put his stamp on the industry once more by announcing that premiums throughout the industry were far too low. Codan, he said, would be putting them up by an average of 15 per cent in

The other large companie several of which had recently promised the public that they were not even dreaming about premium increases, all agreed within days that Mr Zobel was

They are following Codan's exampla. For many years Codan has enjoyed the best profitability in the Danish industry, but it was first fol-

nesses that Mr Zobel was able to stamp his mark on the industry.

Baltica and Hafnia were both brought to their knees by a series of investments which turned out to be unwise and cripplingly expensive. In Hafnia's case, strategic share investments in Baltica itself and Sweden's blg insurer, Skandia, caused the problems. When the price of the shares in these two companies collapsed in 1992, Hafnia Holding, the group's parent company, was

Property investments were the straws which broke Baltica's back, but while Hafnia Holding was bankrupted and the insurance operations taken over by Codan, Baltica was successfully reconstructed. Its insurance business, which as such has never been in trouble, has continued as before under new management headed by Mr Hans Eivind Hansen, formeriy co-chief executive at Den Danske Bank.

Codan's excellent profits record was based on the principle that profits, are more important than market shares: it left others to grow poorer by fulfilling their ambitions to become the biggest. Codan led a comfortable existence and its shareholders were well

"We didn't have to do it," said Mr Zobel, reflecting on the acquisition of Hafnia, "but when you have the money available you have to take the chance. After all, if you don't use the money you have, you might as well shut up shop." Having honght Hafnia, Codan was not forced to undertake the merger of the two

the merger, according to Mr Zobel

There are cost reductions to be made (a staff reduction of about 10 per cent is under way) and the companies have similar customer profiles and strategies, even if there was a profitability gap.

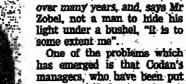
The starting point for the two companies was this: in total premium income (life and accident) Codan'e was DKr2.1bn to Hama'a Dkr5.1bn; Codan had 1,069 staff to Hafnia's 2,452; but Codan's equity capital was DKr4.8bn to Hafnia's DKr66m. Together, the assets of the

group are about DKr50bn and its market share is 15 per cent in accident business, 21 per cent in industrial insurance (70 per cent in marine and energy), and 12 per cent in life assurance and pension savings. Mr Zobel's aim is to make the two companies into a single business, both inwardly and outwardly, within one year, which means by the summer of 1994, creating a firm in which profitability and financial soundness have priority.

Zobel took over a company twice his own firm's size and now heads Denmark's largest accident insurance group

Mr Zobel, 57, does not waste words. He speaks in short, crisp sentences, a manner which does nothing to belie his reputation as a tough cookie. who does not suffer fools, let alone incompetent managers.

The deliberation and speed



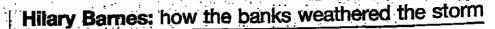
managers, who have been put into most of the senior posi-tions, have suddenly found themselves running a department which is three times as large as the one they were used to running. "They have been used to having a finger on everything the department did, and they have yet to realise you can't run a bigger department in the same way," an anonymous manager from the Hamia side of the firm.

In the end the success of the cquisition and merger will have to be judged by long-term results. This year has been a asonably satisfactory year for the insurance companies which with bond and share prices rising strongly, made excellent returns on their financial investments but the substantial "insurance-technical" losses of recent years have

Mr Zobel is hoping to turn the corner in 1994, when premiums will go up. Some loss of market shares as Codan's profitability is re-established will not disturb him. By 1995, he hopes that the group's results will be satisfactory.

The market seems to share Mr Zobel'a optimism. Codan's share price was maintained. indeed increased slightly, following the acquisition of the loss-making and impoverished Hafnia and the Codan share remains the most expensive of the insurance shares listed on the Copanhagen Stock

Hilary Barnes



Seven lean years

The Danish banks have come through a seven-year recession with their financial integrity intact and, in contrast to the keep going when it was taken situation in the other Nordic over by Sparekassen Nordiylcountries, the state has not had to provide either capital or guarantees to keep the

banking sector afloat. The reasons, said Mr Kund Sorensen, chief executive of the country's largest bank, Den Daoske Bank, who is also chairman of the Danish Banker's Association, is sound legislation and a very thorough bank inspectorate. "Compared with what happened in Norway, Sweden and Finland, Danish banks have fared very well indeed," he said.

But in a country which still has about 180 banks and savings banks (many of them tiny) to serve 5.1m people, doz-ens of banks have closed overthe past 10 years. In most cases the process has been fairly painless. Other banks aken over banks whose have t capital adequacy has fallen below the legal minimum (nine per cent currently, falling to eight per cent in 1995). Depositors (covered by an

insurance scheme for deposits of up to DKr250,000) have not lost their money, although in several cases shareholders have. "The banking commu nity takes pride in finding direct state aid," said Mr Sorensen. But resistance by healthy banks to saving their

weaker brethren is growing. "After a number of years when we have had to set aside considerable sums to cover losses, willingness and capahility to assist is rather lim-ited," said Mr Sorensen. "We have reached a stage where it is hard to justify to your own shareholders, staff and customers that you have to support banks which have taken too many risks. We will do a

lot out of responsibility to society, but there is a limit." Whether this limit has been definitively reached is comething which only time can tell, and the matter may not be put to serious test in the immediate future as this year has favoured the banks, which suffered a combined loss of DKr10.9bn in 1992. Rising bond and share prices have boosted investment income. and cost cutting and lower interest rates have contributed to better operating margins.
All the big banks, Danske,

Bank, were back in the black in the first half. "The present not that bad. We look forward with some optimism to 1994 and 1993 should be a fairly good year," said Mr Sorenser The difficulty of rescuing tronbled hanks was highlighted this autumn by the case of Himmerlandsbanken, a small bank serving the North Jutland town of Hobro, where

it had a market share of around 40 per cent. The bank

Unibank, Bikuben and Jyske

collapsed. Shareholders and bond issue is announced, to bondholders lost their money, offer to finance investment in but the bank was enabled to land (Spar Nord), the North Juliand savings bank, after some hard persuasion by the

Spar Nord believes it received a promise from the government that in return for centing the closure of Himmeriand, Spar Nord could make a tax loss deduction of DKi 173m. But when muck-raking politicians began questionhig the legality of the deduction, the government denied having made the prom

The case came close to costing the minister for revenue, Mr Ole Stavad, a Social Democrat, his job, and it may yet do so. A judicial inquiry has been set up to look into the misunderstanding and Mr Stavad's political life is on the line. Himmerland has been accused of trying to save itself by selling bonds in the bank with money lent to its customers for the purpose, and without the risks heing properly explained to investors.

As a consequence, the gov ernment has tabled legislation which will make it illegal for a bank, from the moment that a

the bonds. With many banks needing to replace bond-financed subordinated (tier 2) capital with new loans in order to meet the require-ments of BIS capital adequacy rules, the events at Himmer-landsbanken and the political reaction to it have come at a

had moment for the banks. "Right now is not the best climate in which to raise capital," said Mr Sorensen. But things will calm down again. One should not draw the conion from Himmerlandsbanken that other banks will not be able to refinance."

Meanwhile, attempts are being made to find a solution to a problem at Varde Bank, which serves the west coast part of Esbjerg, the country's 10th largest bank with assets of about DKr11bn. Despite a capital restructuring in 1992, when the Central Bank and a consortium of larger banks guaranteed the bank's capital and liquidity, the bank's capi-tial adequacy ratio has slipped below the legal minimum again and action to save the bank is imminent.

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"I can only say that we shall try to adopt the most sensible solution," said Mr Sorensen.

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NOTES: " = 1993 figures (GDP growth, current account - EIU forecasts for year, consumer prices, unemployment, reserves -September, Interest rates - 25/11/93; FT-A index - % change from 1/1/93 to 25/11/93).

SOURCE: IMF, Datastreem, Economist Intelligence Unit

Exports stumble after five years of growth

Currency crossfire

atypical, year for Danish exporters. Since a squeeze was put on domestic demand in 1986, exports have shown exemplary growth, increasing by 5 - 6 per cent a year until this year, when they havs fallen hy about seven per cent to value and 4 - 5 per cent in

volume terms. The Danes were suddenly rendered uncompetitive in some of their main markets by devaluations last year by European countries accounting in all for about 36 per cent of tha country's merchandise exports. At the same time, the German market, which accounts for about 24 per cent of Denmark's merchandise exports, went into

depreciated by 26 per cent against the Danish krone over the past year. Swedan accounted in 1992 for 10.6 per cent of Denmark's merchandise exports. In the first half of this year exports to Sweden fell by 16 per cent.
Exports to the UK, accounting for about nine per cent of

The Swedish krona has

per cent, although sterling has recovered most of its value against the krone since the autumn of 1992. • The trade-weighted value of the krone this winter is back to the level of summer 1992, before the European Monetary System was rocked by currency speculation, but the sta-

1992 exports, were down by 18

lation for those who export to Sweden or compete with her in third markets. However, voices calling for devaluation have been few and far between and they received no support from the leading ess organisations or from either the government or the

tistical average is small conso-

opposition. Denmark spent a decade after 1982, when a Conservative-led government took office after a long period of Social Democratic domination, proving that it is committed to low inflation and a stable cur-

When the European Monetary System to all totents and purposes collapsed in August this year, the govarnment sought to avoid a significant depreciation of the krone. The Central Bank maintained the

Devaluations in Europe last year hurt Denmark badly in its main markets

average value of the krone unchanged against the Ecu, and after an initial weakening against the D-mark, with the exchange rate going from DKr3.88 to 4.14, the krone has strengthened again recently to a rate of around DKr8.96.

Danish exports are geographically concentrated on neighbouring markets, with some 75 per cent going to EC and Efta countries. In products terms, manufactures are about 75 per cent of merchandise exports and agricultural exports for about 18 per cent. But the food industry is more important than figures suggest

With fish, processed fish products, sugar, and machinery, equipment and other inputs for the food industry (and not forgetting farmed mink pelts, where Denmark is a world leader), the total food and agricultural sector accounts for well over a quarter of the country's exports. The EU's agricultural policy reforms and the Gatt reforms

(not yet agreed, of course) will-

hit agriculture hard, cutting

duction by about 10 per cent, according to Danish government calculations.

Dairy exports will be hit especially badly, but pigmeat is one of the products which will suffer least from the reforms, which is a Danish advantage: pigmeat accounts for about eight per cent of total exports and 45 per cent of agricultural

Despite the troubled future for agriculture in the medium term, there is no inclination on the part of the government or the agro-industrial sector itself to write off the agricultural and food industries. On the contrary, a report this autumn by the Ministry for Business Policy Coordination identified the food and food technology industries as one of the segments in which Denmark has a strong competitive advantage with an accumulated know-

A report to the government by the Institute for Food Studies and Agro-industrial Development in 1992 claimed that the value of agro-indus-trial production could be doubled over the next 20 years.

While the government does not necessarily accept the report's conclusions, it has shown its commitment to the agro-industrial industries through the Food Industry Technology research programme. Government and industry on a 50-50 basis together put about DKr890m into the programme over the period 1990-94 and plan to invest DKribn over the next five years in stage two of the programme, which is by far the largest Danish governmentfunded programme of its type.

Hilary Barnes





Colin Amery reviews three further finalists for the FT's architecture prize to be awarded today

A field of the highest quality

e are almost there. Tomor-row's FT will pub-lish the name of this year'a winner of the Financial Times Architecture Award. He or she will receive Britain's most independent and highly regarded architectural prize at a luncheon in London today.

The long period of judging and visiting is over and there will be an opportunity in tomorrow's paper for an assessment of the significance of the award and of the state of architecture in Britain today.

Previous articles have looked at five of the eight shortlisted schemes: Stansted Airport and Cranfield Library by Sir Norman Foster and Partners; and Bracken House, Schlumberger Research and Bedfont Lakes (IBM) Business Park by Michael Hopkins and Partners. The remaining three schemes on the shortlist represent three very different types of build-ing. The Queen's Stand at Epsom Racecourse by Richard Horden Associates; the new car park in Chichester by Birds Portchmouth and Russum; and Winchester City offices designed by the Hampshire

County Architects department. Epsom clearly needed an ele-gant new stand that could comfortably house the crowds on Derby day as well as provide a centre for functions and entertainments throughout the year. The choice of Richard Horden and Associates as architects



Modern and vernacular: a wall of glass brings natural light into Winchester's new city offices

was a brave one. The practice is known for its structural and engineering expertise and its experimental approach to building technology. The cli-ent, United Racecourses, has, by choosing a radical approach that is both refined and practical, acquired a new stand that is the acme of contemporary

The problem of new buildings in England's cathedral cities has been tackled in two very distinctive and different ways in Winchester and Chichester. Both cities have mixed reputations when it comes to new architecture, but it is fair to say that both places take great care about any additions to their ancient fabric.

Winchester has a county architects department that is one of the most distinguished in the country. Under the direction of Colin Stansfield-Hampshire has acquired a high reputation, particularly for its new schools and other educational buildings. The site of the new over the city. An agreeable

offices, which are partly occupied by the architects' department, is a typical, tight Winchester street, but one that had been spoiled in earlier days by the erection of a large multistorey car park. The new offices try to be both modern and vernacular, adopting a traditional pitched roofline but lighting the offices through a completely glazed wall. This gives it the appearance of orking in an atrium, except that it has a remarkable view

courtyard garden designed around an existing tree is another feature of the scheme. adding to its overall picturesque qualities. The payement passed close to one side of the new block and this facade has heen enlivened by the presence of specially commissioned stained glass windows.

Chichester had a problem. The city is keen on traffic management and car parking is a crucial element of any traffic scheme. The decision to build a large, new multi-storey car park on the edge of the city centre but outside the old city walls was a controversial one. Chichester decided to commission a relatively unknown young practice. Birds Portch-mouth and Russum, and the resulting huilding is extraordi-

nary in many ways. The architects decided not to diminish the scale of the whole operation but to make the car park look like a new set of city defences. The length of the huilding is broken up hy the fat, circular staircase towers which are built of perforated hrick work. Once you have parked your car the journey from the car park into the city centre takes you on a series of high level pedestrian hridges from which you can view the ancient town

Even in these recessionary years the quality of the best of British architecture is very high. Choosing a winner for the FT award will not be easy.

Concert/Richard Fairman

Bartoli triumphs again

ll around the world there must be musiclovers discovering a fondness for "arie antiche" that they never knew they had. The simple, catchy, innocuous little tunes of Scarlatti and Caccini, Cesti aod Caldara could be on countless pairs of lips as Cecilia Bartoli's popularity grows ever wider.
Anyhody who frequents

vocal recitals knows these songs. They are the ones that come at the beginning of the programme, before the singer has warmed up, and then get forgotten. At least they used to he. Bartoli, in her desire to sing Italian songs which are right for her voice and her sense of style, has adopted them as ideal material, lavishing upon them all her very considerable art. Suddenly they seem trifles no longer.

Friday, accompanied by György Fischer, was devoted to "arie antiche". There is a secret to singing these minia-tures. If they are to be treated as the Italian equivalent of artsongs, then every subtle inflex ioo and change of colour must sound as if it was only thought about the moment before. Bartoli, with youth on her side (she is still in her 20s), makes them as fresh as if the ink was still wet on the page.

The expressive colours in this mezzo voice are ravishing. Most of the time we hear it in comedy, but an aria from Vivaldi's Bajazet showed it can be turned no less winningly to pathos. At the end somebody near the front called for this item to be repeated as an encore and it was just as mov-

Almost all the first half of ing the second time round, her Wigmore Hall recital on Some delightful songs by Mozart and Bellini in the secood half were sung with the same degree of imagination, though hy this point one might have been feeling the need for something stronger.

That was supplied with the aria Qui la Voce from Bellini's I puritoni - usually for soprano, but performed here as adapted by the composer for mezzo Maria Malibran. To hei canto, as to everything else, Bartoli brings ber own personality, singing off the words in the aria, shaping the cahaletta for limpid beauty, when she of all singers might have chosen to dazzle us with her speed and agility. A move by Cecllia Bartoli into the operas of Bellini and Donizetti would be a fascinating pros-

Theatre in Edinburgh/Alastair Macaulay

Master Builder avoids the Scottish tendency

National Theatre's most recent Lear and the RSC's award-winning Titus Andronicus has returned to Edinburgh's Royal Lyceum as leading actor and co-director of Ibsen's The Master Builder.

Cox, who started his career at the Lyceum, is not one of those Scots who disregards refined playing in favour of a Scottish slant, sometimes called "Glaswegian vulgarity". His Master Builder, played with Scottish accents but set in Norway, is a splendid example to Edinburgh theatre of how to avoid the excesses of this Scottish tendency".

In a Lyceum programme interview, Cox speaks of bis training at Lamda ("I came from Dundee so Glasgow was as alien a place to me as London was") and says that he "can't stand nationalism". Later this season Bill Paterson, a more overtly Scottish actor also acclaimed for his London stage work, returns to the Lyceum in Bulgakov's A Mongrel's Heart. It would be splendid if, in a later season, the Lyceum could bring Cox back In a major Shakespeare role -Anthony (and Cleopatra). Timon, Othello or, most obviously, "the Scottish play".

Cox dominates this produc tion as Halvard Solness, the master builder, showing him as a working man who has raised himself by driving ambition and industry; he uses his bullish, neckless, physical power and vocal force to show this master builder as an ageing, domineering dynamo. (Morag Hood plays his wife as an altogether more cultivated and delicate Edinburgh type, smiling nohly through adversity: a beautiful performance.) It is plain that Hilde Wangel (Siri Neal), who arrives to change his life, comes from far away; she is the least Scottish

character. Cox uses ten silent voung apprentices to "frame" the production. They function as part of Solness's workforce, as town spectators, and to help move scenery. One in particular stands still looking out at us. before each act. He, and they, stand for many things: the

child that Solness once was,

the children Solness and his

wife lost, the youthfulness Solness dreads and is fascinated hy. Clever, hut actually too intrusive in a play whose symbolism and amhiguities are

already prominent. In this production those meanings and ambiguities are vivid. Ibsen embodies, at the same time, the Romanticism of the early 19th century (Solness forever hursting against the confines of home and marriage), the naturalism and symbolism of the late 19th century the social realism of the workplace; Solness and Hilde build-

ing their idealistic "castles in

Brian Cox and Siri Neal

the air"), and the psychological investigations of the early 20th. Tom Piper has designed sets that economically and handsomely suggest the play's spires and aerial castles, its utilitarian domestic architecture, its Nordic light and dark, its Puritan simplicity, its recesses and distances.

Cox strikingly combines visceral force with intellectual refinement. However, as in some of his recent London performances, he forces so much volume and impact from cer-tain lines that they break the

cumulative drama. Neal, an altogether less mighty performer, is slightly too arch a Hilde, nor does she have all the character's heartless impulsiveness, but she keeps keenly alive the gist and detail of every scene.

The Lyceum's previous pro-

duction was Kenny Ireland's staging of A Midsummer Night's Dream. I caught it at the end of its transfer run in Glasgow. Ireland is developing a real repertory company bere; it was good to see some of the same actors who had been in his Recruiting Officer earlier this autumn. Few of them. however, know bow to combine clear verse-speaking with naturalism; and Ireland added an unnecessary layer of tricksiness by placing an echo around the fairies' voices. Rae Smith's scenery helped them to achieve some wonderful instant disappearing acts, but everything was an awkward mixture of staginess and superficiality until the Pyramus and Thisbe scene, which worked like

(excuse the pun) a dream. At the Traverse, Sue Glov er's Bondagers, a hit of the 1991 season, has been revived. A beautiful play, it movingly does honour to a vanished part of Scottish social history: the female agricultural labourers (bondagers) who, in the last century, moved each year from farm to farm within a small radius. No man appears; the cast consists of six women. (Ian Brown directs.)

The finest parts of the play are the virtually plotless body of its first half, and the ending. The story that wells up between these sections - a tale of sexual abuse, a mentally defective girl, rape, murder or accidental death, and punishment - is certainly affecting but relatively obvious. But the lyricism of the outer scenes is haunting; I love the way that the rhythms and spacings of agricultural work are caught, and the intimacies and tensions of female colloguy. Here Scottish acting, Scottish theatre, Scottish bistory are all admirahly Interwoven.

The Master Builder cootinues at the Lyceum until December 11: 031-229-9697. Bondager: runs at the Traverse until December 19: 031-228-1404.

Contemporary Dance/Clement Crisp

Buoyant Bhuller

London Contemporary Dance Theatre a decade ago, Darshan Singh Bhuller has been identified with dancing that is mercurial, brilliant and varied in dynamics. In Richard Alston's The Perilous Night, his solo helps point to the future of London Contemporary Dance, as Alston will become director of the troupe when it mutates next year. The piece shows why there is much to hope for from him. Of the five new works seen on Rosebery Avenue thus far in this LDC season - one more to come next week - The Perilous Night is the most important.

The piece uses John Cage's exercise for prepared plano of the same name. Alston's response to the nervous drive and gamelan clangours of Cage's score is a study in nocturnal alarms. Bhuller, in pyjama bottoms, vest, dark glasses (not a modish accessory but a symbol of night itself), is impelled through a segnence of dream - and possi-

vey, with unfailing resource. ming through the air to touch the physical imprint of unease. the mortals, are visually fasci-. His body opens out, turns in on itself, builds long phrases of action that reach their culmination in a pose which seems to reverberate in response to the piano's sounds. The variety and imaginative richness of the dance is very fine, and no less finely exposed by Bhuller, who can shape a span of move-ment, or fragment it through a vivid shifts of timing and accent. The solo is as memorable as Alston's earlier Soda Lake. It is excellently lit by Peter Mumford. Cage's score is grandly performed by Nicolas Mojslejenko. Let it please be

Nothing else in this programme can stand close examination. Bhuller's choreography for Fall Like Rain is a tease. There are three counles, not radiantly happy, and a glutinous jazz score by John Martyn. Bhuller appears, on wires, as Yadahpati, king of the sky and of rain in the Hindu pantheon, who can foresee destiny. His interventions. bly waking - states that con- swinging over the stage, swim-

nating there is a dance-piece to be made from the contrast between aerialism and earthbound movement, but this is not it. For reasons I fail to grasp, monsoon rain falls real water, in torrents. Everyone gets very wet, and the dance, such as it is, looks bedraggled. Gene Kelly never had that problem.

Christopher Bruce's Waiting has to do with the release of Nelson Mandela from prison. The corrugated from walls of a township serve as drums for the cast, who also roll motor-car tyres over the stage. The ever-admirable Kenneth Tharp dances magnificently, giving the pieties of the choreography real urgency. Mandela, in the person of the singer Kwame Kwei-Armah, appears, Never mind the dance; feel the predictabilities.

London Contemporary Dance season continues at Sadler's Wells until Saturday. Programming varies. No performance today.



Gene Kelly was never like this: 'Fall Like Rain' looks bedraggled

wo nights after the

BBC Symphony played Szymanowski and Lutoslawski superhly at Maida Vale, both composers reappeared in the Docklands Sinfonietta's programme in the Queen Elizabeth Hall (also live on Radio 3). Szymanowski's Sonos of a Fairutale Princess came from the same rapturous-exotic period as his First Violin Concerto, and they, too, keep their soloist up in the stratosphere; he wrote them for his sister, who must have been a remarkably

assured high sourano.

Docklands Sinfonietta

So, fortunately, is Eileen Hulse, who warbled and floated through them on Friday to enchanting effect. They will never be in the repertoire of many sopranos, for it is a rare voice that is both at home on those beights and has enough succulent tone to fill out the luscious swoops of the music. It is a little unfair to hear them so soon after the glorious Concerto, for they share its heady atmosphere -

not quite so rich, for here the orchestral part is transcribed from the piano original - without the memorable tunes.

Still, hearing them at all is an unusual pleasure; Miss Huise made it so, and Sian Edwards conducted with debcacy and insight. I was less sure about Lutoslawski's recent, delightful song-cycle Chantefleurs et Chantefables, on children's poems hy Robert Desnos. Miss Hulse, who was replacing an indisposed singer at short notice, sounded well in command of the subtle, funny verses, and the conductor captured the gaits of Desnos's fauna (grasshopper, tortoise, alligator) wittly - yet the set sounded "careful", without the crisp bite that all Lutoslawski music should have.

One more rehearsal might have got it. Two more were needed for Roussel's rackety Petite Suite: there were trum-

pet problems, and a dearth of irony and elegance. By the end of the concert, however, the Sinfonietta had found its proper form, and delivered Haydn's Symphony no. 60, "Il Distratto", with all due alertness and verve. Haydn's score stemmed from some theatremusic; Edwards and her players warmed to that, and it all gleamed with character.

David Murray

Sponsors: Morgan Stanley,

INTERNATIONAL

BERLIN

CONCERTS Schauspielhaus Tonight: Bruno Leonardo Galber plays Beethoven's First Piano Concerto with Berlin Symphony Orchestra. Sun, next Mon and Tues: Michael Schoenwandt conducts Elgar, Lalo and Mozart, with cello soloist Gustav Ravinius (2090 2156) Philharmonie Tomorrow: Jörg Faerber conducts Württemberg Chamber Orchestra in trumpet concertos by Handel, Vivaici and Telemann, with soloist Maurice Andre. Fri, Sat, Sun morning: Claudio Abbado conducts Berlin Philharmonic Orchestra in opening programme of this season's Faust series, including Wagner's Faust overture and a Kurtag world premiere, plus Beethoven's Fifth Planc Concerto with Murray Perahia. Perahia and Abbado give further concerts together on Dec 8, 9, 10, 14, 15 and 16 (2548 8132)

OPERA/DANCE Komische Oper Tonight: Harry Kupfer's production of Les Contes

d'Hoffmann. Wed; Flemming Flindt's ballet The Three Musketeers. Thurs: Yakov Kreizberg conducts orchestral works by Mozart and Shoetakovich, with plano soloist Elisabeth Leonskeja. Sun: Carmen (229 2555) Deutsche Oper Tomorrow and Fri: L'Italiana in Algeri with Jennifer Larmore. Wed: Il trovatore. Thurs and Sun: Tosca with Galina Kalinina and Richard Margison. Sat: Peter Schaufuss' production of Sleeping Beauty. Dec 19: new production of Un ballo in maschera (341 0249) Staatsoper unter den Linden Wed and Sun: Der Freischutz. Thurs and Sat: Minkus' ballet Don Quixote. Fri: Giselle. Dec 10: Cecilia Bartoli song recital. Dec 12: Daniel Barenboim conducts first night of

NEW YORK

OPERA/DANCE Metropolitan Opera The main event this week is the premiere on Thurs of a new production of Verdi's i Lombardi, conducted by James Levine, staged by Mark Lamos and designed by John Conklin, with a cast led by Luciano Pavarotti, Aprile Millo and Santuel Ramey (repeated Dec 6, 11, 14, 17, 21, Jan 7, 12, 15, 20). This week's repertory also includes Rusalka, La boheme, Madama Butterfly and Fidelio (362

Harry Kupfer's new production of Die Walküre (200 4762/2035 4494)

State Theater New York City Opera has a four-week run of Balanchine's version of The Nutcracker, starting Wed. Daily except Mon, matinee and evening performances on Sat and Sun. No performances Dec 24 and 25 (870 5570)

Joyce Theater Toronto Dance Theatre is in residence from tomorrow till Sun. Next week: Eiko and Koma. Dec 14-Jan 2: American Inclan Dance Theatre (242 0800)

Avery Fisher Hall Tomorrow: Franz Welser-Möst conducts New York Philharmonic Orchestra in works by Richard Strauss and Franz Schmidt. Thurs, Fri, Sat, next Tues: Kurt Masur conducts Brahms and Mendelssohn. Sun afternoon: Itzhak Periman (875 5030) Carnegie Hall Thurs: Oscar Peterson. Sun afternoon: Kent Nagano conducts American

Composers Orchestra in works by Golljov, Adams and Hindamith (247 Alice Tully Hall Frt: André Watts and friends play chamber music by Grieg, Schumann and Schubert. Sun afternoon: Ursula Oppens and Arditti Ouartet play Gubaidulina, Birtwistle and Ligeti (875 5050)

JAZZ/CABARET Blue Note Kool and the Gang are in residence from Tues to Sat this week and next, music at 9pm and 11.30pm (131 West 3rd St, 475

Village Vanguard Wynton Marsalis Sextet begins a two-week residency tomorrow (178 Seventh St South, 255 4037) Algonquin Hotel Weslia Whitfield, one of the most assured

jazz-cabaret voices to arrive in New York in recent years, is in residence till Jan 1 in the Oak Room. At 9pm daily except Sun and Mon (59 West 44th St, 840 6800) Michael's Pub Eddie Blx and Bing: a musical revue saluting the music

of Eddie Lang, Bix Belderbecke and Bing Crosby, dally from Tues till Sat at 9pm and 11pm. Woody Allen's Dixieland jazz band holds forth most Mondays at 8.45pm (211 East 55th St, 758 2272) Cartyle Hotel Bobby Short is in Cafe Cartyle for the Christmas season. Singer-pianist Barbara Carroll is in Bernelmans Bar (Madison Ave and 76th St, 744

Rainbow Room A Leonard Bernstein revue is playing till Jan 1 (65th floor, GE Building, 30 Rockefeller Plaza, 632 5000)

THEATRE Angels in America: Tony Kushner's epic two-part drama about religion, sex, Aids and corrupt politics - conjures a vision of America at the edge of disaster. Part one, Millenium Approaches, has now been joined by its sequel, Perestroika (Walter Kerr, 219 West 48th St. 239 6200)

 The Kentucky Cycle: Robert Schenkkan'e 1992 Pulitzer Prize-winning drama follows 200 years in the life of a mining family in Appelachia and is performed in two parts (Royale, 242 West 45th St, 239 6200) Cyrano: a musical based on Edmond Rostand's classic love

story. This production, with Dutch

actor Bill van Dijk in the title role, originated in Amsterdam (Neil Simon, 250 West 52nd St, 307 4100) She Loves Me: the 1963 Bock, Hamick and Masteroff musical directed by Scott Ellis - a delicate, unabashedly simple story with all the humanity, integrity and charm that Broadway's glitz-laden meca-musicals lack (Brooks

Atkinson, 256 West 47th St, 307

4100) Any Given Day: a drama by Frank Gilroy about a Bronx family who face turning points in the 1940s (Longacre, 220 West 48th St, 239

How to Write a Play: a loosely

autobiographical farce by Charles

Ludiam, about a man who must either write a play or lose the grant money given to his theatre (Ridiculous Theatrical Company, One Sheridan Square, at West 4th St and Seventh Ave, 691 2271)

Kiss of the Spider Woman: the Kander and Ebb musical, based on the novel by Manuel Puig about two men in a South American prison. Directed by Harold Prince

(Broadhurst, 235 West 44th St, 239

 The Sisters Rosensweig: Wendy Wasserstein'a play, a comedy with serious undertones, about the reunion in London of three American Jewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200)

PARIS

DANCE/OPERA Paleis Garnier Ballet de l'Opéra de Paris has revived its 1992 production of Picasso et la Danse, featuring choreographies by Nijinska, Roland Petit and Massins. Daily

except Monday till December 8
(4742 5371)
Centre Pompidou Bill T. Jones/
Arrile Zane Dance Company is in residence this week, daily except tomorrow (4478 1315) Opéra Bastille Myung-Whun Chung conducts Bob Wilson'a new production of Madama Butterfly

tomorrow, Thurs and Sat, next Mon, Wed and Fri. Diana Soviero and Valentina Sedipova atternate in the title role. Offenbach'a Les brigands opens on Fri for a run of 19 performances till Jan 12 (4473 1300) Théâtre des Champs-Elysées A new production of Lully's Roland (1685), conducted by René Jacobs and staged by Gilbert Deflo, can be seen tomorrow, Thurs, Sat, next Tries and Wed. The title role is sung

by José van Dam (4952 5050)

CONCERTS Théâtre des Champs-Elysées Tonight: Brigitte Engerer piano recital. Wed: Anatol Ugorski piano recital. Fri: Charles Dutoit conducts Orchestre National de France in works by Berlioz and Liszt, with plano soloist Jean-Philippe Collard. Sun morning: Pierre Amoyal and Mikhaii Rudy play violin sonatas. Sun and next Mon: Seiji Ozawa conducts Boston Symphony Orchestra and Choir of French Radio In two Berlioz programmes (4952

Châtelet Tonight: Nikolaus Harnoncourt conducts Chamber Orchestra of Europe in Beethoven's Violin Concerto (Gidon Kremer) and Third Symphony (4028 2840) Salle Pleyel Dec 8, 9: Lutoslawski conducts Lutoslawski, Dec 15, 16, 17: Solti conducts Beethoven (4561

JAZZ/CABARET American blues singer Linda Hopkins is in residence for the next two weeks at Lionel Hampton Jazz Club. Daily except Sun, music from 10.30pm (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cvr. tel 4068 3042)

ARTS GUIDE Monday: Berlin, New York

and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athene, London, Prague. Friday: Exhibitions Guide.

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European Business Today 0730; 2230 Sky News: Financial Times Reports 0530 Saturday Super Channel: Finencial Times Reports

Sky News: West of Moscow 1130; 2230 Sunday Super Channel: West of Moscow 1830 Super Channel: Finencial Times Reports 1900 Sky Newe: West of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030

Samuel Brittan

Misguided UK Anti-Brussels fire



seems Brussels Comno good in Britattacked by British ministers both when it is wrong and

when it is right. The widely reported strictures made by Kenneth Clarke, the British chancellor, on Community documents at a finance ministers' meeting in Brussels a week ago today, is a case in point.

Ministers had in front of them at least two separate economic documents. One was a 'Note on the Economic Elements of the White Paper" that the Community president, Jacques Delors, will be presenting at the forthcoming EC summit. but which will fortunately not be hinding. The second was a draft "framework for the Broad Economic Policy Guidelines" required under the multilateral surveillance clauses of the Maastricht Treaty.

The White Paper draft leserves all the invective of which Mr Clarke is capable. and more. Indeed Jacques Delors himself seemed to a few of those present to be distanc-ing himself from it. Some peohave divined behind the thick fog of its prose a call for compulsory shorter hours. That is the least of its faults. The document has all the hallmarks of the Social Affairs Directorate. Its prose is Eurospeak at its very worst and it is difficult to imagine in what language (if any) it was originally written.

There is no diagnosis of the causes of unemployment and no meaningful policy prescription. An example is paragraph live: "Our intuition, backed by the renewed dynamism shown by the European economies from 1985 to 1990, is that Europeans can conceive a model of development in line with their traditions, preserving their social model while adapting it. fully integrating technological progress and the environment, offering to all the prospect of integration in society through work, social activity, participa-tion as a citizen." That is one

of the clearer sentences.

Indeed the authors throw in every worthy development of which they can think, such as "the accelerating pace of the information-technology industry, the audio-visual sector and biotechnology" - the modern equivalents of the traditional

erhood and apple pie. The subtext is of course clearer. The authors would like to defend all the most unfortunate European institutions (miscalled "social") such as minimum wages, the enforce ment of nationwide collective bargaining agreements, heavy overhead employment expenses and labour market restrictions. But fearing to do so too explicitly, they try to be

American invocation of moth-

all things to all men. By contrast, the Economic Guidelines - obviously drawn up by the DG2 directorate were as different from the White Paper as chalk from

Only in the context of wider interest rate cuts can UK fiscal restraint be offset

cheese. The original draft called for a reduction of two to three percentage points in average Community short-term interest rates, with the lead taken by Germany, This would signal to economic agents that the worst is over, that monetary policy had been loosened as much as it was possible and that nothing would be gained by further postponing any investment decisions which may have been contingent on the availability of the hest financing conditions." I would have preferred some justification for these figures which could easily have been given in the context of an objective for a non-inflationary growth path for nominal GDP. But they are somewhere in the right ball park.

Unfortunately Germany, the Netherlands and the UK managed to get this suggestion removed from the final draft. In doing so the British chancel-

The tanks of shiny new tractors unveiled at the Royal Smithfield agricultural show in London today would cause more than e glint of envy in Mr Peter Swift's eye. Mr Swift, a Lancashire vegetable and cereal farmer, has

watched neighbouring produc-ars on large arable farms enjoying a bonanza year; many of them have seen their incomes rise faster than the everage for all farmers last year. But Mr Swift faced the prospect of losing his 92-acre holding this summer when mounting debts meant he was unable to hire help for tha swede harvest. In the end, two friends helped him at week-

for has scored an own goal. For

it is only in the context of

European or worldwide inter-

est rate reductions that the

restrictive effect of British fis-

cal tightening can be offset without taking the irresponsi-

ble risks with sterling that a

British dash for ultra cheap

On the labour market front, the original guidelines called

for an average increase in real

wages of one percentage point

per annum less than the rise in

productivity. This is as near DG2 could go in embracing the

notion of pricing people into work. An implication of the guideline would be a trend rise

in the share of profits in the

The suggestion was bowever

tco much for the ministers who downgraded the sugges-

tion to the historical statement that such moderation in real

wage gains had occurred in

1982-89. The one area where the

ministers firmed up the guide-lines was the insertion of an

explicit inflation target of two

1996, a magnificent victory in

The headline controversies

were about the Commission's

original target of at least 15m

new jobs, to halve unemploy-

ment by the year 2000. Obvi-ously this is an aspiration: the

red meat is in the policy pro-

posals (and of course in purely

market-generated changes). Still, in the words of the poet

Robert Browning, "a man's

reach should exceed his

grasp," But even the aspiration

was too much for ministers

who watered it down to a

The whole episode raises the wider question of the minimal-

ist British attitude to the Euro-

pean Monetary Institute which

starts work this coming January in Frankfurt. The work of

this Institute offers the best

hope of a concerted European

monetary policy designed to

support non-inflationary growth; and its efforts in the

not-so-distant future could be

far more important for the out-

look for production and jobs

than the parochial detail of the

UK Budget. But has anyone so

Every

week, your

management summary of

the world

numerical illustration .

to three per cent per annum by

money would entail

"I'm not ashamed to say I've been living on charity for six months," he says. Far from investing in new machinery, he does not own a tractor and is rushing to harvest his crops to curb hire costs. He has only stayed in business because of a sympathetic bank manager, he

In contrast, Mr Adrian Peck,

who farms 1,000 acres in Cambridgeshire - the grain belt of Britain where farms are large and the farmers the richest in the UK - has just bought a new tractor. He has been able to take advantage of a boost to his income caused by the 20 per cent devaluation last year of the "green pound" which is used to translate prices set by the European Union into sterling. In total, British farmers are an estimated £135m better off this year thanks to the devaluation. Mr Swift receives little support from Brussels not covered by the European Common Agricultural Policy. He is left victim to the vagaries

of the free market. Such mixed fortunes highlight the shift that is taking place in agriculture in the UK away from traditional, small, family holdings. Competition is intensifying as world prices for many commodities fall - and European Union-supported

prices in particular. But while the larger farmers may be enjoying a breathing space, the pressures on farmers are set to increase. Additional reforms of CAP are likely to cut subsidies even further and a possible new General Agreement on Tariffs and Trade would step up competi-

Together European agriculture ministers have agreed that EU farmers should be exposed increasingly to the free market and the impact of

Furrowed brows look to lean years

Deborah Hargreaves and Alison Maitland on the shift in UK agriculture away from family holdings



Hard times down on the farm: Peter Swift faced the loss of his 92-acre holding this sture

ued impact of sterling's devalu-ation in the first half. But opti-

mism is patchy. Not all sectors

are feeling the effects of deval-

uation. And particularly pessi-

mistic are smaller farmers who have not been protected so

much by the CAP, even though

the scheme was originally sup-

posed to help them.

Mr Swift sees little hope for farmers like him: "There is no future for a family farm like

ours - we're only just surviv-ing. I'm not really making a

living, I'm just paying hills." He, and other small farmers,

are increasingly looking to find

Mr John Earl, a pig farmer

from Kent, says he is selling his animals at 90p a kilo when

it costs him £1 a kilo to rear

them. Pork prices are not sup-

ported under the CAP. "We are

tightening our belts, but we

can't go on in that situation for

part-time employment.

long," he says.

price regime gradually dimin-ished.

So far, however, the effects have been softened in the UK by the devaluation of the green pound, which has increased cereal prices and boosted payments under the controversial set-aside scheme which pays grain farmers to grow less. Mr Peck hopes to receive a cheque soon from the government for close to £13,500 for leaving 150 acres of his land lying fallow this year.

Some of the farmers receiving compensation payment are rich landowners - a fact that particularly galls Mr Swift. Unlike almost any other form of state income support, agricultural aid is not means

UK farmers have been helped further by low interest rates and the 40 per cent tax allowance on farm equipment that the government announced in the March Bud-get and which lasted until the end of last month. Salas of tractors - regarded as an important indicator of farmers fortunes - were up 30 per cent in the 10 months to the end of October after record-low sales last year. But they are still only about half the level of 10

sure or tourist facilities. "It is years ago. The National Farmers' Union part of a general pattern; the expects the continuing impact large farms are getting bigger and the family farms are being squeezed to look for alternative of devaluation will result in growth in everage farm incomes this year exceeding last year's 23.6 per cent income," says Mr David Lloyd-Jones who runs holiday cotincrease, thanks to the contintages on his mixed livestock

farm in Wales. Among the farm industry as whole there is a fear that the larger operators will not long escape such gloom and that the good times currently being enjoyed will soon turn into leam years.

Last year's CAP reforms were designed to be neutral for the European farmer on an average income; compensation payments would be made for three years in counteract the Sean Rickard, the NFU's chief economist, says Britain's arable farms are larger than the European average and tend to grow more grain per acre Compensation payments will not offset the price falls. Separately, in the next few years, once the effects of devaluation have worn off, payments for set aside are likely to fall short

of revenues foregone. Moreover, after the three years covered by the current CAP reforms, many farmers believe support prices will be reduced again. A Gait agree-ment would also have the effect of cutting EU support prices even further, bringing

many close to world levels.

Mr Peck fears that he and his large farmer counterparts will have to reckon with com-petition from big farmers from, for example, Australia and the US. He points to wheat farms in Australia which are on average twice as big as his and more highly mechanised. "how could we in Britain compete with that - we'd have to dig up the countryside," he argues.

r Malcolm McAllister, managing director of Booker A-V A Farming, which farms directly or advises on the management of 45,000 acres in England and Scotland, says a Gatt agreement would squeeze less efficient producers and hasten the concentration of farming.

Farming will move to areas of natural advantage - our best farms in East Anglia are world-competitive cereal producers. But if you're a struggling Cumbrian wheat grower you will give up. That shift is already happening but the CAP reform and a Gatt deal will hasten it," he says.

pressures, many farmers believe that the short-term gains they are enjoying offer a limited chance to pay off some debt and invest in equipment or land. This is an opportunity for farmers to re-group and restructure, making them better able to withstand the effects of the Gatt when it comes," said Mr David Naish,

president of the NFU. There are signs that some producers are already heeding his advice. Farm debt levels in England and Wales peaked at £6.6bm in August 1991 according to the Midland Bank, dropping to £5.8bm by October this year. Yet a survey published today hy Adas, the government's farm advisory service, suggests that investment by farmers, though rising this year, is in long-term decline; sales of farm machinery are 34 per cent lower than in 1988.

Farmers are notorious for not underplaying their misfortunes. But at least for the larger farmers, the bonanza they are currently enjoying means there is little excuse for not taking action to secure their future against the uncertainties of increased competition in years ahead. That, though, will be little consolation for the small players such

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Face up to deficit by borrowing

From M C Kennedy.
Sir, Stephen Bell of Morgan
Grenfell could hardly put the
case better when he writes that
recession leads to a loss of industrial capacity and to more unemployabla labour (Letters, November 25).

Why then does he call for "massive increases in taxation and/or reductions in public expenditure" to close the bud get deficit? He must surely know that such "massive" measures will lead to a correspondingly "massive" worsen-ing of the recession, to more unemployment and to further losses of industrial capacity. Samuel Brittan, in a series of articles, has been correct in repeatedly questioning the seriousness of the budget deficit and in warning against

panic over its size.

The best way of handling the deficit in present conditions is to go on borrowing. Wa have already seen from the experience of this year thet this can be done without tha rise in interest rates (and fall in security prices) which some people in the City are so fear-ful of.

More generally, fiscal action should always be undertaken with a view to its effects on the economy - on inflation, employment and industry. M C Kennedy, Fellow, University of Monchester.

53 Kingston Road, Manchester M20 2SB

Take the trade deal on table

could certainly be bettered.

From Sir Derek Thomas.
Sir. Your leader, "Trade talks" (November 25), rightly underlines the urgency of resolving tha outstanding issues in the Uruguay Round before the December 15 deadline and goes on to deplore the new problems which the US is introducing at this late stage. But, characteristically, you left out one area which is of great importance for the European

Throughout the Round, the UK has pressed for an outcome which would advance the interests of service providers in the UK and the rest of Europe. We would not pretend that this aim has yet been fully mat. The commitments of

But the Uruguay Round is more a staging post than e final destination. A worthwhile initial package of commitments certainly is now within reach and there is a framework of claar, internationallyaccepted rules as a basis for more liberalisation in the future. Some of our partners fail to recognise this, and still seek a perfect outcome in their particular sector, et the risk of losing the benefits of the whole. This is short-sighted

and illusory. Surely the world's economic leaders must now secure the gains already within sight by pushing the Round to a suc-cessful conclusion. What is on many of our trading partners | the table is worth having and

we must not lose it. The alternative is a return to the protectionist tit-for-tat of the 1930s which, evan without the world's present state of instability, would not bear contemplation.

To argue the services case in terms of a glass half full or half empty is to miss the point. The point for services is that for the first time there is now a glass on the table that will hold water for the future. Let's for goodness sake pick it up. Derek Thomas,

liberalisation of trade in services committee of British Windsor House 39 King Street.

Trade and service mark options

From Mr Robert A Hurst. Sir, Although I was pleased to read Robert Rice's report on November 19 ("Registration to be simplified", November 19) to the effect that the long-awaited Trade Marks Bill is to be introduced in the current parlia-mentary session, I should like to draw your attention to two slight errors. First, I am afraid that the

Queen's Speech was too late to influence the choice of location for the European Trade Marks Office, which (if was decided at the EU summit at the end of October) is to be located in Spain. Loudon has accordingly missed the boat.

cation of the Madrid protocol for the registration of interna-

tional trade marks through the medium of the World Intellectual Property Organisation

(WIPO) is independent of the EU Directive of December 1988, which merely instructs member states to harmonise their local trade mark laws. the option of applying for three alternative forms of trade or a in the UK, under the new

Trade Marks Act. b. Internationally, through the medium of WIPO in Geneva. c. In Europe, through the medium of the Community Trade Mark Office in Alicante. Robert A Hurst. 43 Fetter Lane

London ECAA INA

Distinction

From Mr David Bennington. Sir, The price of the FT is worth it for the articles by topher Dunkley, alone. In "Up with sex, down with violence" (November 24), he correctly shows the proper disthiction and encourages those of us who would like to see more freedom of expression on TV for the things we enjoy (like sex) while deploring the depiction of aggressive and violent behaviour.

Those in continental Europe seem to understand the differ-ence - why not we British? David Bennington, 29 Morford Way, Ruisin

Assumptions on benefits of UK forestry privatisation flawed

From Mr John James. Sir, Your article "The Future of the Forests" (November 23) suggests that privatisation of the Forestry Commission has some merit, particularly in addressing the commission's current shortcomings. But It makea two fundamental assumptions which need to be

First, the commission has already made headway on the issues of hidden environmental costs, bureaucracy and unfulfilled recreational potential for which it is criticised. Progress towards quantifying and defining the costs of environmental

now takes a lead in promoting through the new special management grant and the community woodland supplement for tree planting. The reorganisa tion of the commission last year has helped to improve its effectiveness and the fact that the commission's forests receiva 50m visits per year indicates it fulfils its recreational potential very well

Second, and much more importantly, there is an assumption that privatisation could protect non-economic henefits. The role of the commission has changed out of all recognition since the 1970s when timber production at all

multi-purpose forestry - integ-rating access, landscape and wildlife conservation with timber production in its own forests and as a regulatory authority for felling and planting. This change has been hard won and like many other organisations the Woodland Trust wants to see the status quo retained, consolidated and given a chance to work. Private interests have yet to show whole-hearted enthusiasm for guarding access and conservation interests even when incentives are available. -

Wa have major concerns that benefits has been made costs was its watchword. It the eatimated £35m-£40m | Lincolnshire NG31 GLL

annual public subsidy which would be needed for private landowners to maintain the commission's current environmental management standards would not be forthcoming in the current climate on public spending. Voluntary bodies like ourselves would be left with an impossible task in trying to protect woodlands of major environmental signifi-John James. chief executive, The Woodland Trust,

Autumn Park. Dysart Road, Grantham.

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FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Monday November 29 1993

Talking to the IRA

Anyone who seeks peace in Northern Ireland, at an honourable price, should support Mr John Major today. The prime min-ister has been charged with duplicity, on the ground that his government has sanctioned secret contacts with the Irish Republican Army in spite of its frequent pro-testations that it would never negotiate with terrorists.

This is a setback for those who believe that governments must at all times behave like boy scours, but the alternative would have heen worse. Public deal-making with Sinn Fein, the political wing of the IRA, could not be countenanced by a democratically elected British administration unless the bombers of Warrington and the Shankill Road turned convincingly away from violence.

Yet a refusal to keep open unofficial lines of communication would have denied the government the chance to make its own position plain, and to take note of any peace proposals coming from the other side.

The Israelis spent some time in secret conclave with the Palestine Liberation Organisation before emerging in public with their recent deal. Mr Major has not gone nearly as far as thet, nor could he even if he wanted to: unlike Israel, he is not in the business of trading territory for peace.

Constitutional future

British policy is clear. If the IRA lays down its arms, and an unspecified period of "quarantine" has Sinn Fein can join talks about the constitutional future of Northern Ireland. Relations with the republic of Ireland will be discussed with Dublin. Any proposals arising from such talks would have to be endorsed by the voters of Northern Ireland. The unionists would therefore retain their veto on any plan to move towards a united Ireland · a point Mr Major again needs to make plain today. Republicans would have to persuade them to change their minds. The IRA is thus invited to abandon its campaign of violence and to rely on Sinn Fein's reentry to the political process. It can show whether its talk of peace has any substance by picking up that invi-

tation today. Mr Major, who has placed himself at the head of a drive to seek a political settlement of the trou-

bles, has behaved with courage, and a sense of responsibility. Certainly, as an FT report shows today, his peace initiative is in tune with business opinion in Ulster. It also reflects the feelings of most ordinary people. The prime minister aims to take advantage of a tide of popular feeling in favour of peace, while not ahandoning the unionists and their right of veto. He is therefore standing by his Northern Ireland secretary, Sir Patrick Mayhew. who has no reason to resign. The latter has said that the documents relating to back-door communications with the IRA will be published today. It must be presumed these will confirm that tha long-standing and oft-repeated government promise to the Unionists, that the people of Northern Ireland will be able to determine their own future, will be seen to have been respected.

Limit the damage

Northern Ireland being what it

is, this will not satisfy everyone. The cries of "betrayal" from the Reverend Ian Paisley's Democratic Unionists are rontine; the more measured response from Mr Molyneaux's larger unionist party suggests that it may be possible to limit the damage to the prime minister's peace initiative. It is often remarked that the government depends on unionist votes to shore up its uncertain parliamen tary majority, but, against that, the unionists depend on the continuance in office of the Conservatives. To Ulster ears, Lahour sounds pro-republican. A greater danger lies on the right wing of Mr Major's own party, where prounionist speeches have recently been made by Lord Tebbit and the former chancellor, Mr Norman Lamont. Initial reactions to the weekend's news, notably from Mr Lamont, suggest that the damage may be containable.

With luck, and skill in handling the house of commons. Mr Major and Sir Patrick should be able to weather today's political storm. Assuming that they do, there should be no hesitation in press ing on with the peace initiative. The next step for the prime minister will be to confirm the date for his planned summit meeting with Mr Albert Reynolds, the Irish prime minister. Friday would not be too soon.

A mega-bond for London

The rage Londoners feel over the unreliability, inadequacy and squalor of their city's transport system last week reached boiling point. A power black-out trapped tens of thousands of passengers in London Underground's tunnels. Many more were left waiting for buses or delayed in traffic jams. Others stayed at home.

If last week's chaos was a freak event, it could be forgiven. But it is merely the latest in the catalogue of misery that Londoners have to endure almost daily. If they travel underground, they face packed carriages, out-of-order escalators and cancellations. If they travel by road, they are often

delayed in traffic. It is not just passengers who suffer. London's attraction as an international centre of wealth creation is being compromised. Companies lose out directly when employees cannot make it in to work. In the long run, business could migrate to more efficient

Decades of under-investment, poor management and antiquated labour practices are now bearing their bitter fruit. The urgent priority is to find extra resources. London First, the business-led group, thinks £17bn will be needed over 10 years to modernise the under-ground and to finance new pro-

jects such as Crossrail. Where are such vast sums going to come from? On current plans, only half will come from central government. Given the enormous hudget deficit, there is little chance of more cash from that source. In fact, further cuts are possible in this week's budget.

Passengers benefit

Wholesale privatisation is not a realistic prospect eithar. The underground would only become profitable if its network was shrunk and fares increased sharply. Meanwhile, although the group set up this month under Sir Alastair Morton may inject life mto the government's initiative of attracting privata finance for infrastructure projects, even enthusiasts recognise that subsi-dies will be needed before most such schemes can be profitable. But there is no reason why this money must come from central government coffers. In so far as Passengers benefit from better services, it is right that they pay more. But it is right that those who have property in the city and those who travel on its roads

should also pay their share.
What are needed are new mechanisms to raise funds. Why not earmark a portion of the capital's husiness rates and council taxes? After all, better public transport would increase property values. Or why not hypothecate revenue from London's street parking charges? Car-users would benefit from roads not being so crammed.

Revenue streams

Once new fund-raising devices were authorised, there would be no need to wait for the cash to trickle in. It would be possible to issue a multi-billion pound bond, secured by future revenue streams. Funds could speedily be made available to subsidise the underground's modernisation and

new private-sector projects.

How should such an initiative be co-ordinated? While ministers would prefer a quango - if they could be persuaded to look at the idea at all - a democratically accountable body would be better. There should be no taxation with out representation.

But ministers would not have to resurrect the ghost of the Labour-dominated Greater London Council. The new body would focus on transport alone. It would not own the underground and new pro-jects. The relationship could be an arm's length contract, under which the body provided invest-ment funds in return for specified service improvements. With such contracts in place, it might even be possible to privatise the under-ground and start to sort out its enagement and labour problems

Other ways could be found to make the hody appeal more to ministers. For example, it could cover parts of the commuter belt, so ensuring it was not always Labour-run. Its authority could be limited in time, say to a decade. Ministers might even appoint its members but require investment and fund raising plans to be

approved by referendum.

Such an initiative could only be undertaken if ministers were willing to slaughter a herd of sacred cows. But, given that the alterna-tive is continued decay, a radical approach is needed.

ith harely two weeks to go in the Gatt trade negotiations, the momen approaching for France – for its

deeply nervous government, its unequally matched agricultural and industrial lobbies, its key relationship with Germany and its vision of

the European Union as a power in

There are signs of movement in the long logiam over agriculture now that the Clinton administration has lifted its sights from regional to world trade issues. But Prime Min-ister Edouard Balladur is still talking very tough. He is threatening to block a Gatt deal if the US does not produce some speedy con-cessions not only in farm trade, but also on steel, textiles and future world trade rules that would submit Washington to the same disciplines as others. "We have obtained nothing of what we have asked for," he told his backbenchers last week.

On one thing only, the French prime minister has conceded. After months of letting his ministers deride Gatt's December 15 deadline as "an American date", set to suit Congress, he has acknowledged thet, for better or worse, the middle of next month is decision time. Indeed, he has now cleared the decks for little else but Gatt, scheduling a parliamentary debate on Gatt before mid-December and making a trade agreement the focus of hilateral summits with European

By far the most important of these is the Franco-German summit in Bonn tomorrow and Wednesday Leaders of the world's third-largest exporter (Germany) and fourth-largest exporter (France) will not have any precise Gatt text to chew on.

But the task before Ghancellor Kohl, President Mitterrand and Mr Balladur is to recast, on a world level, the historic compromise which their countries made in 1957. This gava French agriculture free run (though on price terms that protected less efficient German farmers) of the Common Market in return for opening that market to German industry.

A generation later, the trade-off is more complex. Germany's interests as an industrial exporter remain constant, while France has become the world's second-largest food exporter, thanks largely to EU subsidies, and a big exporter of manufactures and services to the world. The US and the Cairns group of food exporters are insisting that France commit itself to sacrificing some of its 12.3 per cent share (at 1991 levels) of the world cereals market in return for industrial trade gains that are only potential. Will Chancellor Kohl add his voice to this chorus? President ClinGermany hopes France will yield to gentle persuasion and sign a Gatt deal, write David Buchan and Quentin Peel

The inconvenience of a la carte



ton apparently requested this in a message passed on hy Mr John Major when the UK prime minister was in Bonn last week.

There is superficial logic in Mr Glinton's desire to bring German influence to bear on France. Such is the depth of the Franco-German relationship that Mr Kohl is probably the only person in a position to prevail on Paris. The two countries are each other's higgest trading and industrial partners; inside the EU they have produced a joint plan for their economies to converge; outside the EU each takes few foreign steps without the other, they have merged part of their armies in the Eurocorps: their civil servants and young people infest each other's ministries and universities; and so

The historic rationale of this relationship, admitted by the leaders of both Germany and France, has been to bind the Federal Republic Into western Europe. But on the Gatt, the rationale is reversed - it is for Germany to persuade France not to break ranks with the common commercial policy which is the European Unioo's earliest and most lasting achievement.

In the sborter term, Mr Kohl has a tough election year ahead in 1994. He urgently needs the recovery which German industry is convinced a Gatt agreement could hring. Inside his coalition government, the foreign and economic affairs ministries, which lead for Germany oo the trade issue, are headed by pro-Gatt Free Democrats. But, if one thing is sure, it is that, while Mr Kohi is asking France to recognise its own and Europe's

interest in doing a Gatt deal, he will never insist. To do so might not only endanger the position of Mr Balladur, who might be toppled by his party leader and presidential rival, Mr Jacques Chirac; it would severely strain the overall Franco-German relationship, more important to both countries than any individual policy.

Neither side sees Gatt as a real threat to their relationship. An Elysée official says: "We do not see Gatt as a confrontation with Germany, but rather with the US and it is easler in France to stir up antiAmerican reflexes than anti-Ger-

The same sentiment exists on the Rhine. "It is not a question of pressure by one side on the other. That is a rather Anglo-Saxon formula tion," says Mr Ingo Kolboom of the German Foreign Policy Association in Bonn. "The relationship does not function like that. It is a matter of mutual persuasion... and the French know that they are a modern industrial state."

Assuming such self-knowledge on the part of many French is, however, a hit risky. They regard Gatt as a pistol held to the nation's head and see images of their past collective life passing nostalgically in front of them; Van Gogh's golden wheat fields, which would lie for ever fallow because of the Blair House cuts in subsidised cereal exports; or arty Truffaut films, which would he pushed out of French cinemas by Hollywood blockbusters given even freer rein under Gatt.

France is only now coming to political terms with an industrialisation process far slower than that come from Washington.

of many of its partners. Whereas for instance, the rural population in Britain had shrunk to 42 per cent in 1881, it was only well after the second world war, in 1954, that France's rural community dwindled

Since then, however, the modernisation of agriculture has increased apace. Active farmers now account for 6 per cent of the population. The average size of farms is more than 30 hectares and half are now run as flight from the land has resulted in the paradox that as it has become a world "agri-power", so France has ceased to be a mainly agrarian soci-

ut French farmars retain an outsize political clout, providing the swing vote of more than 10 per cent in a fifth of the National Assembly's 557 seats. No less than a third of the country's 36,000 mayors describe themselves as farmers or retired farmers. And in the Hotel de Ville in Paris sits Mr Chirac who has never forgotten how much he enjoyed himself as agriculture minister in the early

However, there are now faint signs of the emergence of counter vailing pressure to the farm lohhy. The exporters of (unsubsidised) wines and spirits have come out squarely in favour of Gatt. The house magazine of the Institut de l'Entreprise, a select club of France's top captains of industry, recently dared to say what its members have been privately telling Mr Balladur in an article entitled "Let's hope France is hluffing".

It stated: "If France were to carry hlame for the breakdown of a multilateral trade accord wisbed by all its partners, it would very quickly lose all the standing It has acquired with its foreign clients

over decades." This is precisely the message Bonn would like to see spread in France, but dare not to do so overtly itself. "We have been terribly careful not to be seen to dictate or interfere in the French debate. says a senior diplomat in Bonn. "We have simply tried to suggest to some leading people in the French media that there may be another, more positive side to the

Gatt. We have not been very successful. Certainly, the big fear among Gatt's supporters on the both sides of the Rhine is that Mr Balladur has left it too late to start selling a world trade agreement to his conntry. "Something must be found which makes it impossible for the French to say No," says the German diplomat. And in the German view, a large part of the answer must

Yet to win his new democrat spurs

fter the White House victory on the North American Free Trade Agreement many Republicans began to revise their opinion of President Bill Clinton. His advocacy of lower trade barriers with Mexico was so passionate, it seemed churlish to doubt his credentials as a "new democrat" - a man obviously com-

mitted to market forces.

At the Seattle meeting with Asian leaders, Mr Clinton scaled new rhetorical beights. Turning to the far more important battle for global trade liberalisation, he claimed a new Gatt agreement could transform the US economy, eventually creating 1.4m jobs and raising average household incomes by \$1,700. This, my fellow Americans," he said, "is the answer to 20 years of stagnant wages for the hard-working middle class." It could have

been George Bush speaking. Mr Vm Weber, a leading Republican strategist, promptly welcomed Mr Clinton into the conservative fold. He pointed out, correctly, that tariffs and quotas are merely taxes and government regulation hy another name. Mr Clinton could not logically favour free trade without also favouring free enterprise and low taxes domestically. Policies the

president deemed essential abroad could scarcely be harmful at bome. in the forthcoming battles over healthcare reform and other social policles, Mr Clinton should thus not feel dependent on support from unions and other stalwarts of the Democratic left. Provided he stuck to the principles he enunciated so clearly in the Nafta debate, conservatives would flock to the Clinton cause. The impromptu Nafta coali-tion could be converted into a permanent congressional force for mar-

ket-oriented reform. It was an inspired if mischievous, thought, But is Mr Clinton really a new style of Democrat? He only began to fight hard for Nafta once he realised a defeat could undermine his authority in foreign policy and perhaps his standing as president. If you consider his first year as a whole, his record is less impressive, Indeed, only a few months ago, Mr Clinton was looking about as modern as Walter Mondale

Having just forced through a budget that raised the top rate of personal income tax by a third, he did not seem remotely concerned by the adverse impact this domestic tariff might have on incentives for highpaid individuals or the owners of



AMERICA

successful small businesses. The only thing that mattered about the hudget was its "fairness" - the fact that nearly all the new taxes were to be borne by the wealthiest 1-2 per cent of families. But for a Seoate filihuster, Mr

Clinton's budget would have included a wholly unnecessary short-term Keynesian stimulus. In these pre-Nafta days, Mr Clinton's rbetoric on trade was far less enlightened. He tried to inflict a crass form of "managed trade" on Japan, involving quantitative targets for various industrial sectors. In stark contradiction to the rulebased Gatt system which he is now championing, it sought guarantees from Japan that chunks of its

for US and foreign companies. So who is the real Bill Clinton? Is

he the ardent advocate of global free trade, the man who promises to "compete, not retreat." Or is he the old-style Mondale democrat, keen on soaking the rich, revving up the economy and bashing the Japanese? The answer will become apparent only as the coming year's debate on

social policy begins to heat up. A deal with the right is certainly conceivable. Most conservative Democrats and Republicans are doubtful about central elements of the Clinton healtbcare plan, such as the proposed caps on growth of private insurance premiums and the "man-date" requiring all employers to pay 80 per cent of employees' healthcare costs. But many enthuslastically support other elements, such as the attempt to increase cost efficiency hy promoting "managed competition" between private-sector providers of care. If Mr Clinton is willing to negotiate, be might be able to assemble a centrist coalition similar

to that which triumphed on Nafta. Similar considerations apply in welfare reform and job training. Many Republicans were impressed hy Mr Clinton's campaign pledge to introduce a strict two-year limit on

domestic market would be reserved welfare payments, after which most recipients would have to enrol in training schemes or accept jobs. Conservatives recognise the need to upgrade training to give workers displaced by global competition a better chance of acquiring new skills. They would probably support a Clinton job-training initiative. if it incorporated market-oriented mech-

anisms, such as vouchers.

There are good political reasons for Mr Clinton to move to the right on social policy. By firmly occupying the middle ground of US politics, be would reduce his vulnerability to a presidential challenge from a moderate Republican in 1996.

Yet it is far from clear that he will jump this way. Mr Clinton's top social policy advisers, such as his wife Hillary and Mr Robert Reich, the Labour Secretary, seem less market-oriented than the Treasury officials who played a hig role in the trade debate. After Nafta, Mr Clinton is bound to want to restore cordial relations with organised labour. All this may preclude radicalism on healthcare, welfare or joh training. The notion that the Nafta coalition can be transformed into a perma-nent force for radical reform may be too good to be true. Mr Clinton has yet to earn his new democrat spurs.

war; and she is also investigating

the Mitsotakis mystery.

Low interest

Society currently has.

■ Kenneth Clarke, Britain's

deal West Bromwich Building

satellite dish plus a year's free

subscription (worth about £450)

to everyone who takes out one of

its discount mortgages. Glenn Elliot, West Brom's chief

practice to give away things like

Britain" says the man from West

executive, hails from Perth in

Australia. There tt's common

solar panels with mortgages. "But solar panels probably

wouldn't go down too well in

Chancelior, influences interest rates

The West Brom is giving a BSkyB

hut even he can't offer the sort of

OBSERVER

Younger model sought

■ Good to see the Treasury at last employing outside help to assist it decide the fate of its creaking economic model.

Alison Sprague, an economist and computer modelling expert at KPMG Peat Marwick, h her slide ruls over several of the outfits which might have a crack at running the model, should the boffins throw in the towel themselves. Her report is about as closely

guarded a secret as the Budget. Nevertheless, Observer gathers that the general idea is partial privatisation, by way of soliciting advice on updates to the model. A former colleague of one of the Treasury's advisers, Patrick Minford, Sprague has spent several weeks on the telephone to the likes of the London Business School,

and Social Research, and Warwick One notable omission is the Centre for Economics and Business

the National Institute of Economic

Research.
Its boss, Doug McWilliams, recently uncovered an embarrassing flaw in the way the model treats consumer spending. But it looks as if a degree of residual Whitehall amour propre prevents his flair being directly

acknowledged - at least for now.

Tango guru ■ Sir Alan Walters, erstwhile economic guru to Lady Thatcher, recently popped into a Cape Town husiness conference.
Chairing a discussion between South African finance minister Derek Keys and his African

National Congress counterpart, Trevor Manuel, Sir Alan appeared mildly surprised at the lack of flying fur. He shouldn't have been. The two have a public policy tango; Keys espouses the "social objectives" of economic policy and Manuel

speaks of "flying the flag for capitalism". Sir Alan nevertheless demonstrated a sense of humour hy presenting them each with a copy of Lady Thatcher's book The Downing Street Years - itself jam-packed with public tangos which feli apart when the going

Olympian struggles

got tough.

■ The hunt is on for a chief executive of the Sydney Olympic Games organising committee; but Rod McGeoch, a 47-year-old Sydney lawyer, couldn't care less. That's odd, because McGeoch led Sydney's successful September

hid to host the games in the year

McGeoch is cheesed off at lack

worked on the bid: he has walked

There have been other hiccups

too. John Fahey, the New South Wales premier, has incurred some

ire for having snatched responsibility for the games from

Bruce Baird, NSW transport minister. Baird had done most of

Then there are the rumours of a "budget blowout".

eupbemistically disguisting possible

the work in the bid run-up.

of official recognition for those who

(BWZ)

main fundraiser, claims be has been kicked off the organising had remembered to appoint a The first task of the new chief executive will be to engender a

capital expenditure excesses. Finally, John Valder, the bid's

little more jeu d'esprit amongst the organisers.

Grecian earn

■ Beware of gift-bearing-Greeks. particularly politicians, Constantine Mitsotakis, no longer Greece's prime minister hut merely a humble backbencher, is getting a grilling over who or what provided his impressive private collection of antiquities.

While in office his daughter -Dora Bakoyiannis - served as culture minister, fending off archaeologists' allegations that part of her father's collection of Minoan vases and Cretan Jewellery – more than 1,000 items – derived from a looted ancient cemetery.

Mitsotakis probably won't face

formal accusations of antiquity stealing; since 1979 he has had a private collector's licence. But Melina Mercouri - she of the 1980s campaign to get the British Museum to return the Elgin Marbles to Greece – is now the new culture minister.

Mercouri is renewing the Elgin

Room service ■ The Queen's Moat House hotel

in Bournemouth is making an offer which can hardly he refused; spend three days there at the New Year and get three nights for £5 apiece next summer.

Given the hotel chain's pre-tax

£1.04bn loss for its last year of trading and its £1.18bn debt, Bournemouth's seem a generous offer. But watch out for small print; such as 'while stocks last'.

Political heartland turns from both main parties

India's Hindu militants suffer election setback

Hindu militants, who last year unleashed civil unrest and political turmoil in India after storming the Ayodhya mosque, yesterday suffered o serious setback in the most important polls held since the 1991 general election. The Bharatiya Janata Party. the radical Hindn opposition whose supporters destroyed the

osque, saw a marked decline in its popularity in state elections. However, the ruling Congress (I) party failed to capitalise on the fading of the BJP's fortunes. Large numbers of voters in Uttar Pradesh, the heartland of north indian politics and the most important state to go to the polis,

leserted both major parties. Mr P Narasimha Rao, the prime minister, had pledged to put economic reform back at the top of the agenda following the polls. But the mixed results seem unlikely to inspire the govern-ment to tackle controversial sues - such as over-manning in the bureaucracy and state-owned industries. Moreover, the prime

By Jimmy Burns in London

and Tim Coone in Belfast

not be missed.

Leading businessmen in Northern Ireland believe the

province has a unique opportu-

nity for lasting peace that should

They believe Sinn Féin, the political wing of the provisional

Irish Republican Army, will have

to be drawn into talks to make a

political settlement possible once

Interviews over the last week

with executives at the top 50

companies in Northern Ireland

found most most broadly support

London and Dublin's efforts to

They warned that failure

province's leading bust

would risk a renewed upsurge of violence with damaging consequences for the economy. Many

essmen believe that an eventual unification of Ireland could be acceptable as long as there are

economic and business dividends

it has renounced violence.

reach a settlement.

electoral performance in a letter to Mr Narasimha

Rao, Mr P R Kumaramangalam, a junior minister, urged the resignation of party officials responsible for the elections. "The present collective leadership that manages the affairs of the party have failed the party and the people miserably," he wrote. Nearly one third of Indian vot-

ers were given the opportunity to vote in six state elections in northern india. By last night, vote-counting was virtually con plete in four states: Himachal Pradesh; Rajasthan; Uttar Pradesh; and the city of Delhi. Counting is due to start tomorrow in Madhya Pradesh and in the small north eastern state of Mizoram.

Himachal Pradesh, Rajasthan, Uttar Pradesh and Madhya Pradesh were ruled by the BJP until their assemblies were suspended last year for allegedly encouraging the Ayodhya mosque's destruction. Congress has won stronghold, but the BJP seems likely to retain control of Raja-

Business says N Ireland must

Business leaders in Northern

Ireland have traditionally been

reluctant to be drawn into the

political debate for fear of becom-

ing targets of terrorist attacks.

Their decision to hreak their

silence underlines the impor-

tance attached to peace efforts at

a time when businesses are

threatened by terrorism on the

one hand and recession on the

Sir George Quigley, chairman of Ulster Bank said: "The two governments should work closely

together and all concerned grasp

the sense of urgency . . . there is a

need to act now and not just drift

for another 12 months which would lead to a repetition of the

violence of the last 25 years. This

is a turning-point."
Mr Edward Wilson, Ulster Car-

pets' managing director, said

some sort of settlement. I would be quite happy as an industrialist to work in a united Ireland or

within the UK... given the right political institutions and the

grasp opportunity for peace

turned in large numbers from both main parties and voted for the populist Samajawadi Janata Party and its allies, a grouping dominated by lower cast

Last night projections showed the BJP looked likely to win about 170 of the 425 Uttar Pradesh assembly seats, down from 221; the Samajawadi grouping were likely to secure about 180 and head an anti-BJP coalition government in the state. Congress, which once dominated Uttar Pradesh, was predicted to take less than 30 seets

in Delhi, where state elections were being held for the first time after 40 years of central govern-ment rule, the BJP won a clear majority. BJP officials claimed winning Delhi far outweighed losing Himachal Pradesh because of the capital's political importance. Congress officials said anti-BJP forces had gained ground in all the states which had previously experienced BJP ent. Mr R L Bhatla, the deputy foreign minister, said: "We have turned the tide against

right economic support from the

EC there is no reason why

single political and economic entity." Eventually, he added, "bringing Sinn Fein to the negoti-ating table would have to be part

of a necessary process".

Mr Trevor Campbell, menaging director of Moy Park, a leading

food processor, commented: "No

one is in any doubt that a cessa-

tion of violence would help the

economic climate generally. I

don't want a temporary ceasefire

but a permanent one. If the gov-

ernment can get a devolved

administration in Northern Ireland this will help business."

Mr Georges Senninger, manag-

ing director of Montupet, 2

French motor components com-pany based in Belfast, said:

"Every time we try and sell

to sign many deals." Mr Rowland said Libya wanted to take a 25 per cent stake in Lourho's agricultural business and had pressed the company to algo new joint ventures worth around £150m (\$224m) through the Libyan Arab Finance Company (Lafico), the main investment vehicle of Colonel Mnam-mer Gadaffi, the Lihyan leader. But Mr Rowland said: "I have

in the Lockerbie bombing we cannot do any further deals." Mr Rowland rebutted suggestions that his joint chief execu-

sure that they were not involved

make this film," he said. Mr Bock, however, is known to be embarrassed by the film and further co-operation with Libya. The film is being funded by Metropole Hotels which is two-

Mr Rowland said he had been warned by the UK government that screening of the film, due to be in contempt of court. Mr Row-land said he had no intention of showing the film to the public but said a copy would be sent to comes into play. The IRA is part of the landscape here. I don't think it is possible to have a political settlement without

Lockerbie film may pave way for deals with Libya

the UK-based Lonrho. international conglomerate, is ready to complete deals worth hundreds of millions of pounds with Libya if a documentary film shows it to be innocent of the Lockerhie bombing, Mr Tiny Rowland, the joint chief execu-

tive, said yesterday. Mr Rowland said Lourho had set up a Caribbean shell company to finance a film about the bombing to establish whether Libya was involved in the destruction of the Pan Am sirliner over Lockerbie, Scotland, in 1988 with the loss of 270 lives.

"The Libyans want to sign deals with Lourho worth handreds of millions of pounds but I have to be sure we are not involved with partners of mass murder," he said. "If the film proves them to be innocent, there will be enormous potential

told them that until we know for

tive, Mr Dieter Bock, the German financier who owns 18.8 per cent of Lonrho, was not backing the film. "Mr Bock has fully supported the board in deciding to

wants Lourbo to withdraw from thirds owned by Lourho and onethird by Lafico.

THE LEX COLUMN

Saving in safety

The UK chancellor's pledge before the CBI conference to conduct a thorough review of tax on savings might give the pensions industry a stay of execution. The obvious targets for tomor-row's Budget, such as tax-free lump-sums on retirement and higher rate-relief on pension contributions, can bardly be considered in isolation. For example, restricting relief to the best rate of income tax only makes sense if taxation of pensions in payment is: reformed along similar lines.
The drift of policy has been clear since Lord Lawson introduced the cap

on pensions contributions in 1989. With the cap indexed to prices rather than earnings - and now frozen alto-gether - the attraction of pensions visa-vis other forms of savings, such as personal equity plans, will gradually diminish. Mr John Maples, former economic secretary to the Treasury, recently proposed the logical exten-sion: pension contributions should be paid out of taxed income but benefits paid tax free, as under a PEP. While that might initially raise £7hn a year for the exchequer, the chancellor would again be guilty of pre-empting a wider review.

The same could be said of another cut in pension funds' tax credit on dividends. The cut to 20 per cent in March was rationalised as bringing the credit in line with the new lowest rate of income tax. Unless Mr Glarkeintroduces another lower rate, that argument will not wash again. Given the muted response to the last cut, though, the dividend credit may look a soft target. Abolishing it altogether might bring in £2bn, even allowing for tax relief for companies forced to increase their contributions to top up pension funds as a result.

Oucens Moat

An agonising couple of days looms for Queens Most Houses, Today share-holders meet to approve the 1992 accounts. Tomorrow, bond holders make their first response to the breach of covenants on the debentures. The controversy over the group's hotel val-uations will loom large in both discussions. Equity holders are concerned that the latest valuation of only £951m weakens their position vis-a-vis the banks. If it is too low, their interests will be unduly diluted in any eventual debt-equity swap, while the banks will have an increased share in any future appreciation of the assets.

Coincidentally, a low valuation of the properties is in the interest of the

new management, too. The company's recovery will look more impressive if it starts from a low base. But that does not necessarily mean shareholders are being treated unfairly

First, £861m may turn out to be nearer the mark than the £2hn at which the hotels were valued in 1991... The new valuation promised by the company may shed some light, but it is a pity that an embarrassed Royal Institution of Chartered Surveyors has nsed the cover of the government enquiry into other aspects of the case to defer its own adjudication. Second, the real reason for the restructuring is that the company cannot generate enough cash to service its debt. Such a situation invariably puts banks in the

Arguably debenture holders face a different kind of choice. By calling in their security, they might end up with more cash than if they hold on and renegotiate the terms of their bonds as part of the overall refinancing. That, of course, would be one way of testing the £861m valuation. The risk to bond-holders is that hotel sales would then take place at fire-sale prices, which is not what the valuers envisaged.

European chemicals

It will take more than marginal capacity cuts to transform the outlook for Europe's petrochemicals companies. If European producers can agree to close inefficient plant - they appeared close to a deal last week capacity ntilisation and profitability should improve. But with BASE's large Antwerp cracker due to start. production, token closures will not suffice. Besides, the real pain in the current downturn has been caused by weak prices rather than low utilisa-

There seems little hope of a substan tial pricing recovery until capacity elsewhere in the world is brought into line with demand. Higher prices in Europe would suck in imports, nota-bly from the US. Since US companies are generally low-cost producers, the flow of imports would be triggered at prices which would leave most European producers in the red. That cost disadvantage will not be easily solved. Small European plants using expen-sive feedstocks to make plastics in countries with high labour costs face a long uphill struggle.

long upmit strugge.

Even so, firmer plastics prices com-bined with higher utilisation rates would bring mild relief. The worry is that the prospect of subsidies for plant closures is delaying action that would otherwise be taken on economic grounds alone. If the talks are going to fail, it is better that they do so soon.

Food manufacturing

Strange forces are fast reshaping the UK's food industry and the stock market seems confused about what to make of them. For the first time in a long while, it rates food manufacturers' earnings more highly than those produced by food retailers. And while the retailers have underperformed the market by 34 per cent this year, the manufacturers have shown a more modest 11 per cent decline. That would either suggest food retailing stocks have been oversold or that manufacturers have a lot further to fall. The recent warning from Northern Foods has only reinforced the lat-

divergence in relative performance. Retailers were previously rated more highly and have had more room to fall. But food manufacturers may also prove more defensive. The bigger companies, such as Unilever and Cadhury Schweppes, have strongly-growing businesses outside the UK. Moreover, producers have made great efficiency the cosh of the retailers.

Nevertheless, big restructuring charges may emerge as a feature of the manufacturing sector as companies try to drive down costs, US consumer products companies, such as Procter & Gamble and Philip Morris, have perhaps set the trend. It will certainly be a brave investor who ventured back into either food sector at present. Both sectors, though, may find some comfort from dividend yields touching 4 per cent.

Colosio

from a peace settlement.

Continued from Page 1

Sonora. He went to university in the industrial city of Monterrey, and has a graduate degree in urban development from the University of Pennsylvania. He has become one of the president's most loyal aides, and helped to mastermind the PRI's victory in the 1991 legislative elections.

Europe today

will bring milder ocean air that will begin to

lates with gale force southerly winds in coastal

causing widespread snowfall in East Anglia.

tonight. More rain will reach the French and Spanish ceasts during the afternoon. Meanwhile, a high pressure centre over Siberia

will continue to cause wintry conditions in northern and central Europe. Another night with

zone will cause clouds over eastern Germany

and Poland and some snow in the Baltic Sta

severe frost is expected from Scandina

Peace effort hit by dialogue with IRA

life taken and people injured - as

an exchange of policy positions involving senior civil servants. Mr Martin McGuinness, the prominent Sinn Féin leader with whom the messages were exchanged, said contacts were

continuing on a weekly or daily basis with the full knowledge of the prime minister. In an attempt to reassure the

mainstream Ulster unionists Sir Patrick insisted that at no time had the government dropped its condition that there could be no negotiations until the IRA ended

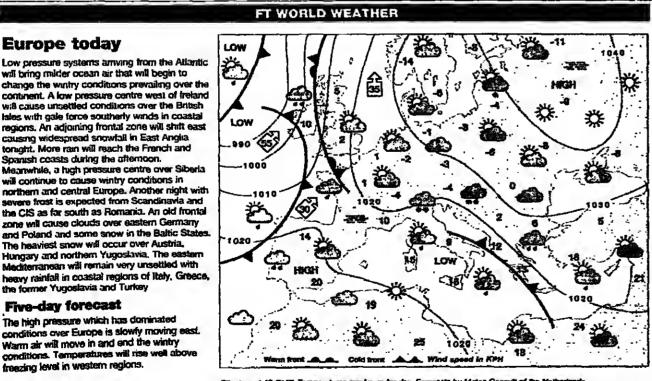
its terrorist campaign.
It is understood, however, that documents include an explicit offer of a place in negoti-ations for Sinu Fein if the IRA ceases its campaign.

Continued from Page 1

indeed was the case - I would

have been readily forgiven by the people of Northern ireland."

That version of events was denied by Mr Gerry Adams, the president of Siun Féin, who accused Sir Patrick of "lying". Mr Adams said there had been a



The heaviest snow will occur over Austria, Hungary and northern Yugoslavia. The east Mediterranean will remain very unsettled with heavy rainfall in coastal regions of Italy, Greece, the former Yugoslavia and Turkey Five-day forecast The high pressure which has dominated conditions over Europe is slowly moving east. Warm air will move in and end the wintry conditions. Temperat freezing level in western regions. Cardiff
Chicago
Cologne
D' Salam
Cakar
Dallas
Dellas
Dublin
Dubrovnili
Edinburgh rain fair cloudy fair fair sun sun stain shower rain Rio Fliyedh Rome S. Fraco Sendon Singapor Stacthol Shasbou Tangke Tal Autr Tokyo Toronto Tunis Vancount Vancoun Manchi Manifa Meloco Merri Milan Monre Mosco Narich Narich Narich Nasseu New Yo Nice Nasseu New Yo Nice Paris Paris Paris Paris Paris cloudy rain cloudy fair fair shower fair sum cloudy rain fair cloudy fair cloudy Lima Liebon London Luckboth Lyon Madeira Madeira Your bonus program. Lufthansa Miles & More. Lufthansa

has acquired

The Time and Security Business

Mercury Communications

£58 million

Kleinwort Benson

Acted as financial advisers to Blick

Arranged and took the leading participation in a £40 million loan and guarantee credit facility

Underwrote a £20 million rights issue

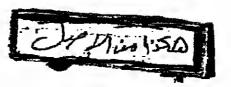
Kleinwort Benson Securities

Acted as stockbrokers to Blick

Arranged the sub-underwriting of the rights issue

Kleinwort Benson

Issued by Kleinwort Benson Limited, a member of SFA and ISMA:



Monday November 29 1993

SCOWIE INTERIOR

Satellite network for VW dealers

By Raymond Snoddy

Scientific-Atlanta, the communications technology group, is to provide a private satellite network for Volkswagen which will eventually link its dealers all over Europe. When it is complete the

VSAT (very small aperture ter-minal) network will be by far the largest in Europe with several thousand terminals.

As many as 300 dealers are to be linked to the network within the next year mainly in the eastern part of Germany where the telecommunications infrastructure is poor. It is believed to be the first

example of a manufacturing company, as opposed to financial services groups, setting up its own VSAT network in The network will handle

everything from data commu-nications and broadcast video for staff training to credit-card verification and the provision of in-store music. After the links are established with VW dealers in eastern Germany the network will be expanded to cover dealers in the rest of Germany and then across

VSAT networks are common in the US and by the end of last year more than 100,000 terminals had been installed worldwide, adding up to a \$350m a year business. They are less common in Europe with an estimated 2,000 terminals in use, mostly in Ger-many. Apart from financial services they are mainly used by governments.

In the Volkswagen deal Scientific-Atlanta will be the equipment provider and V-Crest Systems Europe, a wholly-owned Volkswagen subsidiary will manage the

Scientific-Atlanta claims that VSAT networks can offer 20-30 per cent discounts on traditional land line communimany parts of eastern Ger-many it is impossible to link dealers using a traditional terrestrial network.

The Atlanta-based company decided to enter the European. VSAT market last year mainly because of the European Union's moves towards deregulation of telecommunica-

Bayer starts drive to grow in China

By Tony Walker In Beiling

Bayer, the German chemicals and pharmaceuticals group, is to invest \$200m in six Chinese enterprises as part of a drive to establish a comprehensive presence in China.

An unbrella agreement was signed at the weekend in Bei-jing with the Chinese Ministry of Chemical Industry and subsidiary agreements with prospective partners.
Ventures include plastics

manufacturing, the production of tanning agents and dyes, and the packaging of photographic film.
Mr Dieter Becher, a Bayer

board member responsible for Asia, announced the establish-ment of a holding company in Beijing to oversee Bayer's business in China, one of the first such foreign holding companies on the mainland.

Mr Becher said: "Bringing our best technologies here is the best way a company like. Bayer can contribute to the development of an advanced chemical industry."

Bayer's announcement follows a visit to China earlier

this month by Chancellor Helmut Kohl. Agreements signed during the Kohl visit totalled more than \$2bn and included the sale of six Airbus A340's and the construction of an 18kilometre underground link in

Guangzhon. Bayer's decision to establish presence in China also reflects growing competition among chemicals and pharma-ceutical companies for a share

of a booming market.

Mr Becher said Bayer's exports to China totalled DM520m (\$307m) in 1992, but "it would be difficult to increase this on the basis of imports alone".

Bayer's umbrella agreement with the Chemical Industry Ministry covers co-operation in planning and construction of chemical plant, and in engineering and technology transfer. The German company will also manufacture Baygon, its well-known insecticide, in Guangdong province. Marketing starts next year.

Projects under consideration include production of pharma-centicals, and animal health and crop protection products.

Vosper set for sales



Vosper Thornycroft, the UK manufacturer of warships, is hoping for export success with its new cutter. The 34-metre vessel, designed for HM Customs and Excise, has been built with antismuggling and offshore patrol duties in mind.

Chelsfield comes to market valued at £250m

By Paul Taylor in London

Chelsfield, the UK private property company led by Mr Elliott Bernerd, is coming to market through a placing and intermediaries offer likely to value the group at between £240m (\$357m) and £250m.

On this basis the group. founded by Mr Bernerd with £200,000 of capital in 1986, will rank as the 12th largest quoted British property group.

Chelsfield will raise a total of

£110m in new capital, £50m through the placing and intermediaries offer and £45m from existing shareholders to coincide with the flotation.

At the same time the group, which had fixed assets of £356m at the end of June and bas current net assets of £141m, has agreed to acquire a portfolio of properties from Allied Lyons Pension Fund for £30.6m, of which £15m will be in the form of new shares.

Mr Bernerd, who is expected to retain around a 30 per cent stake in the group after flota-tion, said yesterday that the new money raised "will enable the company to continue to enlarge and develop our UK properties and to take advantage of the opportunities which exist in current market condi-

Cheisfield will come to mar-ket with a portfolio of whollyowned UK properties with a total value of about £250m and annual rental income of about £19m - sufficient to cover existing overbeads, interest costs and forecast dividends.

The group's UK portfolio is notable for the number of income-producing properties, particularly in central London, with refurbishment and devel-

opment potential.
In addition the group holds interests in a business park near Heathrow.

Outside the UK Chelsfield's interests include a 50:50 US joint venture with P&O, Laing Properties which owns 6,700 garden apartments in the south east of the US. Laing itself is expected to be floated as a property investment trust early next year,

The issue is sponsored by Hambros Bank and stockbrokers Zoete & Bevan and the issue price, which will be based on an existing net asset to be announced on December

The Markets

Starting on page 19

Japan's financial will have more

statistics to absorb next the forces driving share

prices down owe as much to psychology and politics as to economic Meanwhile, in Europe, investors' eyes are turning to smaller stocks. Page 19

PETER NORMAN: ECONOMICS NOTEBOOK When



presents his Budget tomorrow, some of his decisions will be

based on doubtful statistics or even flawed. Page 19

Bonds: The floating rate note market, which has enjoyed a spectacular recovery over the last two years, is expected to flourish further

Equities: Much of last week's improvement in London was rooted in a shift from derivatives markets. But will the upturn continue? Page 20

in 1994. Page 22

Emerging markets: Chile is no longer as dynamic as other South American countries, but its market sophistication is unparalleled on the continent. Page 21

Tuesday's surprise half-point cut in UK base rates has seen uncertainty and drama return. Page 29

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Moment of truth looms for Ferruzzi

sive for Italy's Ferruzzi group as bankers and shareholders gather for a string of meetings to

determine its future. The fate of the Ferruzzi Finanziaria (Ferfin) holding company and Mont-edison, its main industrial arm, goes much further than a tussle over debts. Ferfin and its subsidiaries, which include Edison (energy), Calcestruzzi (cement) and Eridania Beghin-Say (sugar), comprise Italy's second-biggest private company, with more than 52,000 employees and sales

of L19,900bn last year. The rescue package prepared by Mediobanca, the Milan merchant bank, and other big domestic credi-tors is easily the biggest restructuring in Italian – and probably European – corporate history. Ferfin's net debt is now running at more than L22,600bn (\$13.58bn), while group losses last year were L1,667bn.

The decisive meeting will come tonight, when the boards of Ferfin and Montedison gather to assess creditor banks' response to the controver-

The next 72 hours could be decision sive for Italy's Ferruzzi group Bankers and shareholders vote on the largest shake-up in Italian corporate history, writes Haig Simonian

The scheme involves interest moratoriums, restructuring of borrowings and the conversion of debt to equity. A few subsidiaries will be sold, others will go into joint ventures in a package designed to lighten Ferlin's interest burden, prune costs and concentrate on cash-generating subsidiaries.

Gaining the banks' approval remains a cliffbanger, however. Although Ferfin's Italian bank creditors backed the plan early on, foreign institutions have been less malleable. The position of foreign banks may appear marginal, as they account for only a fraction of the group's total borrowings. However, they are in a strong position as their lending is concentrated on a handful of subsidiaries, such as Montedison, which has borrowed heavily in the US. Indeed

they could scupper the scheme as

sial rescue plan unveiled by Medio-banca in mid-October. they account for almost all the loans to Montedison's hig US-based Himont polyethylene subsidiary, which they could put in default. Together, the foreign banks, which include Bar-clays, Cittbank, Credit Suisse, Deut-sche Bank and UBS, are owed

> The past week has brought a foreign creditors. An updated plan has removed a number of contentious issues by taking some big US operations, such as Montedison USA and Himont, out of the restructuring. However, observers will only learn tonight whether the changes have proved enough. Foreign bankers have welcomed the changes, but stress that it is impossible to meet the deadline

The stakes are high. Mr Guido Rossi, Ferfin's tough chairman, who

her this year, has threatened to instigate bankruptcy proceedings and even to resign if he does not receive the support of banks representing at least 80 per cent of Ferfin's borrowings. The latest Mediobanca letter

demands 85 per cent acceptance.

Mr Rossi's challenges are taken détente between Mediobanca and the with a pinch of salt by foreign bankers, who see the moves as part of the war of wills in recent weeks. But few right, especially as bankruptcy proceedings in the slow Italian courts could drag on for a decade.

If enough banks agree to the plan, shareholders' meetings will be held tomorrow to approve Ferfin's recapi-talisation and on Wednesday for

For Ferfin, the plan envisages raising L2.932bn via rights issues and was brought in by Italian bank credi- warrants to bny new shares. The

scheme is partly a book-keeping exercise, as creditor banks will largely be swapping debt for equity. Shareholders will also be asked to approve issuing a further L2,000hn in new shares and Leoobn in bonds over the next 18

Similar action is in store for Montedison. The rescue plan contains measures to raise L5,172bn, assuming all warrants are exercised. The board will also seek approval to raise a further L1,000bn in shares and L500bn of bonds over the next 18 months.

Even assuming a last-minute com-promise is reached with the foreign creditors and enough banks accept be clarified.

How Ferfin will pay to maintain a holding in Montedison is one. The Mediobanca plan eovisages Ferfin paying L400hn for new shares. The cash will come from its own recapitalisation, and from a partial sale of its stake in Gemina, a big holding company. According to the plan, Ferfin's stake in Montedison will fall from 49 per cent to 30 per cent.

This week: Company news

Renault marriage proposal moves closer to altar

By Hugh Carnegy in Stockholm

The fate of Volvo's controversial plan. to marry its car and truck operations to Renault, the state-owned French giant, should be decided this week by a handful of Swedish pension funds and insurance companies. Although the special shareholders'

meeting is not until December 7, the outcome should be clear by the end of the week as key institutions make up their minds which way to vote. With 30 per cent of the voting capital already in the bag for Volvo, the odds are now in favour of the merger winning approval.

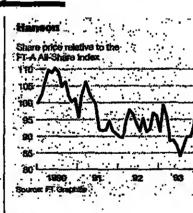
However, a further twist lies in the intention of Aktiespararna, the small shareholders' association, to make a legal challenge on the grounds that the merger requires a change in Volvo's articles of association. Such a change would require a two-thirds majority rather than a simple majority.

Decisions to watch for are from three

insurance companies that earlier expressed opposition because of their scepticism over French promises to privatise Renault and the terms of a subsequent state golden

Trygg-Hansa and SPP, sister insurance companies that hold respectively 1.4 per cent and 4.5 per cent of Volvo's voting capital, are set to announce their verdicts on Thursday

Skandia, with 3.7 per cent, is also likely to decide this week. Its chief executive, Mr Björn Wolrath, originally lambasted the Volvo-Renault deal. but is thought to have been mollified by assurances from the French government. Other key voters are the pension and investment funds of Sweden's two leading banks, Scandinaviska Enskilda Banken and Svenska Handelsbanken, which control 13 per cent of the votes. The power of reason, Page 9



HANSON Coal strike casts shadow on year

With the US coal strike apparently moving towards a settlement, Hanson may have some good news for its shareholders when it reports annual

profits on Thursday.

The strike cost Hanson 229m in the third quarter and could have cost £80m-£80m in the fourth, to the end of September, so the total could be 2100m for the year. Investors are keen to see a settlement, the only question is what concessions the coal producers will have had to give. The market is also hoping for a

dividend increase, although forecasts are for a fall in pre-tax profits from £1.29bm (FRS3 basis) in 1992 to £1.05bn-£1.07bn, and around £50m less excluding disposal profits. Hanson pays its dividends quarterly, and has paid 2.85p for each of the last four payments. Some feel an increase is

due, perhaps to as much as 3p. Another concern is the level of Another concern is the level of gearing following the \$3.2bn (£2.1bn) purchase of Quantum Chemical, which went through on the last day of the financial year. Gearing could top 80 per cent, depending on provisions and asset revaluations. This explains Hanson's disposals drive. After last week's two deals worth £166m, there

may be more news. Investors may also look for hints on management succession following the promotion of Mr Derek Bonham, chief executive, to deputy chairman.

OTHER COMPANIES

Dresdner to keep up banking momentum

If there is one sector which is apparently able to defy the deep German recession, it is banking. This was proved last week when Commerzbank, the smallest of the big three, reported operating profits - after provisions for bad and doubtful debts

- up 52 per cent in the first 10 months. Dresdner Bank, the second biggest, reports its figures on Thursday. Like Commerzbank, it will benefit from buoyant securities markets, but analysts will focus their attention not so much on the absolute level of profits but on provisioning against sharply increased domestic credit risks.

■ Life insurance: Japan's eight leading companies in this sector release their half-year results today. The industry is going through a period of tough trading. Sales of insurance policies and personal pensions slipped last

■ Thyssen: The hig German steel, trading and engineering group announces annual results this week possibly Tuesday – amid rumours that it is about to pass its dividend. Weighed down by weak steel trading, Thyssen made a pre-tax loss of DM515m (\$300m) in the first half.

■ ABSA: South Africa's biggest banking and financial group is expected to show strong first-half growth at the operating level when it reports on Tuesday.

Bass: The UK brewing, hotels and retail group is expected to report on Wednesday a 5 per cent increase in

Share price (DM)

full-year pre-tax profits to about £495m. Brewing profits are likely to be int.

News Corp: Today is the deadline for submissions to the Australian Stock Exchange on Ropert Murdoch's contentious plan to issue shares with "super" voting rights on a pro rata basis to existing shareholders. The ASX would need to change its listing rules to permit the News Corp scheme.

to reveal a brighter picture at the trading level, including the IDV spirits division, Burger King and North American food operations.

■ Potential investors in Credito Italiano, Italy's first big bank

23

Companies in this Issue

Banco San Geminiano Bank Nova Scotia

Cambridge Water

Bayer

Berjaya

Extel Financia Ferruzzi

> 17 Fidelity European 23 Fulcrum Inv Trust 20 Henket Hyundai Motor



■ Grand Metropolitan: A £175m (\$260m) restructuring charge will reduce pre-tax profits for the year from £913m to about £770m. However, Thursday'a announcement is expected

privatisation, will learn on Saturday, the pricing for the deal. Iri, the state holding company, is selling most of its 67 per cent holding of ordinary

Congratulations to



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on their admission to the Official List of the

London Stock Exchange

The management buy-out was structured and led by



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Dutch publisher pulls out of battle for Extel

By Paul Taylor

VNU, the Dutch publishing group, has dropped out of the bid battle to take over Londonbased Extel Financial, the on-line financial information service company put up for sale two months ago by its

owners, United Newspapers. VNU bad submitted an "indicative" bid for Extel last month and was believed to be one of the front-runners. But Mr Joep Brentjens, VNU's chairman, told Amsterdam's Het Financieele Dagblad newspaper that United Newspapers'

asking price was too high.

Mr Brentiens said VNU recently broke off talks with United Newspapers, but be declined to reveal the asking price. Dutch newspapers had

Dart ahead

Dart Group, the aviation services and distribution con-

cern, made progress in the six

months to September 30 with

pre-tax profits up 30 per cent from £965,000 to £1.25m. Turn-

over rose 27 per cent to £27m.

Mr Philip Meeson, chairman

said that although margins remained tight, increasingly

more business was being won throughout the group. This, coupled with continued atten-

tion to costs and overheads,

was enabling a resumption of

Trading in the second half

Earnings per share increased

Mr Grant Westcott has been

appointed finance director with effect from September 22 1993.

Mr Peter Shaw, chairman of

Cambridge Water, said that

water resources, much

depleted in the four year

"drought", had now recovered

The statutory water com-

to near-average levels.

Cambridge Water

from 4.4p to 5.8p, while an unchanged interim dividend of

continued to be satisfactory.

profit growth.

30% in

first half

put VNU's offer at about are thought to have F1 196m (£68.6m).

"We were very interested in a part of Extel, company information, but the other activities were less suitable for VNU," Mr Brentjens was quoted as

VNU is best known as a pubhisher of consumer and professional magazines, but it also owns minority stakes in the Dutch television station RTL4 and operates several on-line financial and professional information services in the US. some of which are similar to the services provided by Extel Financial.

Many of the world's largest information providers have expressed interest in buying the 121-year old organisation and about 40 potential suitors

NEWS DIGEST

pany announced profits ahead

to £1.77m pre-tax for the six

months to September 30,

against £1.69m last time. Turn-

over improved to £7.63m

new connections was slightly higher than in the last two

worked through at 394p (410p); the interim dividend goes up

Scottish Inv Trust

Scottish Investment Trust

lifted its net asset value per share by 29 per cent - from 217.3p to a record 290p - over the 12 months to October 31.

The independently-managed international trust saw net rev-

enue improve by 14 per cent to

£14.1m (£12.4m). After the pref-

erence dividend, earnings per

stock unit emerged at 5.480

The recommended final divi-

dend goes up to 3.2p, bringing

Fulcrum Inv Trust

Net asset value per capital

share of Fulcrum Investment

Trust stood at 63.12p at the

half year ended October 31.

against 48.11p six months ear-

lier and 34.04p for the compara-

However, because of a refi-

the total to 4.9p (4.62p).

Mr Shaw said that the rate of

Earnings per £1 share

approached Veronis Suhler, the US investment bank managing the auction. Other bidders known to have

expressed an interest in the past include FT Profile, the on-line information service owned by the Financial Times, and Standard & Poor's, the international credit rating

However, Reuters, the global information company, ruled itself out as a potential bidder at an early stage. Extel Financial made an esti-

mated profit of about £5m on sales of £33m last year, but soaked up 26m in investment in technology. United Newspapers is expected to use the proceeds from the sale to reduce borrowings.

nancing which was completed at the end of June last year,

and two new loan facilities in

sterling and dollars which were agreed before the period end, last year's figures were not comparable. Net revenue amounted to £497,467 for earnings per income share of 4.43p. A sec-

ond interim dividend of 1.4p makes a total for the year to date of 2.8p.

Fidelity European Fidelity European Values, an to raise £17.6m via a condi-tional placing of new shares

and warrants. Offer units are being placed at 170p each, with existing shareholders baving the right to apply for five offer units for every 24 ordinary shares and/ or warrants they own.

The trust also plans to issue a further £4.4m of index-linked debentures to keep the trust at the 25 per cent gearing level it bad at launch in November

has raised £42m for its second utilities investment trust Applications for income shares have been accepted in full. For the zero dividend preference shares, applications for up to 100,000 shares have been accepted in full; larger applica-tions have been scaled back.

Administrators draft a concluding chapter

here may be a long epi-logue to come, but the administrators to Maxwell Communication Corporation are drafting a concluding chapter to their magnum opus following the sale of most of the businesses in the public empire of the late Mr Robert Maxwell.

Creditors to MCC may be able to receive much of the benefit through a dividend early in the new year, as the proceeds of the sale of the group's principal businesses in he US trickle through.

Accountants at Price Waterhouse and their advisers will still need perhaps as long as a decade to finish tracing assets, pursue litigation and unravel n the most efficient manner a network of 400 MCC compa-

But substantial realisations to creditors will come shortly from the sales of Official Airline Guide (OAG) to Reed Elsevier in September for £417m, and of Macmillan to Paramount Communications earlier this month for \$552.75m.(£371m).

Still outstanding in both cases is the "pre-packaged" Chapter 11 exit under US insolvency law which will permit completion of the sale of the companies. That requires expiry of the "bar date" on new claims against the Maxwell businesses from creditors who are not yet identified. For both OAG and Macmillan, these will have expired in the

Mr Mark Homan, one of the

out sale of most of the Maxwell businesses

ioint administrators and head of insolvency at Price Water-house in London, is confident that his team has done all it can to find any outstanding liabilities. "We have identified what the books reveal; heaven knows what they don't show,"

The presence of a "bar date" beyond which no new claims will be admitted is one of the advantages Mr Homan will concede of US over English insolvency law - where the position is more ambiguous. Another is the presence of a specialist US bankruptcy court, which he says has helped the speed of the process.

Against that, the administra-

tors have been forced into a very delicate and unpreceted process of negotiating a contradictory procedures of the two jurisdictions - the result of MCC's directors filing for protection in New York at the same time as the group entered If there are no new claims before the bar dates, Mr Homan says: "That will leave

The proceeds will then pass through two intermediate holding companies before being repairiated to the MCC parent for a distribution.

us free to upstream the

There are still issues to be finalised over the tax bills on

the sales. The administrators sing and future costs. That has need to take the to ensure succeed about £100m from they do not figureate any companies in the MCC network properties, leaving just a hand-before taking fell advantage of fall of assets left to sell. offsetting any proceeds against.

Mr Homan says he was happy with the way in which OAG and Macmillan were sold: the former by negotiated settlement as a result of some of the technical and regulatory difficulties involved; the latter by sealed bids, which he believes to be highly unusual in a US insolvency. He says Para-mount's offer was significantly above the next highest price to make us feel the process was justified" despite some ten-Black Book sions at the time.

ot all money will go to the unsecured credi-tors in the group: there are preferential stock-holders in OAG to be paid first, for instance, as well as mortgage payments to deal with.

There are also professional fees, which ha estimates will finally total 3 per cent of realisations. Including lawyers and bankers, the total will run to £50m or more. "I've had incredible value," he says. "It's

unfair to criticise such dedicated professionals." Some money from sales of has been retained to fund existtha non-US MCC business

in the US, the only signifitax losses elsewhere in the cast remaining asset is Stan-group. dard Rate & Data, the advertising industry information service. It remains because it might have been sold with OAG, since they share a common computer system. In the event, Reed did not want to buy the company, so it is being marketed separately. It is likely to raise somewhere in the \$80m-\$100m range. A few more millions will come from some companies which could have been sold with Macmillan, such as the Advertising

> Any remaining proceeds for creditors will come from claims against third parties. Mr Homan is reluctant to be drawn on the subject, but says:
> "We are considering a claim
> against the auditors" - Coopers & Lybrand. There may also be legal action against other professional advisers, and insurance companies

> reluctant to pay up.
> In addition, Mr Homan says cryptically that he is considering actions to recover not trivial sums" from creditors who may have gained an unfair advantage above others by transfer-ring assets at undervalue or

Andrew Jack on the final stages of the long drawn obtaining undue preferences.

He says that there may be recoveries in the "high tens of millions" as a result of investigations work into tracing money illegally removed from

the group.

The administrators are still running a 1,000-line computer programme to help determine the value and timing of dividend payments. There may be an intermediate one in January, or a single larger sum in

March once the US bankruptcy proceedings are complete. On current estimates of realisations, it is believed that the total is likely to be around 40p in the pound, towards the upper end of the 22p-43p range quoted earlier this year before an additional 9p from the proceeds of any successful litiga-

eanwhile, Mr Homan ia beginning to reflect on the wider lessons to be learnt from the administration, not least of which is his concern at arbitrageurs who have traded about half of MCC's debt since its

He says they often pester his staff in a hungry search for information which it may not be in the best interests of creditors to reveal.

Since they keep changing, it informed. He also argues that their interests are fundamentally divergent from other creditors - often favouring break-up to reconstruction of a

Stagecoach pays £9m for Western Travel

By Charles Batchelor, Transport Correspondent

Stagecoach, the operator of regional bus services, is to buy Western Travel, another bus company, for £9.25m, in a deal which brings to three the number of acquisitions since Stagecoach was floated in April.

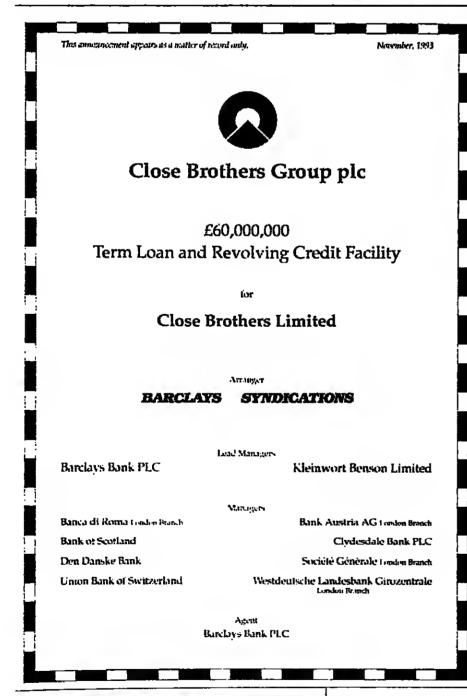
To finance the purchase, Stagecoach will issue 3m new shares valued at £4.75m, £4m worth of loan notes and pay 2500,000 in cash, in addition it will lend Western Travel £2.1m to part-finance the payment of a special dividend of £4.5m to

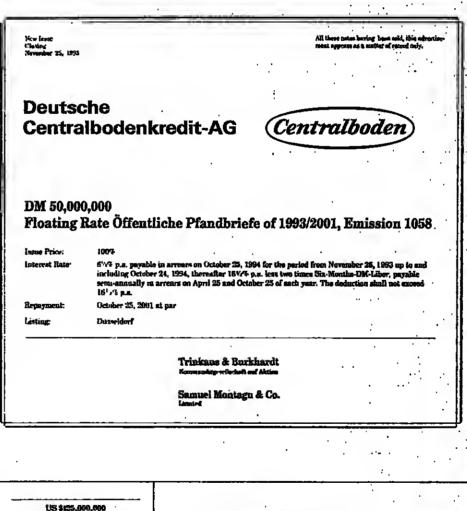
Western Travel made a preover of £33.9m in 1992. It had net assets of £6.5m at that date. The company operates 650

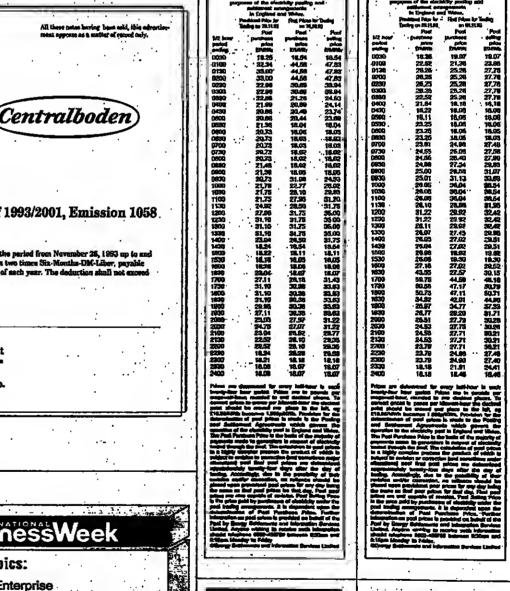
Western Travel takes Stagecoach, which is based in Perth. into three new geographical

Its C&G subsidiary operates in Cheltenham, Gloucester, Swindon and Stroud; Midland Red (South) is in Warwickshire and north Oxfordshire. while Red and White Services operates in rural South

	CROSS BORDET	MAA DEALS		10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Deutsche Bank (Germany)	Banca: Populare di Lecco (fiziy)	Banking.	2186m	Buying controlling stake
Grupo Synlaro (Mexico)	Kayser-Roth (US)	Hosiery	£156.4m	· Continues Mexican · buying abroad
Wilcox & Gibbs (US)	Unit of BTR (UK)	Wholestie distribution	280.5m	BTR concentrat- ing resources
Wheatley TXT (US)	Unit of Hanson (UK/US)	Oil equipment	£56m	Begins peripheral disposals
Corporate Express (US)	Unit of Hanson (UK/US)	Stationery	£110m	"in debt cutting drive
P&O (UK)/Swire Pacific (Hong Kong)	Shekou Container Port (China)	Materials handling	£54m	Each to take 25%
Gaz de France (France)	Noverco (Canada)	Gas. distribution	. 250.5m	Taking 24% stake
Pepeico (US)	Kentucky Fried Chicken (UK)	Catering	est £40m	Buying out Forte
Citic Pacific (China)	Swire Aviation (HIQ	Air cargo	£10.1m	China's HK expansion continues
Siemena (Germany)	Interactionatika	Engineering	пи	Taking 31% stake







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Bankers Trust Company, London

Agent Ban

LEGAL NOTICES

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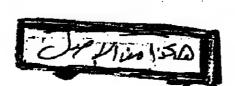
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The Markets

THIS WEEK

Global Investor / Peter Martin

Why Japan isn't a bargain - yet



outlook for Japan have to get before the pessimism is overdone and the country starts to look

The economic statistics due out this week - unemploy-ment, car registrations, maybe third-quarter GDP - will provide one answer. But there is also a simpler, more cynical answer: it depends on when the government starts buying. The feroclous bear squeeze of summer 1992, instigated to prop up the banking system and burn the fingers of westerners who believed the market had further to fall, shows just how rapidly the stock market can move when the government is determined to push it upwards. Then, the Nikkei index went from about 14,900 to nearly 19,000 in a matter of

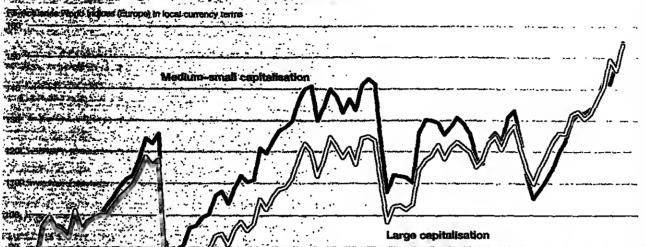
In the past month, the Nikkei has fallen almost as fast as it rose then. It closed on Friday at 16,726.4, only 17 per cent higher than its low point of August 1992.

The speed of the decline owes something to the decision. to replace the 225-share index with a more modern Nikkei 300, a move intended to make it barder to manipulata tha index by dealing in the illiquid stocks that formed a high proportion of its contents. With no reason to hold these stocks, their price has plunged, driving the index down faster.

Still, that is only part of the story. The broader Topix index has also fallen - down 15 per cent in the past month - a reflection of the crisis of confidence that has engulfed the Japanese markets as it has become clear that the economy has taken a further downward

The underlying economy is certainly suffering: JP Morgan

Large vs not so large in Europe's stock markets



traction in the Japanese economy until midway through next year and no better than singgish growth until at least the end of 1995. Corporate prof-its continue to slida. Falling share prices should make companies look cheap, but the drop in profits keeps price/earnings ratios at levels well above those in other developed comtries. Though companies contime to stress the need for cost cuts, they have not yet ambarked on wholesale restructuring.
From that point of view.

Japan does not yet look like a bargain. Still, perceptions could change rapidly if the market started to move decisively upwards, under the stimulus of sustained government-led buying. So when will the government intervane? And will it work as well this time as it did in 1992? There are two possible rea-

sons why the government has the market. One is that it sees

no need to as yet: though the Nikkei is within striking distance of its 1992 lows, the Topix index is still comfortably above them; it would need to fall another 22 per cent before it entered last year's danger

zone. And last year's intervention had a specific purpose: to prop up the banks by preserving the value of their big holdings of securities. For most of this year, with their Basle capltal-adequacy ratios safely met, fear about the banks has lessened. Perhaps a resurgence of concern about the banks, intensified by last week's poor results, will again produce a desire to prop them up. The second possible reason for the government's failure to

encourage stock market snpport may well be more significant: political paralysis. The new coalition government may not share the belief of its predecessors in intervention to prop up financial markets; or tensions between the bureaucrats and their new political masters may be preventing around December 10,

decisive action. If the policy log-jam breaks government-inspired huying will probably be able to generate a new rally. As last year, this could be very substantial, especially if it coincides with further easing of monetary pol-icy and a fresh commitment to stimulatory fiscal policy in

It will prove no more sustainable than last year's stock market recovery, however, until there are clear signs of a double Japanese restructuring: a shift of the economy towards deregulation and domestic consumption; and a shift on the part of companies towards profits rather than revenue growth.

One important imminent test of the first of those restructurings will be public reaction to the secret deal to open part of the rice market to imports, to be announced saying over the weekend -

Two indicators that financial markets are starting to get above themselves: a brand-new Ferrari being delivered to an address in the City of London earlier this month; and the comment of a Swiss banker last week. "People are getting greedy," he said. The investment managers who work for him "think they are heroes, when all they are doing is following a trend."

Indicators

The Bundesbank meets on Thursday, accompanied by a clutch of economic indicators German unemployment figures, manufacturing output, and new orders. The year ahead is stuffed with German elections: including local, regional, European parliament, presidential and federal parliament elections, there are 20 growing belief that 1994 could be a year of further economic contraction, and further cuts in German interest rates seem inevitable.

Traditionally, Germany only starts to emerge from recession when the yield curve is positively sloped - that is, when short-term interest rates are lower than long-term ones. at 6% per cent, and long-term rates are nearly balf a point lower. So, no recovery in sight yet. Will it take a recovery in the

German economy to push smaller European stocks ahead of their larger counterparts? As the chart shows, the relative outperformance of smaller and medium-sized European shares ended at the beginning of 1992 and has yet to reappear The chart is slightly misleading, however: second-tier Brit-ish stocks have outperformed their blue-chip rivals, an effect masked by the relative underperformance of smaller compa nies on the continent. The German industrial production and manufacturing output numbers, due out towards the end of the week, will give an indication of bow Germany's export-oriented manufacturing heartland is doing. Though the higgest German companies are making heavy weather of their restructuring, their smaller compatriots do not face the same political scrutiny and have far less opportunity to delay the moment of decision. If second-tier German businesses are indeed responding urgently to the economic pressures they face, their share prices will in time start to

Evidence From an international investor's viewpoint, the contents of Kenneth Clarke's UK Budget this week are probably of less importance than the growing evidence that the Bank of Total return in local currency to 25/11/93

US	Japan	Germany	France	italy	UK
0.06	0.05	0.12	0.13	0.17	0.11
0.27	0.21	0.55	0.57	0.73	0.49
4.00	3.59	7.69	8.94	13,44	6.69
/ear					
-0.18	0.87	0.08	-0.20	-1.10	-0.10
-0.69	1.45	1.01	0.32	-1.62	0.73
9.75	10.82	12.94	16.73	24.74	11.89
year					
-0.98	0.42	-0.27	-0.29	-2.30	0.59
-1.93	1.57	0.43	-0.37	-3.06	0.76
13.76	13.02	16,51	22.23	32.38	17,41
-0.3	-5.1	-1.8	-1.2	-2.0	-0.8
-0.3	-11.1	-1.1	-3.6	-10.3	-2.5
10.2	15.5	37.1	30.6	32.5	21.3
	0.06 0.27 4.00 /ear -0.18 -0.69 9.75 year -0.98 -1.93 13.76	0.06 0.05 0.27 0.21 4.00 3.59 /ear -0.18 0.87 -0.69 1.45 9.75 10.82 /ear -0.98 0.42 -1.93 1.57 13.78 13.02 -0.3 -5.1 -0.3 -11.1	US Japen Germany 0.06 0.05 0.12 0.27 0.21 0.55 4.00 3.59 7.69 /ear -0.18 0.87 0.08 -0.69 1.45 1.01 9.75 10.82 12.94 year -0.98 0.42 -0.27 -1.93 1.57 0.43 13.76 13.02 16.51 -0.3 -5.1 -1.8 -0.3 -11.1 -1.1	0.06 0.05 0.12 0.13 0.27 0.21 0.55 0.57 4.00 3.59 7.69 8.94 1.45 1.01 0.32 9.75 10.82 12.94 16.73 13.76 13.02 16.51 22.23 13.76 13.02 16.51 22.23 13.76 13.02 16.51 22.23	0.06 0.05 0.12 0.13 0.17 0.27 0.21 0.55 0.57 0.73 4.00 3.59 7.69 8.94 13.44 (ear -0.18 0.87 0.08 -0.20 -1.10 0.69 1.45 1.01 0.32 -1.62 9.75 10.82 12.94 16.73 24.74 (ear -0.98 0.42 -0.27 -0.29 -2.30 -1.93 1.57 0.43 -0.37 -3.06 13.76 13.02 16.51 22.23 32.38 -0.3 -5.1 -1.8 -1.2 -2.0 -0.3 -11.1 -1.1 -3.6 -10.3

Best performing stocks from FT-A World Indices in local currency to 25/11/93

			% change	
	Close	Week	Month	Year
Bandar Raya Dev. (Mai)	3.64	40.0	68.5	154.5
Moderna 'A' (Mex)	18.10	25.6	27.2	n.a.
Multi-Purpose Hids (Mal)	6.35	21.0	15.5	137.6
Kelenamas Ind (Mal)	10.40	20.9	39.8	136.4
Chinese Estates (HK)	6.40	19.4	20.6	132.4
US Shoes (USA)	14.88	19.2	34.1	15.7
Daishowa Paper (Jap)	1170.00	17.0	-33.1	-31.6
Far East Levingstone (Sin)	7.20	14.3	4.3	159.0
Tasman Properties (NZ)	0.08	12.5	12.5	-10.0
Coca-Cota Bev. (Can)	5.75	12.2	30.7	71.6
Source: Costs & Bonds - Lehman F	imiters.	Courtles .	O NatWast	Securities.

The FT-Actuaries World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co., and NatWest Securities Limited.

England is acquiring a flavour of autonomy. A truly independent central bank becomes so because of the attitudes and expectations of its leaders, the political classes and the electorate, not because of the nominal powers entrusted to lt by law. It is not clear what the electorate thinks, but the new team at the Bank obviously believes independence is a state of mind - and the politicians are willing to give them some room to exercise it.

Deficit

A country with a truly inde-pendent central bank - Switzerland - is at last about to see a return to its traditional low inflation, Though Swiss inflation was still around 31/2 per cent in October, the November

figure should drop to around 21/2 per cent aud, says Hans Kaufman of Bank Julius Bär in Zurich, it will drop below 11/2 per cent next year.

The growing government deficit has created a peculiar situation; the government bond issue is yielding 4.14 per cent, while the average yield on Issues from private-sector Swiss corporations is only 4.12 per cent.

That unfavourable spread beips explain the need for Switzerland's new VAT. approved by the voters yesterday. The shift from a sales tax will help exporters, such as the pharmaceuticals and engineering companies, and burt service husinesses, including the banks, which will now have to charge VAT on their portfolio management services.

Economics Notebook / Peter Norman

Clarke's first Budget looms out of statistical fog



The one near certainty about tomorrow's Budget is that Kenneth Clarke will put on a confident performance. The chancellor is an effective parliamentarian

who relishes his appearances at the despatch box. It is equally certain that his confidence will be based on

statistics which in some cases are of doubtful reliability and in others are simply unsound. Official figures suggest that Britain is experiencing an unusually steady if unspecta-cular recovery. But key numbers on trade, industrial production and national output could be concealing a different

piczure. This year has been especially difficult because the introduc-tion of the European single market has turned the figures on visible trade from one of the most to the about least reliable

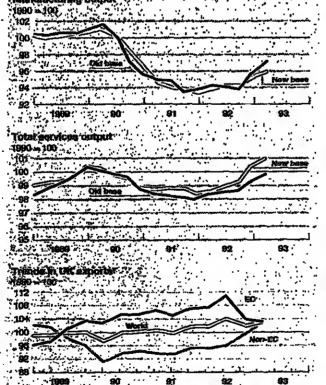
In October, for example, the Central Statistical Office judged that Britain's visible trade deficit had been widening for some time. A month later, its view was that the trend had been narrowing However, the chancellor also

has problems knowing what is happening at home. The accompanying graphs from this month's Bank of England bulletin show that the official perception of the shape of Britain's recovery has changed substantially since Mr Clarke began Budget preparations. Britain appeared in the sum-

mer to be having an ideal recovery, led by strong growth manufacturing output that held out hopes of a greater sbare of national production going into exports and investment. The recovery now se more akin to previous British upturns based on consumer demand and growth in ser-

According to the Bank, manufacturing output grew in real terms by about 1.5 per cent in tha first half of this year com-pared with an earlier estimate of 2.7 per cent. Meanwhile service sector output, which accounts for 63 per cent of gross domestic product, is back above its recent peak of early 1990. Earlier statistics about half the extent of the

Britain's recovery changes shape Markefacturing output



suggested it was half a per cent

below.

The changing shape of the recovary partly reflects changes in the price deflators used to calculate the volume growth of exports and output.

Statisticians, when they cal-culate the important volume indices that guide our understanding of the way an economy is developing, do not count every unit of output. Instead they take figures for the value of industrial production. tion, retail sales and gross domestic product and deflate them by what they believe to be the right prices.

The Bank believes the export

price figures may have been overestimated. The latest figures, showing an average 10 per cent year-on-year jump in export prices to world markets and a 12 per cent rise to non-EC countries, are high in the light of past experience of

pound's depreciation.

If the Bank is right, the bottom graph becomes less puzzling. It shows that Britain's exports as a share of domestic demand in the European Union

have fallen sharply since the beginning of this year. This is difficult to explain, as exporters seem to be building np market share outside the EU and etill enjoy some improvement in price competitiveness following sterling's exit from the European exchange rate mechanism in

If export prices have risen less than the CSO figures suggest, manufacturing output and gross domestic product will have been higher than officially recorded.

There are also some doubts about domestic prices of mann-factured goods. The Confederation of British Industry says official figures exaggerate the rise in manufactured goods prices for the home market because they fail to reflect dis-

counting by factories.

Recent UK third quarter figures, showing falling unemployment, rising productivity and stagnant manufacturing output, are difficult to recon-cile and could lend support to the idea that output is being under-recorded.

One explanation of the relatively feeble growth of UK manufacturing output in recent years may be sub-contracting by companies of activitles that are not central to their main line of business. The provision of a factory's

meals by outside caterers rather than workshop canteens would, for example, lead to a fall in recorded industrial production and an increase in UK service sector output.

Such a trend may be part of a bigger problem of official statistics failing to reflect the growth and complexity of the service sector that is affecting the industrialised economies in general. It has been highlighted in a new book, "Statistics for the 21st Century", coauthored by Mr Joseph Dun-can, the chief economist and statistician of Dun & Brad-street, the US business information group.

Mr Duncan points out that the basic data collected to measure economic and social progress have remained essentially unchanged in spite of dramatic changes in business practices and the international economy

in recent years. Nobody would try to launch today's space shuttle using a set of instruments developed for the old DC-3 aircraft", he says. Yet he contends thet governments, businesses and individuals are measuring and managing the economy in this

way.
The doubts surrounding UK statistics this year may have a silvar lining for Mr Clarka: there is a possibility that Britain has been growing at a faster rate than official indicators suggest.
But no-one can be content if

Britain and other industrial counties are basing economic decisions of importance for the next century on statistical methods developed at the time of the DC-3. *From Dun & Bradstreel,

Economic Analysis Dept. PO

Box 3938, New York, NY 10163-3938, \$14.95.

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NEW YORK

EQUITY MARKETS: This Week

Unanswered questions in energy sector

The share prices of the big energy companies could defy a falling oil price for only so long.

However, Friday's knee-jerk stock market reaction to last week's Opec meeting, which saw all the big US oil groups marked down, left two questions unanswered: which companies will come through the downturn the strongest, and has the stock market now factored in a sustained slump in the price of

The companies likely to do best are those that are least exposed to the US. and those which have the higgest downstream (refining and marketing) operations, says Mr Constantine Fliakos, an analyst at Merrill

Profits from non-US operations tend to hold up better because in some countries (such as Nigeria) oil companies trade on fixed margins whatever the price. Also, higher production taxes outside the US leave foreign taxpayers picking up a higher proportion of any oil price

Integrated oil companies. meanwhile, can recover in higher downstream margins some of what they lose in lower upstream profits. It is difficult to predict how much downstream operations will benefit

from lower prices. If the oil companies were unable to recover any of the oil price fall through higher downstream margins, a \$1 drop in the price of a barrel of oil would take between 6 per cent and 7 per cent off the net income of Exxon or Royal Dutch/Shell, compared with a 14-15 per cent hit to British Petroleum or Texaco, estimates Mr

RIDICES AT A GLANCE

FT-SE 100

Nikkei

CAC 40

Dax

Dow Jones Ind.

Banca Com. Ital.

LONDON

Richard Waters

Nov 1993

Last week's share price movements seem to reflect a belief that the oil

"If you thought this price was going

to hold for the long term, you would mark the sector down a lot more,"

savs Barclays de Zoete Wedd in

Mr Fliakos at Merrill, meanwhile,

"I would like to see some more

damage done before I upgrade them

again." Another 10 per cent off share

prices would do, he says.

The US Christmas shopping season

got off to its official start last Friday

- the day after Thanksgiving - with market expectations high for a solid,

if not a bumper, year for most retailers. The retail stocks have

already benefited from signs of stronger consumer demand during

Also, analysts do not want to repeat

their mistakes of last year, when most were unprepared for the sharp

post-election rise in spending at

Mr Ed Johnson, at brokers Lynch

Jones & Ryan, says he is conservative

in predicting a rise in sales of

between 9 per cent and 10 per cent

The market will be watching the

Since

Jen 1

+9.3

+21.3

-1.2 21.148.11

+32.5 2,095.58

+14.1 2,231,88

632,86

behaviour of shoppers carefully to see if expectations such as these are

does not believe oil stocks have hit

price will rebound again.

bottom yet.

the third quarter.

over last year.

Over .

+0.1

-0.3

-6.8

-14

-1.1

-0.5

Percentage Change

Over 12

months

+13.5

+12.8

+34.4

+21.9

+22.3

-4.3 .

3,690

A modest shift from caution to confidence

The London stock market is moving into its first autumn Budget week in a mood which turned confident last week, on the surface at least. The FT-SE 100 Share Index regained the 3,100 mark as the market made a belated response to the unexpected cut in UK base rates, and to the better news on the domestic economy and inflation trends.

Much of the Improvement was rooted in the derivatives markets, where a very modest shift from cantion to confidence was enough to propel the December contract sharply

Traders believe the new money was coming mainly from overseas funds. for which the Footsie future is but one of a range of global investment opportunities. There may have been some contribution from the newly-established Lloyds investment funds. Traders believe that one overseas

fund was putting about £250m into UK equities via derivatives last week. If the new Lloyds funds are indeed active in UK equities, then a further £800m or so could be in the offing. The question this morning will be whether the upturn in the futures

established itself as a highly liquid and tradeable instrument for investors in a hurry, but this has a downside potential: money in can become money out very quickly.

Technical pressures played a part in

futures at the end of last week. UK funds, and marketmaking firms, had been inclined to take defensive stances ahead of the Budget. The appearance of huyers for the futures caught the locals, or independent traders, on the wrong foot, and their efforts to buy ahead of the trend

3,198.0 22/10/93 2,716.20 11/12/92 3,198.0 22/10/93 2,737.8 18/1/93

29/1/93 2,231.86

1,469.75 14/12/92 - 2,095.58

404.25: 15/12/92 . 632.86

13/9/93 16,287.45 25/1/98 21,148.11 ... 13/9/93 16,287.45 ... 25/1/93



Terry Byland

merely drove prices yet higher.
All hinges on whether the optimists continue to direct the equity market. With the Budget rate cut now pre-empted, the UK fund managers have braced themselves for an uncomfort-

23bn in tax rises. These domestic institutions did not show much sign of changing their minds last week. Now that there are fears that the Budget may bear down on consumers, fund managers were beginning to focus on protecting the paper profits achieved earlier in the

able Budget, incorporating perhaps

year in these sectors. The run-up to the first of the unified Budget speeches has been characterised by an unwillingness by inves-tors to take up speculative positions. The Budget could affect a wide range of investment possibilities for inves tors' liking advance corporation tax. VAT, excise duties, mira, personal ion schemes

It's better to lie low, think the managers, and wait for base rates to be cut again after Mr Kenneth Clarke has returned to his lair.

None of this has discouraged UK equity strategists from their relatively favourable year-end predictions on the market.

This week could be make or break time for forecasts that the Footsie will close around 3,200 this year, let alone for those still adding 300 points on to

2/11/93 1,516.50 13/1/93

446:33

Such 1966 199-95
| 10 June 1965
| 10 June 1965
| 10 June 1965
| 10 June 1965
| 1 Such 1968
| 1 Such

UK GILTS PRICES

29/1/93

7/1/93

20/1/93 3,710.77 16/11/93 3,241,95 20/1/93

30/8/93

22/10/93 : 1,772.21

per cent stake.

group. UBS is forecasting a 17 per

TOKYO

Further technical selling is expected to depress shares ahead of the December 10 settlement for stock futures and options. Although the Bank of Japan last week lowered short-term money market rates, arbitrage selling and margin unwinding unless the government

| 122 | -1 | 825 | 1620 3630 | 24.2 1500 | 1235 | -1 | 2800 | 1620 | 14.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 1230 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 | 11.10 |

Tomorrow's final deadline for. agreement in the social pact negotiations is expected to remove the uncertainty which has made for a volatile market in recent weeks.

OTHER MARKETS

Markets will be keeping a wary eye on the European foreign ministers'. special Galt meeting on Thursday. Mr James Cornish of NatWest Securities commented: "As the negotiations move into higher year. there will be a whole series of special meetings which will probably come out with what looks like bad news. The good news will be saved for the the end of the process."

FRANKFURT

German stock market professionals have been winding clients up shead of Thursday's Bundesbank meeting which, they say, should bring snoth cut in interest rates. This should excite more interest in the banks, already in the spotlight as their 10-month results reporting season continues after last week's Commerzbank progress report. Press conferences are scheduled by BHF Bank on Tuesday, and Dresday and Bayernhypo on Thursday.

MILAN The market waits for the pricing of the Credito Italiano privatisation due by Saturday. The Ferrizzi and on Tuesday and Wednesday are . expected to approve the share capital increases and restructuring plans.

AMSTERDAM

Third-quarter results are due on Thursday from ING, the financial services group whose shares soared. to a record high early last month after the government sold its near-7

STOCKHOLM

Nine-month figures come today from Atlas Copco, the tool manufacturing cent rise in pre-tax profits, to SKr975m from last year's SKr751m.

investors will remain wary of further expresses its support for share prices.

MADRID

RISK & REWARD

Distinction between hedges and futures becomes blurred

futures funds blurred, tha funds are likely to be those which combine fea-

tures of both types of investment vehicle. 'At's getting harder and harder to pigeonhole funds under distinct categories such as hedge funds or futures says Ms Nicola Tass Management, which tracks futures funds.

Hedge funds, which combine cash and derivative instruments, lie somewhere in the middle of a continuum between low-leverage, traditional bonds and stocks funds and high-leverage derivatives-only futures funds.

Essentially, a hedge fund buys liquid sesets - mostly equities, but also bonds, currepries and commodifies - and hedges them against adverse market movements by selling derivatives against them. Hedge funds can use complex, speculative trading methods to naximise returns, including using ieveraged funds — money barrowed against the value of assets — and hedging tech-niques, such as short-selling. Futures funds invest mostly

in futures and options in about 60 to 70 product markets internationally. They are mainly financial derivatives such as interest-rate or bond futures. but can include liquid commodities contracts. Futures funds tend to be run by pools of fund managers whose investment decisions are often. based on complex quantitative computer models.

Both types of fund can exploit different market conditions with great flexibility. The beauty is it's irrelevant what happens as we can go long or short in any market," says Mr Gerald Bichunsky, a director at Momentum UK, specialists in active management styles for hedge and futures

hon: Chart Analysis Ltd

7 Swallow Street, London WIR 7HD, UK -

With Michael Michael Line City Michael Price 44 2m dur and Roo

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distinction of a classic hedge strategy between hedge involves buying some Japanese funds and stocks and selling the Nikkei futures funds stock index. This has proved to becomes be a successful strategy amid

increasingly the Nikkei's recent slide. Most importantly, both types of funds ahare what Mr Bichunsky calls active investment styles. "People are looking less at asset class and are increasingly focusing on

investment style." While a passive investor might simply seek to track a bond or stock index, an active fund manager will aim to aggressively outperform his benchmark. Thus, the more active the management style, the more powerful the risk-re-ward profile will be.

However, an important difference remains in the range of instruments in which either fund can invest, with hedge funds able to spread themselves more broadly across cash and derivatives markets and use a more diverse set of

strategies and styles. "Good futures fund managers will move increasingly into cash," leaving less of a distinction between the two types of hmd, says a fund manager at a large London-based hedge fund. While some futures funds put on stumning performances this year, they have been out-performed by hedge funds over the long run.

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THE RESIDENCE OF THE PROPERTY OF THE PROPERTY

Thanks to the flexibility of their instruments, the number of long-term consistently-succassful hedge fund managers is higher than the number of consistently successful futures fund managers," says Momen-tum's Mr Bichunsky.

This year's bull run in global stock and bond markets has helped lift hedge funds' performance and some say these funds may find it barder to make money in cash markets when the rallies ebb.

We've had a terrific rally in stocks and bonds, but as a hedge fund, what do you do next year?" asks Mr Peter Swete, chairman of Sabre Fund

Conner Middelmann

COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN MICHELIN ET CIE.

Closing

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FRF 1.500.000.000 6% Convertible Notes due 1998

Holders of the FRF 1.500,000,000 six per cent Notes of Compagnie Genérale des Etablissements Michelin (the "Company") issued outside France in August 1988 and convertible tuto "8" shares of the Company are bereby invited to attend a General Meeting of Bondarders on December 14, 1995 at 11 are at the registered office of the Georgiany of France, at Occurs as Ferrand 1Pu₂-de-Dôme), 12, cours Sablou, in order to decade tryon the followants arends:

- Report of the Geranes.
- Report of the Conseil de surs editance; Approval, if need be, of the authorisation given by the Shatcholders of the Computy a wave their preferential right to subscribe to:
- convertible bunds up to 4 maximum nominal amount of FRF 6.000,000,000 (or their crustervalue in any futerin entreucy); bonds, for a maximum nominal amount of FRF 6,000,000,000 (or their constenable in any foreign currency), with warrants strucked giving right to their holders to subscribe to "B" shares up to a maximum nominal amount of FRF 500,000,000;
- securities, for a maximum notional amount of FRF 6,000,000,000, entition their
- holders to subscribe to securities representing a portion of the Company's share capital, or to me other securities giving right to "B" shares to be asseed, up to a maximum in exceed amount of FRF shares for the asseed, up to a maximum in exceed amount of FRF shares. warrants crutaling their holders to subscribe to "B" shares up to a maximum normal amount of FPF 4(0)000,000.

The General Meeting of December 14, 1993 will not be validly held inters one half of the aggregated principal amount of the outstandard meets are represented at the Meeting, M such is not the case, withholders are burshy advocal that they are newted to attend a new General Meeting, for which as quantum is required which would be beld on Documber 22, 1993 at the same place, same time and with the same agenda.

In order to mend or to be expresseded at these Meetings, Neterbolders should, at least five above before the date of the Meeting, give evidence of the deposed of their notes by their formend intersections at any of the following agents.

Banque Paribas, Cabli Sunte Ford Boston Limited, Deutsche Bank Capital Markets Liented, Morgan Stanley International, BNP Capital Markets Limited, Ceedis Commercial de France, Salamon Boxbers International Limited, SBCI Swiss Bank Corporation Insectioner Banking, S.G. Warburg Securities, Aerstechtum-Rotterdam Bank N.V., Baoque Brunelles Lambost S.A., Bayerische Vereinsbank Balm N. S. Indiguir relatives Learners (E. A. Bayerista Vereinstand). Adhiengesellschaft, Cause des Deputs et Contignations, Credit Lyomatis, Darwi Lange Laritol, Drecher Bark Mempesellschaft, Erskilda Scenities Skandmarsish Erskilda Samieta, Goldense Sachi International Cop., Merrill Lyonet International Co., J. P. Morgan Scenities Ltd., Semira International Limited, N.M. Rothschild & Sont Limited, Schemen Helmon Hutton International, Society General, Union Bash Santiagalization (Semirational Learners, Wood Gandy Inc., Vanacht International [Europe] Ltd at which offices proving will be reachable for the Notcholders who may

The true of the reports and of the resolutions proposed to the Meeting are available for the Noteholders at the registered office of the Company.

🥵 Nationwide

Nationwide Building Society

(the "Society")

Notice to the Holders of

£100,000,000

Floating Rate Notes Due 1998

(the "Notes")

(Issued by Anglia Building Society)

(Issued by Anglia Building Society)

NOTICE IS HEREBY GIVEN THAT, pursuant to Condition 5(c) of the Notes, the Society will, at the option of any Noteholder, redeem any Notehold by such Noteholder at its principal amount on the next interest Payment Date, January 21, 1994 (the "Exercise Oate"). Pollowing the redemption of any such Note, all unnetured Coupons appertaining thereto (whether or not attached) shell become void and no payment shall be made in respect thoreof. To exercise such option, a Noteholder must deposit any Note(s) together with any unmatured Coupons appertaining thereto, with the Paying Agent from whom payment is required or to the order of such Paying Agent with a bank or depositary approved by it, at any time in the period from and including November 22, 1993 to and including December 17, 1993 boling the 35th day before the Evencise Cette.

Any Note(s) deposited in accordance with this Notice may not be withdrawn without the prior consent of the Society being obtained.

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PENSIONS - A Time for Change London, 7 & 8 December

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2/11/93

22/10/93

30/8/93

Following the publication of the Goode Committee's Report, the conference will discuss key issues of concern to pension fund in a climate of low inflation. Mr William Hague MP, Department of Social Security will give the opening address and speakers include: Mr Tom Ross, Clay & Partners; Mr Brian Matthews, ESN Pension Managament Group; Mr Hugh Stevenson, Marcury Asset Management Group pic; Mr Flon Spill, Legal & General Assurance Sociaty Limited and Mr Rodney Dennis, Prudantial Portfolio Managers Limited.

WORLD TELECOMMUNICATIONS London, 7 & 8 December

The conference debate will focus on the trends changing the shape of the world telecommunications industry, with particular emphasis on regulation and the mathods, challenges and obstacles of privatisation. Speakers include:

Mr Don Cruickshank, Director General of OFTEL, Mr James H Quello, Chairman of the Federal Communications Commission, Mr Marc Dandelot, Conseiller d'Etat, French Ministry of Posts and Telecommunications, Mr Pál Horváth, Director General of tha Hungarian Telecommunications Company; Mr Bessel Kok, Chief Executive Officer of Belgacom and Mr Merrill Tutton, President, AT&T

THE OUTLOOK FOR NATURAL GAS IN THE 1990s AND BEYOND

Vienna, 13 & 14 December

This topical meeting will consider developments in key markets, evaluate supply and demand, and examine the financing of gas projects. Speakers include: Mr David Pearce, Shell International Gas Limited; Dr Fritz Volgt, Exxon Company International; Mr Peter Melibye, Statoil; Mr Herbert Detharding. Wintershall AG: Mr Hobert Kelly, Enron Corp and Mr Jean-Marte Dauger, Gaz de France.

RESOURCE MANAGEMENT IN THE PUBLIC SECTOR London, 7 February 1994

This conference will examine the opportunities for setting services to the public sector and how a successful and enduring pertnership can be built between the public and private sectors to the advantage of both.

CABLE AND SATELLITE BROADCASTING London, 15 & 16 February 1994

The 1994 event will concentrate on international competition in media markets, changing technologies and the implications of the digital and compression revolution as well as commercial programming and new entertainemnt charmels.

COMMERCIAL AVIATION IN THE ASIA-PACIFIC REGION

Singapore, 20 & 21 February 1994 This biennial meeting, timed to coincide with the Asian Aerospace & Defence Technology Exhibition, brings together expert speakers to discuss the rapid growth of commercial aviation in the Asia-Pacific region and consider the impact of this expansion on the demand for new airliners, additional airports and improved infrastructure.

LONDON MOTOR CONFERENCE London, 21 February 1994

The ninth in a highly successful series, the 1994 conference will discuss issues of concern for the European motor manufacturers and component suppliers, review developments in motor retailing and consider how the industry is coping with the recession.

All enquiries should be addressed to : Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071 814 9770 (24 hour answering service) Telex: 27347 FTCONF G Fax: 071 873 3975/3969

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-The Emerging Investor / David Pilling

Keeping an eye on the old tiger

in Latin American terms, Chile is considered the "old tiger" of capital markets. No longer as dynamic as more sprightly counterparts such as Peru, Chile has a market sophistication unparalleled on the conti-

Such maturity is manifested in several ways. The market capitalisation of the Santiago stock exchange, at about \$36.5bn (£24.4bn), is \$5 per cent of GDP — much larger in relative terms than that of, for

example, Mexico.
The exchange, or bolsa, is underpinned by a strong institutional base lacking else-where on the continent. Private pension funds (AFPs) - to which Chileans are theoretically obliged to commit 10 per cent of their wages - have accumulated nearly \$15bn in funds and are expanding by \$300m a month Local companies regularly tap the solid – if sometimes illiquid – local mar-ket through the issue of equity as well as medium and long-term paper. Corporate bonds, denominated in indexlinked Unidades de Fomento. carry a coupon of anything

between 7 and 12 per cent. Chile was last year the first Latin American country to obtain an investment grade rating of BBB, and there is already talk of a further upgrade. Likewise Endesa, the averaging only \$3m a day, electricity company, became mainly because of the dominathe continent's first private investment grade

Such features separate Chile "It is almost like having an Asian economy in the heart of

After the approval of the North American Free Trade Agreement, investors are likely lesser extent, Argentina, largely on hopes of ratings But, says Mr Alfredo Viegas, senior analyst at Salomon Brothers, this does not mean that Chile should be ignored, particularly later in 1994 when the prospects of Chile's accession to Nafta should become

"We still firmly believe that Chile is the most structurally advanced economy in Latin America. Growth is primarily financed through internal savings, which is the sort we see in many of the Pacific Rim countries, and the type that ultimately leads to a rising standard of living," says Mr

Such fundamentals have produced jolting, though signifi-cant, gains on the bolsa this year. The IPSA index of the 40 most traded shares, reset at 100 each year, closed on Friday at 139.65, a 27 per cent gain in dollar terms.

Volumes have remained low, tion of the AFPs which tend to sit on their equity purchases. Most trading is concentrated

Latin America," says one analyst.

Stack	Constry	Friday	Week on week	change %
Migros	Turkey	13,8839	+3.07	+28.38
Eregit Demir Ve Cellik	Turkey	0.4770	+0.08	+21,40
Cla Sudamericana de Vapores	Chie	1.0243	+0.15	+16.63
Kordose .	Turkey	0,4486	+0.08	+15.21
Petrtobes (pfd)	Brazil	0.1743	+0.07	+14.88
Cifra (A)	Mexico	3.0201	+0.36	+13.87
Michaniki	Greece	48.0652	+5.22	+12.18
Cukurova Elektrik	Turkey	1.0324	+0.10	+10.15
Grupo Ficiero Benamex-Acciv	Mexico	6.1205	+0.52	+9.26
Cifra (C)	- Mexico	2.8080	+0.23	+9.11

relatively poor performance

measured against exceptional average growth of 6.5 per cent

over the past decade - is pri-

marily the result of weak inter-

national pricas for Chile's three main exports, namely

copper, cellulose and fishmeal.

to produce a change of eco-

nomic conrse. Presidential

frontrunner Mr Eduardo Frei,

candidate of the governing Christian Democrat-led coali-

tion, is committed to continu-

ing the tight fiscal and mone-

tary policies of the present

In the medium term, a Frei

administration is likely to

accelerate economic reform.

Mr Juan Villarzú, Mr Frei's

economic adviser and the man

widely tipped to be the next finance minister, is keen to

push through capital market

reforms, currently languishing

in congress. These aim to

broaden investment options for

pension and insurance funds.

administration.

Slowdown is most unlikely

on very few companies, the three principal sectors of activity being electricity (30 per cent), telecommunications (16 per cent) and petrochemicals (10 per cent).

Mr Viegas expects a quiet first half to 1994, with greater interest later. With an average p/e of 16.8 on projected 1993 earnings, Santiago is Latin America's most expensive exchange but Salomon is nevertheless forecasting real gains of 15-20 per cent next year.

Neither imminent presidential and parliamentary elections - on December 11 - nor the prospect of lower economic growth in 1994, are likely to cloud long-term horizons. "Good corporate (undamentals mean that the larger, wellmanaged companies will con-tinue to do well even in leaner times," says Mr Viegas.

Chile's economy is expected to grow by 4.5 per cent next year, against projected growth of 6 per cent in 1993 and 10.4 per cent in 1992. Next year's

tier stock. extending their cope to around 200 companies from the 40 blue-chips cur-rently permitted. They will be allowed to provide venture capital, project funding and to expand their international investments to corporate bonds

Mr Villarzú has also hinted that, given the country's \$10bn external reserves, now may be the time to lift remaining exchange controls which oblige foreign investors to leave money in Chile for at least a

Given the steady apprecia-

tion of the peso. Mr Villarzu probably figures that it may be no bad thing to give foreign cepital an escape route. He has also hinted at the possibility of lowering interest rates in order to further stimulate investment - already at historic highs - and to ease pressure on the peso hy reducing the differential between domestic

and international rates. Cheaper money might also help to stem the flow of American Depository Receipt issues, all the rage in Santiago. The quantity of companies lining up to raise capital on the New York stock exchange has become a source of frustration for some local investors, according to Mr Viegas.

According to Mr Daniel Yarur, deputy chairman of the securities and exchange commission, the old tiger may have Institutional investors will a bit of life in it yet.

India

Confidence is riding high after the Bombay stock exchange rose by 5 per cent last Friday, bitting a new 14-month high. Foreign buyers are thought to have become active buyers in recent weeks, says Maryam Mansoury of Lehman Brothers, with some switching of funds out of south-east Asia evident. A more stable political

environment has also led to an improvement in sentiment with the Congress party forecast to do better than expected in the current round

Israel

The public offering of a 10 per cent stake in Bank Leumi has been delayed. The offer was due to have started today but has now been postponed until January. This follows the failure of the offering in Bank Hapoalim, the country's

Thailand

Phatra Thanakit, one of the country's leading stockhrokers, has been fined Bt40m (\$1.6m) for breaking stock exchange rules. The fine is believed to be the largest ever imposed

by the authorities. Tha broker automatically channelled a stock order from a sub-hroker onto the market instead of re-keying the order onto its own computers.

Taiwan

Reforms have been announced which aim to ease restraints on foreign investment in the country's financial markets. Restrictions on remittances

News round-up

of capital gains and principal out of Taiwan by foreign investors will be removed. The government is also resuming its stalled

privatisation programme by worth T\$972m (\$36m), in Chung Kuo Insurance.

China

China plans to free state-owned companies from government control, making them into legal entities with clear lines of responsibility over strategy for profit and the use of company assets.

South Korea

The Economic Planning Board is drawing up plans for the privatisation of at least 40 of the 134 companies in which the state owns a stake in response to demands hy President Kim Young-sam for reform of the state sector.

■ Greece

Trading in the Aegek civil engineering group begins on the Athens bourse today. Aegek's three main shareholders own 80 per cent of the share capital after the company's initial public offering earlier this month

which raised about 150 times the Drl.59hn (\$6.5m) sought, with 532,500 new shares entering the market.

Argentina

A price of 5.30 pesos per share has been set for the government's sale of its emaining 30 per cent stake in the Central Puerto electricity utility.

Russia

Plans are in preparation to sell a big stake in the Lada car plant, and 50 per cent of the shares could be sold before the end of this year, with foreigners being permitted to

take a stake.
The sale of AvtoVAZ is likely to be a combination of a voucber auction and an investment tender, offering soma shares in exchange for privatisation voucbers beld hy Russian citizens.

Turkey

Investors are preparing for a small bang when the stock exchange begins a switch to computerised trading on Friday. The exchange is to introduce automated price matching on 50 less active

Sterling awaits outcome of Budget

Very few UK investors are looking acy of his predecessor. There was a beyond tomorrow's Budget but the rest growing conviction that he could do of the world must take a wider view of little more than increase the tax factors that will impinge on the cur-burden a little and cut rates by a smidrency markets.

provide the dollar with the chance it

In the US, for example, monthly employment figures on Friday could needs to break out of its present narrow The UK Budget initially had as much

appeal as a washing machine on slow

Tuesday's surprise half-point cut in base rates to 5.5 per cent has seen uncertainty and drama return. Does Tuesday's coded message that the chan-cellor had taken "full account" of the budget mean there will be no more good news on rates? Will the fiscal squeeze be so tight that it will have to that Mr Kenneth Clarke, the chancellor, be balanced by another half-point

Last week, the pound defied the conventional wisdom that lower rates lead to weaker currencies. The rate cut was heavily discounted in money market lending rates so the pound rose against leading currencies.

The chances of sterling pulling off the same coup twice in a short period are slim. Most economists agree that while base rates of 5 per cent might not be detrimental to the pound they would give pause for thought. The second focus of the week will

come on Friday when the US releases

important pointer to the direction the US economy is taking and economists are looking for a rise in jobs over the month of between 150,000 and 200,000.

The dollar has been within in a tight range against the D-Mark of between DM1.68 and DM1.72 for some time and a higher than forecast jobs figure could send the currency into new territory.

Finally the Bundesbank council is to meet on Thursday and there are some hopes it might reduce the Lombard and discount rates, although most econo its non-farm payroll data for November. mists forecast no further cut be. The figure is considered to be the most next meeting on December 16. mists forecast no further cut before the

Index	28/11/93	Week on week Actual	movement Percent	Month on month	Percent	Year to dat Actual	movem e Perc
World (239)	,143.53	-1.17	-0,81	+11.01	+8.31	+42_47	+42.
Latin America							
Argentina (19)	99,77	-7.83	-7.42	-5.30	-5.14	+23.51	+31.
Brazil (18)	140.72	+2.72	+1.97	+26.82	+23,33	+62.81	+80.
Chile (12)	130.31	-0.87	-0.66	+4.86	+3.87	+19.02	+17.
Mexico (22)	138.15	+2.78	+2.05	+11.80	+9.34	+20,41	+17.
Latin America (71)	133.29	+0.42	+0.31	+12.20	+10.07	+32.92	+32,
Europe							
Greece (14)	78.33	-1.14	-1.43	-2.71	-3.35	+8.18	+11.
Portugal (13)	112.24	-1,58	-1.39	+0.21	+0.19	+28.23	+33.
Turkey (22)	142.97	+7.14	+5.26	+25.19	+21.39	+89-10	+165.
Europe (49)	106.41	+0.46	+0.44	+4.74	+4.66	+36.29	+51.
Asia							
Indonesia (17)	156.06	-4,33	-2-70	+13.98	+9.84	+58.62	+60.
Korea (23)	95,51	-2.35	-2.40	+5.82	+6.25	+6.90	+7.
Malaysia (21)	206,63	-4.94	-2.33	+6.16	+3.07	+77.60	+60.
Phillippines (9)	229.69	+3.54	+1.57	+22.70	+10.87	+107-23	+87.
Theiland (20)	213,41	-10.80	-4.82	+29.01	+15.79	+91.15	+74.
Taiwan (29)	94.81	-1.38	-1,44	+1.59	+1.71	+18.65	+24.
Asia (119)	174.63	-4.50	-2.51	+11.14	+8.82	+62.04	+55.

was backed into a tight corner by cur-rent low interest rates and the far leg. What does it mean for starling? FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange frounded) against four feet currencies on Friday November 26, 1993 . In some cases the rate is nominal, Market rates are the aware they are shown to be otherwise. In some cases market rates have been delocated from those of foreign currencies to which they are fied. US 2 D-MARK YEN (X 160)

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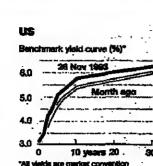
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Just how strongly the US economy is growing will become clearer this week, as the first economic data for November are published.

Since its record low of 5.78 per cent on October 15, the long bond's yield had climbed to 6.83 per cent by last Monday. In the circumstances, the nine basis point fall in yield by last Friday, thanks argely to Opec's failure to agree production limits, marked an important recovery.

The market is braced for either a continuation of, or a slight increase in, the pace of economic activity in October, Anything which suggests the economy is moving ahead at a sharply higher level would weaken

Revised third-quarter GDP figures on Wednesday are expected to show a modest increase on the 2.8 per cent growth rate reported, with most estimates at between 2.9 per cent and 3.1 per cent. The some day brings the survey of the National Association



Richard Waters

of Purchasing Managers for November. The NAPM index, which jumped to 53.9 in October from 49.8 in September, is projected to rise to anything from 54-56.5.

Friday's November employment figures will provide the last big test of the week. Bond market economists expect non-farm payrolls, which grew by 177,000 m October, to show an increase of anything from 175,00-230,000. economic news can the bond market take?

LONDON

The consensus among City economists is that Mr Kenneth Clarke, the chancellor of the excheoner, will announce in tomorrow's Budget tax increases of amounting to about £2bn. These would come on top of the £6.7bn of increases due to take effect from next April.

The tightening of policy which such a strategy would entail is one reason why gilts have performed well in the past month, with yields continuing their downward path of the past year. Another reason is the subdued state of inflationary pressures in Britain, which many economists believe will continue for some time.

However, gilts specialists would not like to see Mr Clarke tighten the screw too much in terms of higher taxation. This could push the economy into a long period of low activity, which could mean the public sector borrowing requirement stays high. This would be had for gilt prices in the long term.

FRANKFURT

The Bund market faces a nervous fortnight. This week and next traders will be overwhelmed with statistics on the German economy. They include new orders. unemployment, industrial production and the GDP figure

for the third quarter. On Thursday, the Bundesbank policy-making council holds its penultimate meeting of the year. The market has priced in a further generous cut in the discount this year - but will it come? Latest inflation data;

released last Friday, was good. - an annual 3.7 per cent. This was the fourth month in a row growth had slowed. As Mr Johann Gaddum, Bundesbank vice-president, hinted last Thursday, this may mean Germany is over the hump on inflation, pointing to further easing of monetary

Working against this last week were hard-line speeches from Mr Hans Tietmeyer, Bundesbank president, and the fact that the fixed-rate



David Waller

repo, at 6.25 per cent. down four basis points on the previous week, apparently pointed to a more restrained nace of cots. Growth in October M3 money supply was higher than expec

If the Bundesbank delivers no cut, the Bund market will have to focus all its hopes on the one remaining council. meeting, scheduled for December 16. This may lead to nervousness in the long end. There may still be nervousness if the Bundesbank does deliver

Japanese government bonds can expect continued support this week from increases in money market liquidity as the Bank of Japan attempts to stem deteriorating investor confidence in the financial

Worries about the banking system have pushed the leading Nikkel 225 index down through the psychologically important level of 17,000 for the first time since March 5. Investors expect further bechnical selling to depress the index ahead of the settlement of stock futures and options contracts on

December 10. Bond investors expect continued efforts by the Bank. which last week supported the Tokyo market by adding Horidity to the money market: and allowing short term Investors will also focus on talks in the upper house over the political reform bill. Although the bill passed the lower house on November 18.

talks in the upper house look

Emiko Terazono

as if they could drag

prime minister, has indicated that he would resign if the bill did not pass this year. If the upper house fails to vote on the bill, decision-making on fiscal stimulus, including an income tax cut, is likely to be postponed, severely damaging business sentiment. A spate of economic figures,

scheduled to be released on Tuesday, are likely to confirm further economic

Capital & Credit / Sara Webb

Gilt market awaits chancellor's lead

tomorrow's Bndget to make the gilt-edged market really

There has been plenty of speculation about what the Chancellor may or may not have tucked up his sleeve: but if those in the gilt-edged mar-ket could have their way, there are a few important points on which they would like some

In one respect their prayers bave been answered. Last Tuesday, the Bank of England delivered a half-point interest rate cut. lowering the base rate to 5.5 per cent from 6 per cent. That cut had been priced into the gilt market, although its timing came as a surprise since many had thought an interest rate cut was more likely to come in conjunction with the Budget or shortly

afterwards. Now, while the gilt market would probably like to see a further cut in the base rate, most economists consider it extremely unlikely that there

NEW ISSUE

However, looking ahead, many in the market believe base rates could fall to 5 per cent by the first quarter 1994, while Mr Roger Bootle, chief economist at Midland Global Markets, is putting his

money on a 4 per cent base rate at some point next year. With the focus temporarily off the base rate, the gilt market will be listening carefully for what Mr Kenneth Clarke has to say about certain important figures - namely inflation and the Public Sector Borrowing Requirement (PSBR).

The latest inflation figure for October - came in at a better-than-expected L4 per cent, down from 1.8 per cent in Sep-The market will be looking

for confirmation of a low-infla-tion background in the Budget speech . . . the inflation figures bave been better than expected recently, and if Mr Clarke thinks this will continue, then gilts would be delighted, says one gilt-edged

Mr Simon Briscoe, economist at S.G. Warburg Securities, believes it is vital for the chancellor to re-emphasise the 1 per cent to 4 per cent range for the inflation target (for the RPI excluding mortgage interest payments). It would be a huge mistake to be seen to be soften-ing up on this, the centre-piece of post-ERM policy," Mr Bris-

coe says.

As for the other numbers, there has been planty of talk in the market about fiscal tightening: estimates range from about £1bn to about £4bn.

Mr Ifty Islam, UK economist at Merrill Lynch, argues there is probably a minimum amount of about £2hn which would keep the gilt market happy. Two billion pounds is a small tightening, but the main thing here is sentiment so, if the government tightens by less than that, the market will be disappointed. However, a net tax rise of £3bn-£4bn on top of the £6.725bn already announced would be taken quite well by the gilt market,"

Overall, however, the market will be kooking at the size of the PSBR with a view to just how much gilt funding the Bank of England will have to conduct in the remainder of

Most economists expect the

chancellor to scale back tha

this year and next year.

Benchmark yield conve (%)

0 6 years 20 25

The consensus is that the

deficit, set for about £50bn this

financial year, will fall to about £40bn in 1994-95. A figure

Budget, the Treasury forecasts

On Budget day, the Bank

gilt-edged stock to be sold in

its next auction on December

unspecified amount of bonds in the maturity range between 2002 and 2006 would go on sale.

of this order is likely to be

projected by the Treasury

of England announces

8. It said on Friday an

original PSBR forecast for 1993-94 of £50bn to £45bn-£48bn, helped by a faster-than-expec-ted recovery (which has lifted tax receipts) and lower debtservicing costs. The initial reaction to a PSBR of £50bn was one of horror, and fear that the gilt market would be swamped with new supply. With the benefit of hindsight, tha reaction was over-done, and the gilt market has coped well with heavy new supply. It coped so well, that the Bank has succeeded in funding most of this year's requirement. Even so, "an expenditure undershoot would be good news", sald Mr Briscoe.

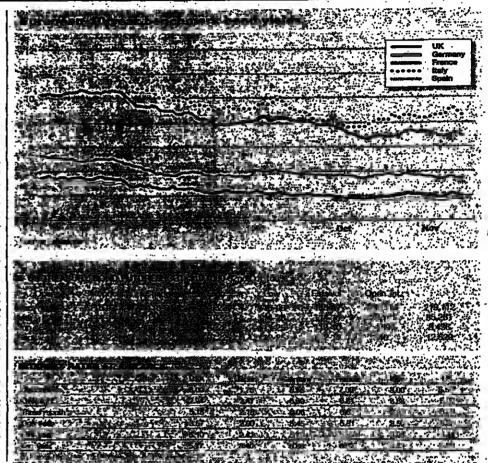
The market will want to see a reduction in the PSRR forecast for 1994-95. Back in March, a figure of 244bn was mooted.

Now, economists in the City think it could be closer to £39hn-£40hn.

In conjunction with these figures, the market would probably welcome a clarification on the funding calendar. The Bank has been forced to hold more frequent gilt auctions in recent months because of the amount of funding which had to be completed.

However, some gilt special ists feel the time has come to re-think the procedure, given the low cover ratio at some recent auctions

"In the last year, auctions and taps have accounted for roughly equal amounts of funding. While this gives maximum flexibility to the Bank, it means investors feel no great urge to bid in auctions as it is always perceived that a tap is just around the corner," says Mr Briscoe. He suggests the Bank should consider moving to a system where it holds monthly auctions at which it sells smaller amounts of several different maturity stocks,



This announcement appears as a matter of record only

NOVEMBER, 1993



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International / Antonia Sharpe

FRN sector is fashionable again

The floating-rate note (FRN) ing rate below the London Floating rate motes tively large amounts in the spectacular recovery over the last two years, is expected to continue to flourish in 1994, especially if forecasts of a rise in US interest rates come true.

Volume of Eurodollar FRN new issues has risen to \$435n so far this year from \$25.4bn in the whole of last year. This compares with just \$4hn in 1991, when the market was still suffering from the after-affects of a crisis in the perpetual FRN sector in the late 1980s.

The crisis, and the subsequent sell-off, severely dented investor confidence in the FRN market and caused liquidity to dry up. In addition, the start of the bull run in the US Trea-sury market gave investors avoid the market.

However, sentiment towards the FRN market has improved snbstantially ovar the past year. Syndicate managers say that one of the main factors has been a fall in swap spreads against US Treasuries over the past year. This has limited the ber of arbitrage opportuni-

As a result, it has often been difficult for borrowers to issue in the fixed-rate market and swap the proceeds into a float-

Therefore, an increasing number of borrowers has returned to the FRN market, where attractive funding rates are

At the same time, there has been a rise in demand for FRNs from institutional and retail investors. Both categories of investor have been attracted by the yield spread over Libor which the notes

Banks hungry for assats have been keen buyers of FRNs, while FRNs issued by sovereign borrowers have been bought by central banks. In addition, the low interest rate environment has increased the attraction of FRNs in the eyes. of retail investors wanting to preserve their income.

Syndicate managers say if US rates do rise next year, as many economists predict, the investment appeal of FRNs should increase. This to turn should enable the market's liquidity to continue to The defensive nature of the

notes should provide investors with a greater degree of capital protection than fixed-rate bonds, when interest rates are

1968 80 . 80 . 91 . 92 . 93. Since the coupon on tha

notes is linked to Libor and is reset every three months, the coupon will rise in line with yields in the market. The strong investor demand has contributed to the improvement in the spreads which borrowers have to pay over Libor. It has also enabled the notes to perform well in

the secondary market.

For example, the spread over
Liber on Italy's \$20n offering of five-year FRNs has tightened to around 19 basis points from just over 30 basis points at the

As well as Italy, Sweden and

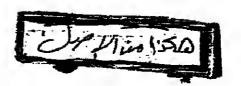
cate managers say the return of sovereign horrowers has helped to restore credibility to the market.

"The jumbo issues of this year show that sovereign borrowers are now able to get decent sub-Libor funding in decent size," says Mr Tim Skeet, senior vice-president on the syndicate desk at Kidder Peabody, one of tha leading players in the FRN market. Syndicate managers believe that spreads will continue to tighten over the next year, and that sovareign borrowars should be able to raise funds

below Libor minus %, the benchmark established by Den-mark in August when it raised \$1bn through an offering of The only potential problem looming over the market is a lack of fee discipline among the investment banks, especially those who are keen to pick up market share now that

FRNs have become fashionable again. The market is definitely back, but not to the extent that Commerzbank can sell notes at Libor plus one basis point," says one FRN specialist at an

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Paribas plans Axime bid after lifting stake to 50%

By Alice Rawsthom in Paris

Paribas, the prominent French banking group, plans to extend its portfolio of industriat investments by taking controt of Axima, an information ser-

vices company.
On Friday, Paribas bought a
13.2 per cent stake in Axime
for FFr98.7m (\$18.7m) from a group of institutional investors thereby raising its holding to 50.4 par cent. It announced plans to make an offer for the remaining shares in the company, apart from the 28 per cent stake held by Compagnie Genérale des Eaux, the utilities

Générale des Eaux plans to hold on to its Axime stake. Paribas has offered FFr280 a share for the remaining equity which is divided between private and institutional investors. Axime is valuad at FF7748m on the offer price.

Privage on the offer price.

Paribas, which has interests in the information services field through the SEMA Group, said the offer for Axime formed part of its policy of becoming the controlling shareholder in "companies that we consider have high growth potential" have high growth potential". Paribas has in recent years pruned its industrial portfollo by ceding some of its periph-

ment system for tele-marketing and direct marketing services as well as providing general information services has had a difficult time in recent years as a result of the pres-sures on the French market

However, the company, which employs 2,400 people, is recovering after rationalising and restructuring its interests.
It recently announced that it returned to the red with a net profit of FFr65m, on sales of FFr1.9bn, in the 12 months to June 30 after making a net loss of FFr82m in the previous

Italian banks agree takeover

By Haig Simpoian

Banca Popolare di Verona, a big north Italian regional bank, has reached agreement to take a controlling interest in Banco San Geminiano e San Prospero, a similar-sized rival, for about L1,040bn (\$600m).

The accord, reached late on Thursday, ends Italy's first hostile bank takeover bid and comes at a time of unprecedented ferment among regional

Last week, Deutsche Bank agreed to buy Banca Popolare di Lecco, a 100-branch regional bank located just north of

Milan, at an estimated total cost of L840bn. Separately, the Parma savings bank, which has expanded through a series of local mergers, is in talks to buy Credito Commerciale, another Milan-based regional

The San Geminiano deal, in which the bank called in Schroders of the UK as its adviser, was a cliffhanger until the last minute, with two other potential suitors waiting in the wings, However, San Geminiano's board eventually decided to accept a greatly improved offer from the Veronese after a tough contest.

Banca Popolare di Verona will now buy an estimated 60-65 per cent of Banco San Geminiano, rather than the 47 per cent originally

The increase stems from a commitment to bny all the stock tendered by shareholders owning less than 1,000 shares, rather than a partial purchase.

That commitment, and an earlier decision to raise the offer price to L200,000 a share from L180,000, effectively clinched the deal, along with guarantees on boardroom representation for San

steel industry. Ilva, which is formalty in

the end of June.

Ilva to sell holding in steel tubes **business**

By Haig Simonian in Milan

Ilva, the Italian state-owned steet group which is being liquidated as part of a large restructuring, is to sell its 86.4 per cent stake in Dalmine, the world's third-biggest manufacturer of seamless steel

Barclays de Zoete Wedd, the securities arm of Barclays Bank, has been given the mandate to find a buyer as part of the urgent need to raise cash for Ilva and privatisa its

Demonstrating that mean-ingful parts of the Ilva group are being privatised will be a significant boost to the argu-ments being used by Italian negotiators in their battle of wills with the European Commission in Brussels over state aid and capacity cuts.

Datmine, which is based near the north Italian city of Bergamo, is listed on the stock market and profitable. Net group earnings last year amounted to L5.6bn (\$3.4m) on sales of L1,016bn.

The company, which trails Mannesmann of Germany and Sumitomo of Japan in seamless tubes, last year delivered 746,000 tonnes of

In recent months, flva has been buying out some of the minority partners in Dalmine, ostensibly to prepare for the sale of a large stake. Bankers have hesitated to pnt a value to the botding in view of the current crisis in the European

liquidation, is being split into two companies. The first, specialising in flat products, will comprise the group's big Taranto integrated steelworks and the Novi Ligure plant, while the second will be based on the Terni special steels unit.

liva lost L2,309bn last year on group sales of L10,087bn, The company, which is planning to shed about 11,600 jobs. had net debts of L7,500bn at

Lebanon offers a part in its future

The country has turned to capital markets, writes James Whittington

ebanon's struggle for self-renewal after 17 years of devastating war marks a new approach to the financing of development in the Middle

Gone are the days when Lebanon's pressing needs to be achieved by funds from gen-erous oil-producing states in tbe Arab world and sympathetic Western countries.

The industrialised world is

jinery about recession, and the hig Gulf states are pensively examining buge budget deficits as oil prices continue to fall. Donor money is plainly in sbort supply. As a result, the Lebanese government has been forced to seek alternatives to finance its reconstruction programme, priced at \$14bn in real terms over 10 years.

It is asking private investors to buy a stake in Lebanon's future. On November 1, Solidere, a \$1.5bn property com-pany set up to rebuild the centre of Beirut, launched a \$650m Arab equity offering, one of the biggest share issues in the

A few weeks later, the government announced plans to raise \$300m by issuing Eurobonds to develop the mainly Shi'ite soutbern suburbs of Beirut, and a road network.

Mr Riad Salameh, Lebanon's markets and equities to new central bank governor, said he is confident the Euro-

bonds will be well received when they are issued in "the next few weeks". He expects "I think that if the Eurobond issue is successful, then It will be one of the main ways to Lebanon's low foreign debt of raise capital for Lebanon. We around \$500m, or 10.6 per cent might have some syndicated loans but would prefer to go to capital markets," he said. of GNP, and the government's "credibility" to ensure the

The launch of shares in Soliissue's success.

Lebanon has not defaulted dere appears to bave met a strong response. Mr Abdel-Hafiz Mansour, deputy general manager of the company, on any international loans since the start of the civil war in 1975. In Mr Rafik Hariri, it expects the offer to be oversubhas a prime minister with a proven track record in busi-ness and one of the strongest scribed. Existing land and property financial teams in the region. owners of the 165 acre area in

the centre of Beirut earmarked

The country also has gold reserves worth around \$3.8bn, for development will be given priority in the allocation of although Lebanese law forbids shares. They will be followed in pecking order by Lebanese the government from either selling or pledging the asset. Mr Salameb explained that residents, government instituno manager bad yet been appointed to arrange the offertions, Lebanese expatriates liv-ing abroad, and citizens of ing, but Merrill Lynch, the US Arab states who, it is expected, securities bouse, and Banque Paribas, the French bank, have will include many prominent Saudis. both been approached. He said A maximum 10 per cent indi-

the bonds were likely to be viduai stake will ensure no sinpriced to yield between 350 and gle shareholder can take over-400 basis points over US treaall control of the company, and the subscription remains open until January 10. The cash raised will be used to finance the first phase of redevelop-The governor, who joined the central bank in August from his post as ment of what used to be Beivice-president of Merrill Lynch rut's bustling commercial cenin Paris, said that under the present climate of interna-

Mr Salameb explained Lebanon's reconstruction programme - named Horizon 2000 would be 70 per cent financed by the private sector and 20 per cent

by foreign aid and loans. By his estimates, Lebanon will have to borrow \$2.8bn in external finance over the 10-year period "which is reasonable considering GNP [put at \$7.5bn for 1993 by the central bank] and the economic expan-sion planned for the next five years." he said. The rest will come from government reve-nues and internal borrowing.

Donor commitments to date do not exceed \$1.4bn, including \$175m from the World Bank. A Bank-sponsored consultative group meeting planned for December is expected to result

owever, Lebanese officials admit that since the historic agreement signed between the Palestine Liberation Organisation and israel in September, available funds for Middle East development are likely to be pledged to the occupied territories rather than war-torn Lebanon. in the light of this, Mr Hariri's big gamble is that once the reconstruction ball starts rolling, with finance raised by capital markets and donor countries, then Lebanese expa-

In this way, it is likely that market forces will determine the future of Lebanon.

triates bolding overseas assets of between \$30bn and \$40bn

will keep up the momentum

through investment and remit-

Chinese power plant project

Sembawang Resources, part of the Singapore government-controlled Sembawang group of companies, bas signed an agreement with companies in China to develop a S\$1.9bn (US\$1.2hn) power plant in Ningbo, a coastal city in Zhejiang province, writes Kieran Cooke,

Under the deal, Sembawang will organise international capital, in the form of both equity and loans, to davelop the 2.400MW coal-fired plant at Ying Long Shan, about 40km south-east of Ningbo.

Berjaya in Hyundai deal

By Kieran Cooke

Berjaya, one of Malaysla's fastest expanding conglomerates, has signed an agreement with the Hyundai Motor of South Korea to produce commercial vehicles for Malaysia's domestic market and for

export.
The joint venture company, described as a Malaysian national commercial vehicle project, will assemble, distribute and service right-hand versions of Hyundai's lightweight

The partners say they expect to produce 10,000 light trucks a year in Malaysia, beginning in

> Dr Mahathir Mohamad, the Malaysian prime minister who was present at a signing ceremony at the weekend, called South Korean companies to invest more in Malay-

> Berjaya, which is controlled by Malaysian Chinese entrepreneur Mr Vincent Tan, has a 20 per cent stake in the project while an affiliated company will hold a similar stake.

Henkel hit by costs of early retirement plan

Pre-tax profits at Henkel, the German chemicals, cosmetics and cleaning products group, fell by 16 per cent to DM422m (\$251.2m) in the first nine

months of the year. Mr Hans Dietrich Winkaus, chief executive, said the decline was partly due to extraordinary expenses to pay for the early retirement of workers in 1993 and 1994. The company plans to cut 1,300 jobs by the end of 1994, of which 1,000 will be in Germany.

Sales for the period fell 2 per cent to DM10.5bn. The decline was mostly the result of currency fluctuations, Mr Winkaus said. Witbout this, sales would have improved by 0.4 per cent for the nine months,

tional belt-tightening, Lebanon

will have to rely on capital

finance much of its rehabilita-

The chief executive said he expected sales for the whole year to sbow a 2 per cent decline, despite earlier statements this year predicting turnover would remain con stant. Depressed demand caused

sales for period to drop 8 per

Bank of Nova Scotia raises dividend by 6%

By Bernard Simon in Toronto

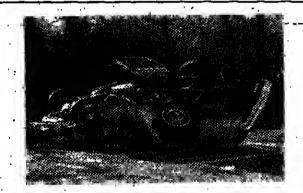
Bank of Nova Scotia has raised its quarterly dividend after posting a 6 per cent rise in

fiscal 1994 earnings. The bank, Canada's fourthbiggest, attributed the higher earnings to a combination of strong investment banking revenues, a 10 per cent growth in assets, an improved developing world loan portfolio, and tight cost controls

Net earnings advanced to C\$714m (US\$553.5m), equal to C\$2.98 per common share, in

the year to October 31, from C\$676m, or C\$2.94 a share, a year earlier. A larger number of shares outstanding pushed the return on equity down to 14.4 per cent from 15.7 per cent. The quarterly dividend has been raised from 28 to 29 cents

Loan-loss provisions rose to C\$465m from C\$449m. The latest figure includes a C\$300m reversal of developing world loan provisions, of which was re-allocated to specific provisions for other



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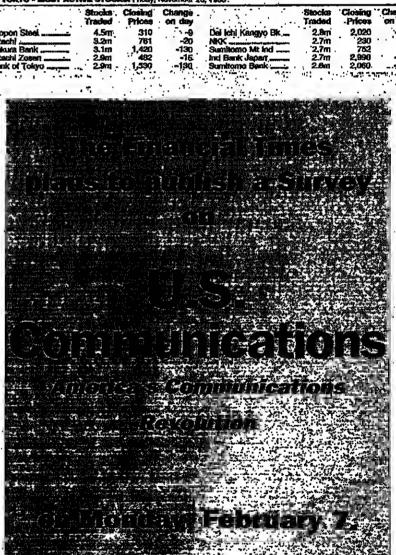
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Pontly 850 Pently 5,200 -2 STREET 495	055 5 20 5,250 1.3 4 544307	200	Oliver	1,638 3,002 a 1,828 24,500	+33 2,030 1,17 +63 3,912 2,56 -21 1,995 1,07 +25030,890 1860		Cheff 907 + Cheff 769 + Bekff 3,590 +1	10 836 01: 11 806 00 50 3,630 2,08	2 1.7 1 1.9 0 2.9	- Keelin	2,780 -	8 467 331 6 732 506 1.3 900 557 0 3,490 2,200	Sometich 2,2 Sometich 9	150 -30 3,080 22 150 -30 3,080 22 150 -50 2,570 9 150 -110 2,450 1,4 153 -33 1,120 7 174 -27 489 7 163 -1 1,120 8	7988	Paranço 1. Pionin 2. Piarrac 2.	43 +13 9.63 86 -02 8.62 60 -01 1.73 40 +03 1.50 60 -04 2.60 67 -08 0.60	2.19 5.6 11.1 1.25 1.1	
Golf of 1,000 +4 Seasont 700 + Gray 500 + Handa 440 +3 Instal 546 -	70 2,060 1,4 -5 830 30 -2 630 50 -4 480 4 40	70 0.0 06 1.1 37 21 02 27	- SP	7,860 3,031	+1010,2787,18 +70 8,150 4,59 +2 3,770 1,31	25 =	Bekill 3,590 +11 Byla 1,660 + Fluchs 940 Fracis 2,450 +1 Hidded 945	0 1,010 01 50 2,450 1,57 8 800 51	0 43 5 29 4 15	Keeligh Keeligh Kaciga Kaciga Kaciga Kaciga	y 725 -	10 1,330 1,100	Secon 6,4 Secon 7,8 Sebut 2,7	123 -1 1,120 6 190 -140 7,330 5,3 130 -2011,500 7,6 130 +400 4,500 2,1	80 5 5	Postilid 3.5 Postilid 3.5 OCT Ru 1.5 Reserved 3.5	91 +.01 5.10 92 - 1.81 9505 4.20	14 23 =	
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INDICES	Nev	tion	Nov		1983			Non	May	May	-00	- 1983	US IN	IDICES	Nov Nov	1993	Since	compliation.	
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General (29/12/77) Augustilla				8067.80 2			PC (Nov 1976) Reductions CSS THREGORESS 83		406.4		2231.54 26/11 419.30 4/11	1804.15 25/2 286.70 4/1	Home Bonds		06.63 106.81	(16/11) 109.77 1	(2071) (19/11/95 03.48 106.7	(2/7/32) 7 54.98	
AL Contraction 176-80) AL Mining T./1280)	2043 1 901.8	890.1		2132.49 1/ 594.50 2			CBS AS Str (End 83) New Zooland	263.0	263.4	251.5	272.00 4/11	196.00 13/1	Transport	1739.89 17	11.04 1093.51		(11/1) (18/10/93 53.84 1759.9 (4/1) (18/11/83	12,32	
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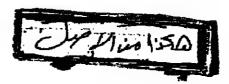


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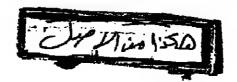
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MONDAY

Hosokawa rides high



Debate on the government's plans to reform Japan's scandal-prone electoral system begins in the upper house of parliament, having passed the lower house on November 18. The

position of prime minister Morihiro Hosokawa (above) has been strengthened by an opinion poll last week which gave his cabinet a 73.5 per cent approval rating.

Milk shake-up: The UK government's consultation period on plans for liberalising the milk market ends, when minister of agriculture Gillian Sbephard must weigh up proposals by the Milk Marketing Board to turn itself into a voluntary farmers' co-operative called Milk Marque. The plan has been attacked by dairy companies which think it will restrict competition and mean higher prices

for consumers. Today is also the start of the Smithfield agricultural show at London's Earls Court exhibition centre.

Gatt delegations from the 116 nations engaged in the Uruguay round in Geneva begin "evaluation" of all market access offers for goods and services on the table.

Loans to Irag: Christopher Drogoul. former Atlanta branch manager for Banca Nazionale del Lavoro, faces sentencing in Atlanta oo 70 counts of conspiracy, mail fraud and wire fraud in connection with the hank's illegal loans to Iraq.

Russia's first deputy prime minister Yegor Gaidar meets mineworkers' leaders to try to negotiate a solution to a strike threat from Wednesday.

Moldova, a former republic of the Soviet Union, is slated to introduce its own currency, the Leu.

Feruszi Finanziaria, the holding company for Italy's second largest private company, and Montedison, its main industrial subsidiary, are due to hold board meetings in advance of Tuesday and Wednesday's shareholders' meetings in order to assess banks' response to the group's ambitious multibillioo lira rescue plan - ooe of the biggest corporate restructurings Europe has seen.

Rousseau to go: Tonight Christie's in London auctions the most important painting by the eccentric French post-Impressionist artist Henri Rousseau to appear at auction in 20 years. It is a portrait of the dealer Joseph Brummer and is estimated at £2m.



TUESDAY

Mr Clarke gives his Budget

In the UK Budget, attention will be focused on how Kenneth Clarke, the chancellor, rises to the challenge of reducing the projected £50bn public sector deficit. He has indicated that be intends to stimulate industry and that tax rises will be targeted at consumers rather than business.

CSCE meeting: Foreign ministers from the 52 states of the Conference on Security and Co-operation in Europe (CSCE) meet in Rome to review peacekeeping efforts and the monitor of actual and potential conflicts from Bosnia to Tajikistan. High on the agenda will be a discussion of Moscow's attempt to gain western moral and financial backing for Russia's controversial "peace-keeping" operations beyond its southern borders.

Franco-German summit: The regular twice-yearly Franco-Cerman talks take place in Bonn (to Dec 1). French president François Mitterrand and Helmut Kohl, the German chancellor (pictured below), are expected to discuss Gatt, the next European summit and the outlook for the EU after Maastricht. Also preseot will be French prime minister Edouard Balladur, various of his ministers, and their German counterparts.



Glaxo. The largest pharmaceuticals group in Europe, and the world's biggest spender on drugs R&D, is to brief analysts on details of its drugs under development. The company will reveal for the first time since December 1991 how it has been spending its R&D budget, some \$1.15bn this year. Details of the group's products and international operations will also be given.

Feruzzi Finanziaria holds an extraordinary general meeting to discuss the the L2,932bn (\$1.7bn) recapitalisation and creditors' debt-for-equity conversioo swap.

How low can they go? The first UK Costco store opens at Thurrock, Essex. The US warehouse club operator is bound to intensify the price war among food retailers.



WEDNESDAY

UN sanctions against Libya

Further UN sanctions against Libya are due to take effect after a grace period. They come in the face of the continued failure of Tripoli to hand over the two agents suspected of planting the bomb that destroyed a Pan-Am jumbo jet over the Scottish town of Lockerbie in 1988.

Libyan assets abroad will be frozen, with the exception of those which come from the sale of oil, gas and farm produce. There will be an embargo on Libyan imports of technology, with the exception of spare parts for the oil and gas industry. The US and UK had called for tougher measures; their mildness is due to the insistence of continental European countries.

United Airlines dispute The large US carrier is due to resume talks with unions representing its pilots and machinists. The compa-

ny's restructuring plan, intended to improve profitability, involves staff lay-offs and a sale of assets which its unions oppose. A fort-night ago, United rejected a union offer to acquire 60 per cent of the company in return for staffing concessions.

Trade talks: Mickey Kantor, the US trade representative, is expected to begin critical talks in Brussels with Leon Brittan, EU trade commissioner. They are under mounting pressure to complete an agreement on cutting tariffs on manufactured goods and farm products.

Agreement is an essential precondi-tion for successful conclusion of the Uruguay round by the December 15

ssian coal miners in Vorkuta, the main coal mining area in the arctic circle, are threatening to strike and could be supported by miners in Siberia. The political implications of the strike could be as important as their industrial consequences. The miners played a vital role in bringing down the Communists in 1989. A strike against President Boris Yeltsin's reform programme could deal it a heavy blow.

Montedison holds an extraordinary shareholders' meeting to discuss the L5.170bn (\$3bn) recapitalisation and creditors' debt-for-equity conversioo

Japan: The Bonen-kai (forget the year) seasoo of corporate cocktail parties begins and lasts all month. Proceedings are expected to be muted this year in view of the recession, which saw the Nikkel decline 6.8 per cent last week.



THURSDAY

Bundesbank council meets

The policy-making body of the German central bank gathers for the last-butone session this year. Following last week's fall in inflation, many market operators are expecting another 50 is-point cut in the official discount and Lombard rates.

Foreign ministers' slog: Nato foreign ministers, hot-foot from the CSCE meeting in Rome, fly to Brussels for a meeting at Nato headquarters. in the evening, 12 of them travel across town for an all-night European Union session on the Gatt Uruguay Round world trade talks, which has been called by France.

The French have said a "pre-accord" between the EU and the US must be on the table for examination at this meeting, otherwise the December 15 deadline cannot be met.

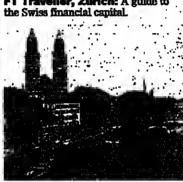
On Friday, the 12 foreign ministers change hats again and return to Nato headquarters for a meeting with foreign ministers from eastern Europe and the former Soviet Union.

panish tabour unrest: Prime Minister Felipe Gonzalez is due to meet union leaders and employers' representatives in a bid to ease mounting indus trial tension and avert a possible oneday general strike. Unions object to the government's plans to reduce dismissal costs and remove rigidities from domestic labour legislation.

Royal Doctton: Shares in the fine-china manufacturer which is being demerged from Pearson, the media merate and owner of the Financial Times, are expected to begin trad-ing at between 180p and 250p. Pearson's existing shareholders are being offered one Royal Doulton share for every 10 held in the media parent.

in the saleroom: The veteran car Genevieve, a four-seater 12hp Darracq, made famous in the 1953 film of the same name, is to be auctioned by Brooks of London. The price may top e300.000.

FT Traveller, Zürich: A guide to





In Landon on Tuesday: Kermeth Clarks, the UK chancellor, presents his first Budget



FRIDAY

UK prime minister John Major and Ireland's premier Albert Reynolds are scheduled to hold a summit in Dublin, intended to add momentum to the latest peace effort in Northern

Uister peace initiative

However, it is uncertain whether the meeting will take place as planned or be postnoned.

Gatt: Negotiators in Geneva will debate the US-EU market access package which they hope will have been. unveiled in Brussels two days earlier. A full assessment of the impact of the round on developing countries should also be tabled.

Japanese economy: The world's second biggest economy is struggling with its worst recession for 20 years. Today, the OECD releases an economic report on Japan and the FT publishes a survey of Japanese Industry.

Jacques Delors, EU president, will try at a special meeting of finance ministers on Sunday to get his plan for tackling unemployment adopted.

Speakensy: From Saturday, the UK's

Compiled by Patrick Stiles. Fax: (+44) (0)71 873 3194.

ECONOMIC DIARY

Statistics	to be released this week			
Country	Economic Statistic	Day Released	Previous Actual	Median Forecast,
UK	Nov MO (month on month)	Mon 29	0.4%	0.4%
	Nov MO (year on year)	Mon 29	5.4%	5%
	Nov official reserves	Thurs 2	up \$32m	up \$60m
US	Nov Consumer Confidence	Tues 30	59.4	62
	Q3 GDP Preliminary	Wed 1	2.8%	2.9%
	Nov NAPM Index	Wed 1	53.8%	54.5%
	Initial claims - w/e 27 Nov	Thurs 2	. 393,000	-
	Nov non-farm payrolls	Frid 3	up 177,000	υρ 175,000
	Nov manufacturing payrolls	Fnd 3	up 12,000	up 15,000
	Nov unemployment rate	Fri 3	6.8%	6.7%
Japan	Oct housing starts (y/y)	Tues 30	10.6%	11.7%
	Oct industrial production	Tues 30	2.2%	-5.4%
France	Oct unemployment rate .	Tues 30	11.896	11.9%
Germany	Nov unemployment West	Frid 3	up 66,000	up 45,000
	Nov employment West	Frid 3	down, 34,000	dn 40,000
	Nov unemployment East	Frid 3	up 7,000	up 12,500
During thi	s week			
Japan	Oct current a/c		\$13.3bn	\$11.6bn
Germany	Oct industrial production (m/m)		2%	0%
Germany	Oct manufacturing output (m/m)		down 2.4%	down 0.3%
Belgium	Nov unemployment (y/y)		13.9%	-

The main economic event in the UK this week is the chancellor's budget statement tomorrow. This will outline changes to taxation and spending, as well as setting out the government's medium term financial strategy.

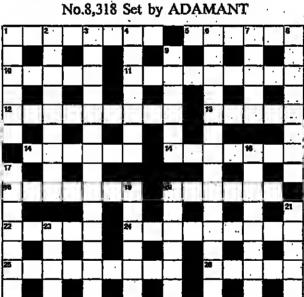
It comes in a quiet week for UK statistics with today's provisional narrow money supply the only official figure of any note. The purchasing managers' index is released on Wednesday. Although the survey has only a limited track record, it is growing in popularity as a guide to economic activity. Many analysis expect it to maintain last month's rebound, with both the orders and output figures broadly the same. The more established US version —

the National Association of Purchasing Managers Index - is also out on Wednesday. Watched closely as an early indicator of manufacturing health, it is expected to show that orders and output are still buoyant, while prices may fall for the third successive month.

A Bundesbank meeting on Thursday and US jobless figures on Friday add to the week's interest. Non-farm payrolls are expected to rise by about 175,000. There is a steady stream of data in Germany this week, to accompany the

central bank's council meeting. Economists believe the real economy data will show that activity remains sluggish, with no signs of recovery but no signs of a double dip either.

Emma Tucker





Statistics, courtesy MMS International.

BRUSSELS



WASHINGTON







Monday 29: The Seventh European Finance Convention This week the nation slowly cranks itself up after the and Ecu Week begins. The Thanksgiving holiday. Tuesday 30: The World Bank theme is the timetable for hosts a conference on European monetary unioo after the collapse of the ERM "Overcoming Global Hunger"

(to Dec 3). Speakers include the UN Thursday 2: European Unioo foreign affairs ministers hold a special meeting to discuss secretary-general Boutros Boutros Ghali, former US progress in the Gatt talks at the request of France, it will provide a test of unity ahead of the December 15 deadline for a Gatt deal. to raise public consciou Ministerial meetings of the North Atlantic Council and of world hunger. the North Atlantic Co-operation Council take

place to prepare for January's Nato summit (to Dec 3). Friday 3: The European round table of industrialists unveils a report called "Beating the Crisis – a charter for Europe's Future". It is seen as a counterweight to Jacques Delors' white naner on competitiveness, employment being caused by exports from

and growth.

(to Dec 1).

president Jimmy Carter, Bank president Lowis Preston, and congressman Tuny Hall, the Ohio Democrat who staged a 23-day fast earlier this year Thursday 2: The US government trade representatives host a aluminium producing

multilateral meeting of leading countries, including Russia. The main purpose of the gathering is to discuss what governments can do to help limit uphcavals in the western

aluminium markets which are

TOKYO Monday 29: Debate on the

government's plans to reform

system begins in Upper house of parliament, having passed

Japan's scandal-prone electoral

in the Lower house on Tuesday 30: Mr Carlos Menem, president of Argentina arrives for an official working visit from Dec 1 to 5. He will have talks with prime minister

Morihiro Hosokawa. A second supplementary budget is due to be discussed in the Upper and Lower houses (to Dec 2). It aims to boost the sluggish economy and provide relief for farmers hit by the unusually cool and wet

Wednesday 1: Tokyo's Hotel New Japan, where a fire killed 33 people in 1982 is to be auctioned. The district court has set a reserve price of Y99.4bn. Last week, the former owner, businessman Hideki Yokoi, received a three-year rison sentence for negligence.



liberalise trading on Sunday will receive its second reading, following the government's concession allowing working on Sunday to be voluntary for some employees. Unusually, there will be a free vote. Tuesday 30: Proceedings will be dominated by Kenneth Clarke, chancellor of the exchequer, who is presenting his first Budget.

For the first time, the government's decisions on taxation and spending will be dealt with together. Wednesday 1: in the Lords, the Opposition will open a debate on the motion of "no confidence in the policies of the government". The foreign affairs select

relations between the UK and Malcolm Rifkind, the defence secretary, will give evidence on expenditure to the defence select committee.

committee is to discuss

5 Chance danger (6)
10 We hear why the surrounding beather is flat (5)
11 An office in the City (9)

14 Pay what is due on the seat 15 I object to stupid article on

sore (7)
20 Clever enough to develop
State University (6)
22 Said in France to be the

25 Clumsy boy! The king of France needs the rug around (9) 26 Place in firm setting? Pd

28 Saucy young ladles who put tokens of love in their reti-

environmental pest (3)

17 Terror of swallowing up medicine is affecting all the world (8)

21 Fly did badly in unfinished case (6) 23 Put up about a pound what a bloomer (5)



Electors of Brandenburg

Sunday's local government elections in this eastern German state should indicate how far voters are disillusloned with mainstream political parties ahead of next year's 19 polls.

1.7.21. 1.24.

Date Space

1-----

7.5

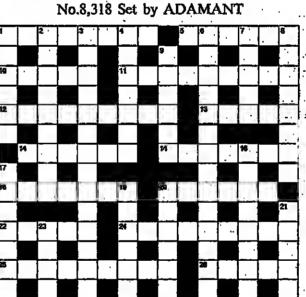
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Venezuelan elections: Opinion polls show 77-year-old former president, Rafael Caldera, ahead of 17 rivals in the presidential contest on Sunday. There are also congressional and 22 state elections.

BT telephone company is cutting the price of calls anywhere in the country to 10p for 3 minutes.

MONDAY PRIZE CROSSWORD



ACROSS

1 Work on hand at out of control river (8)

5 Chance danger (6)

12 Room above for sale (9) 13 Animal turn in the cat tonight (5)

bone marrow (7) 18 Graduate in rough seas gets

same (5) 24 Quiet home – all I want for my bird (9)

accept the honour (5)
27 Youthful frolics enjoying
physical jerks in Porsches?

DOWN 1 Claim about eastern ill-feel-

ing (6) 2 On Number One, Monica's not grunting (9)
Mouthpiece of the tobacco lobby? (9,6)
Story of Nelson's followers in the capital (7)

4 Story of Nelson's followers in the capital (7)
6 It will clear the atmosphere for publishing views about the proviso (3-12)
7 Raise tax on a share (5)
8 At least auch a fantasy should not be a nightmare

(8)
9 My clue is solved at college
(6)
16 Poor Bert consumed by
awful guilt at being an

water of blasses about hip broken by water pipe (6)

Song of rising revolutionaries and French volunteers 20

Of broking and jobbing the Pelikan's fond, See how sweetly he puts your word onto bond. Selikan 🗘 **JOTTER PAD**



